#### The University of Texas Investment Management Company



#### **Presentation Materials**

#### Board of Directors Meeting

March 31, 2005

#### UTIMCO BOARD OF DIRECTORS MEETING AGENDA

#### March 31, 2005

Four Seasons Hotel 1300 Lamar Houston, Texas

Ti	me	Item#	Agenda Item
Begin 9:30 a.m.	<b>End</b> 9:35 a.m.	1	Open Session: Call to Order/Consideration of Minutes of March 4, 2005 Meeting* Consideration of Annual Meeting Designation*
9:35 a.m.	9:55 a.m.	2	Endowment and Operating Funds Update - Performance and Asset Allocation - Liquidity Profile - Report of Derivative Applications - Costless Put Spread Collar - Update
9:55 a.m.	10:30 a.m.	3	Risk Management Presentation
10:30 a.m.	12:00 p.m.	4	Asset Allocation Workshop, Part I
12:00 p.m.	1:00 p.m.		Recess for Lunch
1:00 p.m.	2:00 p.m.		Reconvene in Open Session: Asset Allocation Workshop, Part II
2:00 p.m.	2:15 p.m.	5	Discussion and Consideration of Proposed Investments (if necessary): - Marketable Alternative Investments* - Public Markets Investments*
2:15 p.m.	2:25 p.m.		Break
2:25 p.m.	2:35 p.m.	6	Annual Report on External Consultant
2:35 p.m.	2:45 p.m.	7	Annual Report on External Counsel
2:45 p.m.	3:15 p.m.	8	Approval of Recommended PUF Distribution Amount and the PHF and LTF Distribution Rates*, **
3:15 p.m.	3:30 p.m.	9	Report from Compensation Committee:  Executive Session:  Pursuant to 551.074, Texas Government Code, the Board of Directors may convene in executive session to consider personnel compensation matters.  Reconvene into Open Session  Consideration of Compensation Committee Report*
3:30 p.m.	onalistica required		Adjourment

<sup>\*</sup> Action by resolution required

Next Scheduled Meeting: May 19, 2005 - Dallas, Texas

<sup>\*\*</sup>Resolution requires further approval from the U. T. System Board of Regents



#### **RESOLUTION RELATED TO MINUTES**

RESOLVED, that the minutes of the meeting of the Board of Directors held on **March 4**, **2005**, be, and is hereby, approved.

#### MINUTES OF THE MEETING OF THE BOARD OF DIRECTORS OF THE UNIVERSITY OF TEXAS INVESTMENT MANAGEMENT COMPANY

The Board of Directors (the "Board") of The University of Texas Investment Management Company (the "Corporation") convened in an open meeting at 3:33 p.m. on the **4th day of March 2005**, by means of conference telephone enabling all persons participating in the meeting to hear each other, at the offices of the Corporation, Suite 1700, 221 West 6th Street, Austin, Texas, 78701, said meeting having been called by the Chairman, Woody L. Hunt, with notice provided to each member in accordance with the Bylaws. The audio portion of the meeting was electronically recorded.

Participating in the meeting were the following members of the Board:

Woody L. Hunt, Chairman Clint D. Carlson H. Scott Caven, Jr. J. Philip Ferguson Robert B. Rowling Charles W. Tate

thus, constituting a majority and quorum of the Board. Vice Chairman Mark G. Yudof and Mr. R. D. Burck, Advisory Director, were not present at the meeting. Also, attending the meeting were Bob Boldt, President, Chief Executive Officer and Chief Investment Officer of the Corporation; Joan Moeller, Secretary and Treasurer of the Corporation; Christy Wallace, Assistant Secretary of the Corporation; Bill Edwards, Managing Director of Information Technology; Jerry Turner, legal counsel for the Corporation; and Scott Kelley and Cathy Swain of U. T. System Administration. Mr. Hunt called the meeting to order at 3:33 p.m. Copies of materials supporting the Board meeting agenda were previously furnished to each Director or distributed at the meeting.

#### **Minutes**

The first matter to come before the Board was approval of the minutes of the meeting of the Board of Directors held on January 18, 2005. Upon motion duly made and seconded, the following resolution was unanimously adopted:

RESOLVED, that the minutes of the meeting of the Board of Directors held on January 18, 2005, be, and are hereby, approved.

#### **Committee Appointments**

Mr. Hunt brought up the next item to come before the Board, which was designation of committee members and chair designations for the Audit and Ethics Committee, the Compensation Committee and the Liquidity Committee. Upon motion duly made and seconded, the following resolutions were unanimously adopted:

BE IT RESOLVED, that Woody L. Hunt, Erle Nye and Robert B. Rowling are hereby designated as the Audit and Ethics Committee of the Board of Directors, subject to approval by the Board of Regents at their meeting to be held on March 10, 2005, to serve until the expiration of their term, or until their successor has been chosen and qualified, or until such their earlier death, resignation or removal; and

FURTHER RESOLVED, that Erle Nye is hereby designated the Chair of the Audit and Ethics Committee and shall preside at its meetings; and

FURTHER RESOLVED, that Clint D. Carlson, J. Philip Ferguson, Robert B. Rowling and Charles W. Tate are hereby designated as the Compensation Committee of the Board of Directors to serve until the expiration of their term, or until their successor has been chosen and qualified, or until such their earlier death, resignation or removal; and

FURTHER RESOLVED, that J. Philip Ferguson is hereby designated the Chair of the Compensation Committee and shall preside at its meetings; and

FURTHER RESOLVED, that H. Scott Caven, Jr., J. Philip Ferguson and Woody L. Hunt are hereby designated as the Liquidity Committee of the Board of Directors to serve until the expiration of their term, or until their successor has been chosen and qualified, or until such their earlier death, resignation or removal; and

FURTHER RESOLVED, that H. Scott Caven, Jr. is hereby designated the Chair of the Liquidity Committee and shall preside at its meetings.

There being no further business to come before the Board of Directors, the meeting was adjourned at approximately 3:40 p.m.

Secretary: _			
. –	Joan Moeller		
Approved:		Date:	
.,	Woody L. Hunt		-
	Chairman, Board of Directors	of	
	The University of Texas Inv	estment	
	Management Company		

#### RESOLUTION RELATED TO ANNUAL MEETING

RESOLVED, that the Annual Meeting of the Board of Directors will be held on May 19, 2005, in Dallas, Texas.



#### Agenda Item

UTIMCO Board of Directors Meeting March 31, 2005

**Agenda Item:** Reports on Asset Allocation, Risk, and Performance

Developed By: Moeller, Hill

Presented By: Boldt

Type of Item: Information Item

**Description:** The reports presented are for the periods ended February 28, 2005. (Except as

noted)

**Recommendation:** No action required.

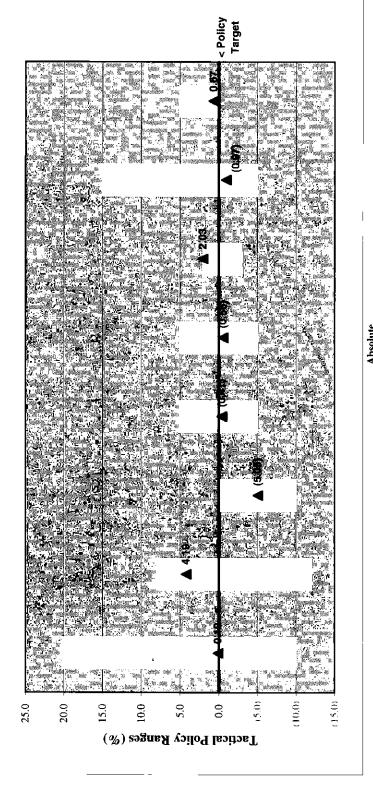
Reference: Market Exposure; Relative Risk Analysis; UTIMCO Performance Summary; Fiscal

Year Cumulative Value Added in Endowment Funds; Fiscal Year Cumulative Value Added in Marketable Securities; Fiscal Year Cumulative Value Added in Non-Marketable Securities; Cumulative Value Added in Endowment Funds Since September 2002; UTIMCO Endowment Funds vs. Cambridge Associates Colleges and Universities Greater Than One Billion Dollars; UTIMCO Endowment Funds vs. Cambridge Associates College and University Universe; Performance Attribution;

Public Markets Managers Investment Performance Detail

## Permanent University Fund Market Exposure February 28, 2005

Deviations From Policy Targets Within Tactical Policy Ranges

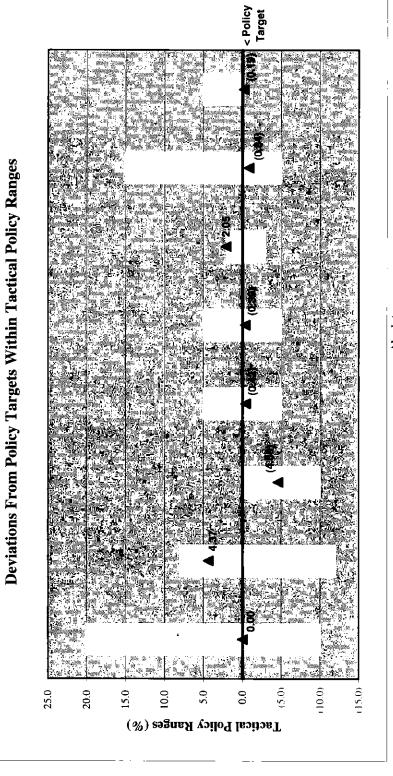


	US Public Equity	International Public Equity	Private Capital	Equity Hedge Funds	Absolute Return Hedge Funds	Commodities	Fixed Income	Cash
Actual	25.10%	21.19%	9.95%	9.59%	14.44%	5.03%	14.03%	0.67%
Policy Target	25.00%	17.00%	15.00%	10.00%	15.00%	3.00%	15.00%	0.00%
Deviation =	0.10%	4.19%	-5.05%	-0.41%	-0.56%	2.03%	<i>%</i> 26.0-	0.67%
Deviation in Dollars (\$m)	86 83	370.07	(446.02)	(36.21)	(49.46)	179.29	(85.67)	59.17



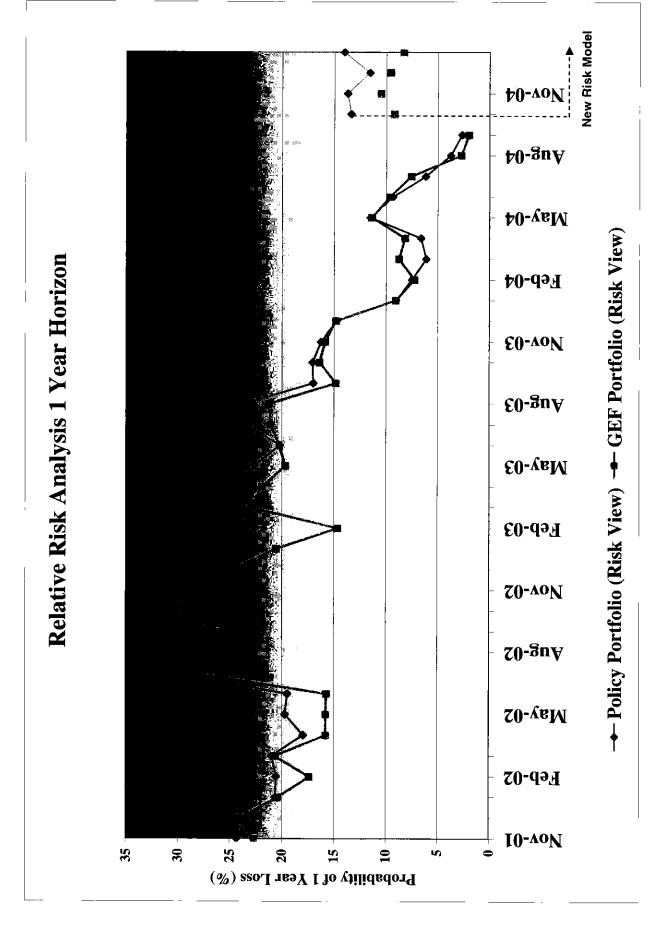
### General Endowment Fund Market Exposure February 28, 2005





	US Public Equity	International Public Equity	Private Capital	Equity Hedge Funds	Absolute Return Hedge Funds	Commodities	Fixed Income	Cash
Actual	25.00%	21.37%	10.42%	9.58%	14.61%	5.05%	14.16%	-0.19%
Policy Target	25.00%	17.00%	15.00%	10.00%	15.00%	3.00%	15.00%	0.00%
Deviation ==	0.00%	4.37%	-4.58%	-0.42%	-0.39%	2.05%	-0.84%	-0.19%
Deviation in Dollars (\$m)		205.03	(214.88)	(19.71)	(18.31)	96.17	(39.42)	(8.88)





## UTIMCO Performance Summary February 28, 2005

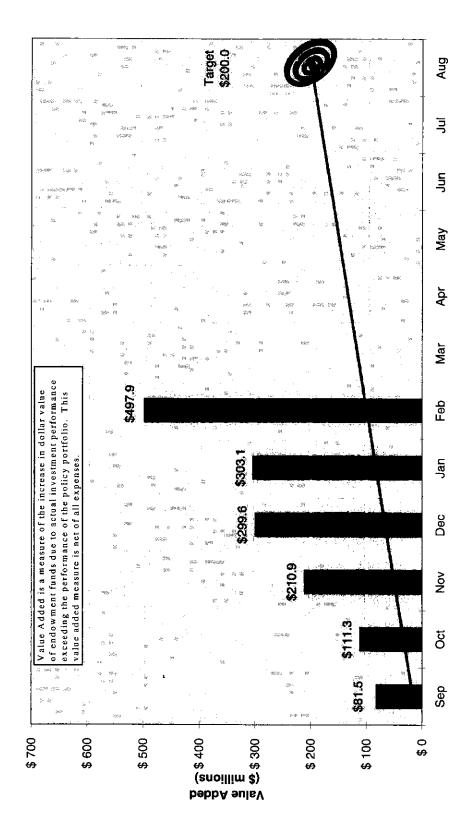
						Periods End	Periods Ended February 28, 2005	8, 2005	,			
	Net Asset Value				(Returns f	(Returns for Periods Longer Than One Year are Annualized)	er Than One	ear are Annua	lized)		i	
	2/28/2005	One	Calendar Year	Three	Fiscal Year	Six	One	Two	Three	Four	Five	Ten
ENDOWMENT FUNDS	(in Millions)	Month	To Date	Months	To Date	Months	Year	Years	Years	Years	Years	Years
Permanent University Fund	\$ 8,832.2	3.13	2.34	4.83	12.40	12.40	11.67	21.29	10.85	6.85	5:39	10.58
General Endowment Fund		3.13	2.34	4.79	12.54	12.54	11.72	21.69	11.11	7.32	N/A	N/A
Permanent Health Fund	896.5	3.15	2.34	4.79	12.50	12.50	11.67	21.55	66.01	7.20	5.34	N/A
Long Term Fund	3,795.3	3.15	2.34	4.80	12.51	12.51	11.67	21.59	11.03	7.25	5.45	11.25
Separately Invested Funds	213.0	V/N	N/A	A/N	N/A	V/A	A/N	N/A	N/A	Y/A	A/N	N/A
Total Endowment Funds	13,737.0											
OPERATING FUNDS "												
Short Term Fund	2,388.2	0.18	0.36	0.53	96.0	96.0	1.52	1.30	1.44	1.99	2.88	4.23
Short Intermediate Term Fund	1,206.4	(0.0%)	0.10	0.40	0.74	0.74	1.14	1.78	2.12	2.93	4.45	5.27
Institutional Index Funds:												
BGI US Bond Index Fund	-	(0.58)	40.04	76'0	1.28	1.28	2.46	3.61	5.66	61.9	197	N/A
BGI Equity Index Fund	215.4	2.10	(87.0)	3.04	10.01	10.01	7.03	21.79	4.69	0.94	(0.95)	N/A
Total Operating Funds	3,810.0										-	
:												
Total Investments	\$ 17,547.0											
BENCHMARKS (1)	_											
Permanent University Fund: Policy Portfolio		1.69	0.87	2.65	8.36	8.36	10.62	15.93	7.60	3.83	4.35	11.12
General Endowment Fund: Policy Portfolio		1.69	0.87	2.65	8.36	8.36	10.62	15.93	7.60	3.88	3.94	11.02
Short Term Fund: 90 Day Treasury Bills Average Yield		0.16	0.33	0.54	16:0	0.94	1.51	1.31	1.44	1.98	2.84	4.08
Short Intermediate Term Fund: Composite (3/93-7/04) and												
Merrill Lynch 1-3 Year Treasury Index (8/04-current)		(0.23)	(0.26)	(0.05)	(0.33)	(0.33)	(0.02)	1.11	2.65	3.66	4.83	5.43
Institutional Bond Index Fund: Lehman Brothers Aggregate Bond Index	i Index	(0.59)	0.03	0.95	1.26	1.26	2.43	3.48	5.58	6.10	7.53	7.26
Institutional Equity Index Fund: Standards & Poor's 500 Index (S&P 500)	&P 500)	2.10	(0.38)	3.01	66.6	66.6	6.98	21.73	4.64	0.91	(0.98)	11.32
C) UBOUT MYETTE	_											
Permanent University Fund		:							-			,0 S.t.
General Endowment Fund		:					-			V/N	V/2	A/N
Permanent Health Fund		1				-	1					N/A
Long Term Fund			-	٠								,
Short Term Fund				(0.01)	-		**	(101)	00.0			
Short Intermediate Term Fund									(0.53)	(0.73)	(0.38)	(91.0)
Institutional Bond Index Fund		-	00:00				•					N/A
Institutional Equity Index Fund		0.00	0.00			8	11111	7				N/A

<sup>(1) -</sup> Policy Portfolio returns for the PUF and GEF were restated in 2004 to correct errors in benchmark construction and calculation. Results were restated for all periods beginning June, 1993. The complete details of the restatement as well as prior Policy Portfolio returns are available upon request.



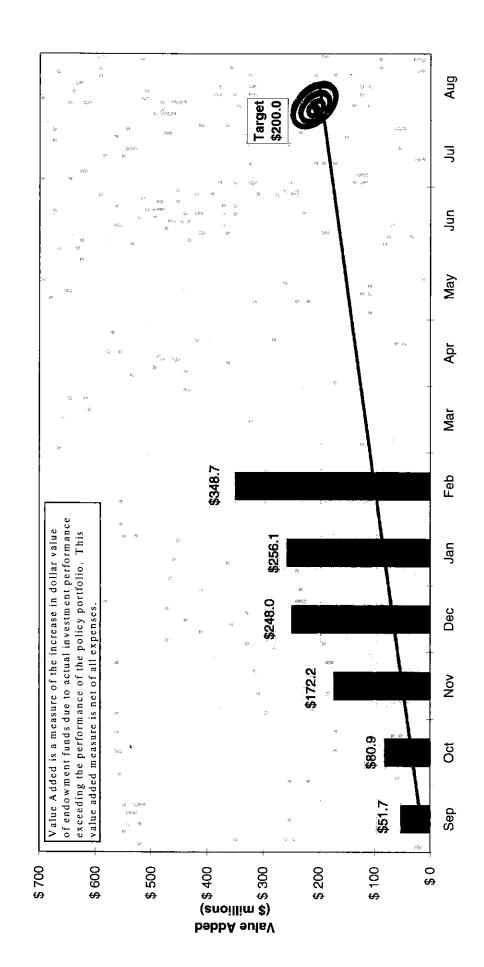
<sup>(2) -</sup> Value added is a measure of the difference between actual returns and benchmark or policy portfolio returns for each period shown. Value added is a result of the active management decisions made by the UTIMCO staff and external managers.

Cumulative Value Added In Endowment Funds 2004-2005 Fiscal Year

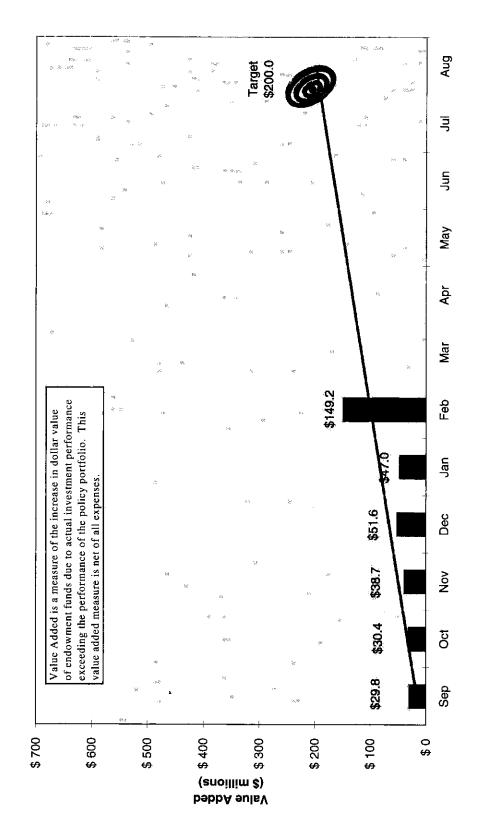




Cummulative Value Added in Marketable Securities in Endowment Funds 2004-2005 Fiscal Year

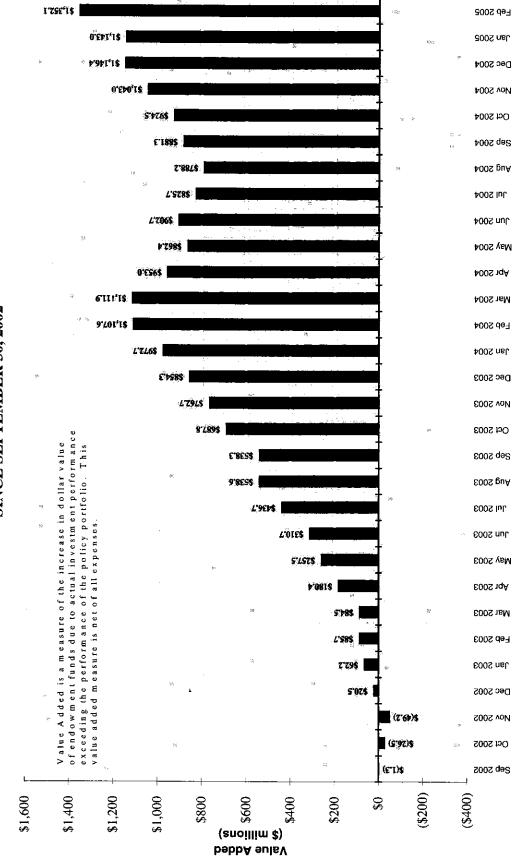


Cumulative Value Added In Non-Marketable Securities In Endowment Funds 2004-2005 Fiscal Year





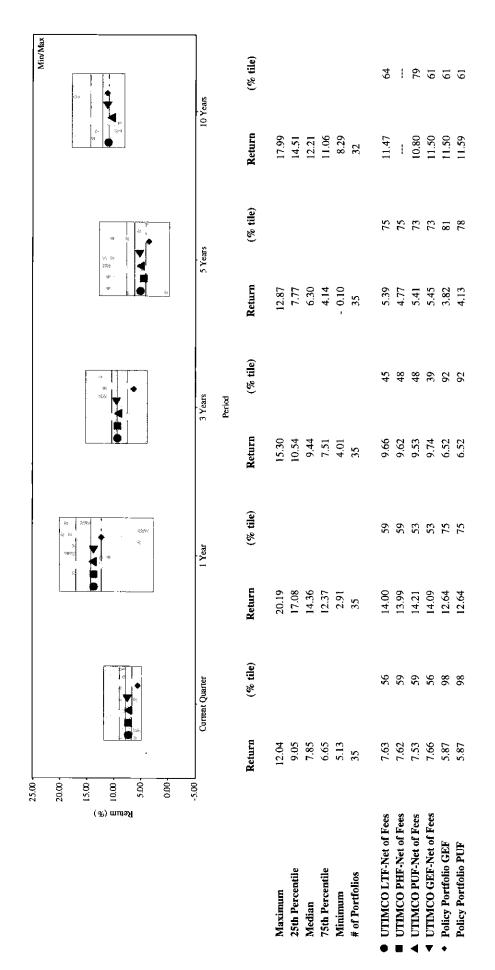
## VALUE ADDED: ENDOWMENT FUNDS SINCE SEPTEMBER 30, 2002



Value Added for Month Ended



# UTIMCO ENDOWMENT FUNDS vs. Cambridge Billion \$ Funds Universe Periods Ended Friday, December 31, 2004 Quartile

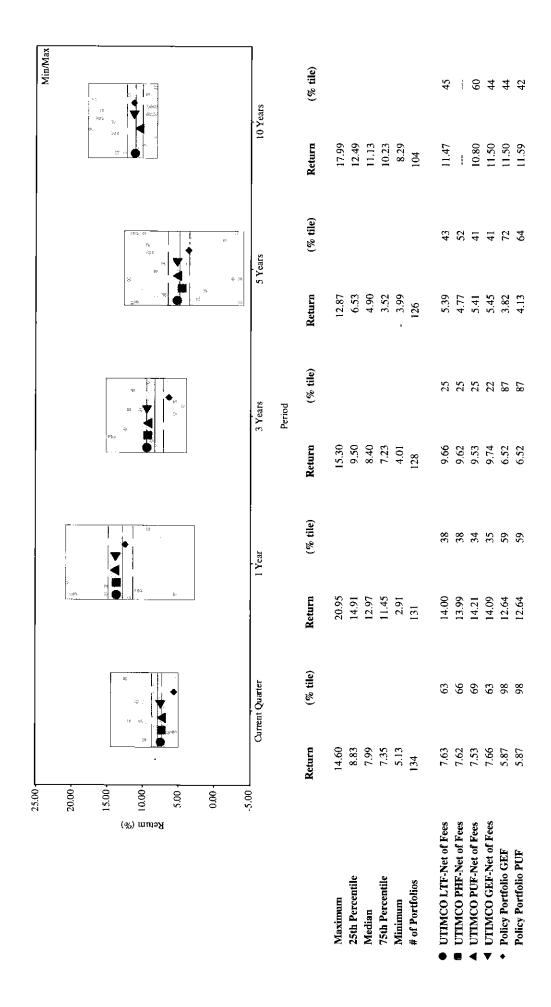


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The Cambridge Billion \$ Funds Universe consists of the College and Universities with endowment assets greater than one billion dollars that report quarterly to Cambridge Associates, Inc. The number of Colleges and Universities with endowment assets greater than one billion dollars reporting as of December 31, 2004 was 35.

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# UTIMCO ENDOWMENT FUNDS vs. Total Cambridge Universe Periods Ended Friday, December 31, 2004 Quartile



The Cambridge Universe consists of all College and Universities that report quarterly returns to Cambridge Associates, Inc. The number of Colleges and Universities reporting as of December 31, 2004 was 134.

		Authority		<b>SOT</b>	<b>364 Q</b>				1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1	%65.0. · · · · · · · · · · · · · · · · · ·		
urn	th Ended 28, 2005	PUF	0.18%	2.78%	5.24%	0.98%	1.18%	5.95%	-0.20%	0.98%	8.47%	3.13%
Return	One Month Ended February 28, 2005	Benchmark	0.16%	2.37%	4.91%	0.50%	0.41%	6.13%	-0.54%	1.93%	0.33%	1.69% (2)
Asset Allocation	A Marie Indiana (Antala)									2006 - V. 1000 -	3000	100.00
						100 100 100 100 100 100 100 100 100 100						
			ents			•	Funds			ities		
			Cash and Cash Equivalents	U.S. Equities	Global Equities	Equity Hedge Funds	Absolute Return Hedge Funds	Commodities	Fixed Income	Total Marketable Securities	Private Capital	Total Fund



<sup>(1)</sup> The Total Attribution reports which asset classes contributed to the Fund's outperformance or underperformance relative to the Endowment Policy Portfolio return (2) The benchmark that the Fund is measured against is the Endowment Policy Portfolio. The Endowment Policy Portfolio return is the sum of the weighted benchmark returns for each asset class comprising the Endowment Policy Portfolio.

2. 图象是是《法律》。现代,由第二人人		Attelbuight			\$ <b>1</b>							
,	s Ended 5. 2005	PUF	0.53%	2.70%	8.77%	4.66%	4.26%	2.03%	1.24%	4.66% ₩	9.87%	4.83%
Return	Three Months Ended February 28, 2005	Benchmark	0.54%	2.41%	7.50%	1.55%	1.30%	1.82%	1.08%	2.94%	1.00%	2.65% (2)
Asset Allocation												
			Cash and Cash Equivalents	U.S. Equities	Global Equities	Equity Hedge Funds	Absolute Return Hedge Funds	Commodities	Fixed Income	Total Marketable Securities	Private Capital	Total Fund



<sup>(1)</sup> The Total Attribution reports which asset classes contributed to the Fund's outperformance or underperformance relative to the Endowment Policy Portfolio return.

(2) The benchmark that the Fund is measured against is the Endowment Policy Portfolio. The Endowment Policy Portfolio return is the sum of the weighted benchmark returns for each asset class comprising the Endowment Policy Portfolio.

		Auriliation	<b>\$600</b>									<b>8.18</b>
F	to Date	PUF	0.96%	12.05%	21.34%	8.48%	9.46%	12.47%	3.66%	8.48%	15.85%	12.40%
Return	Fiscal Year to Date February 28, 2005	Benchmark	0.94%	11.06%	22.73%	2.97%	2.46%	13.37%	1.61%	9.25%	3.42%	8.36% (2)
Asset Allocation												20000 - 20001
			Cash and Cash Equivalents	U.S. Equities	Global Equities	Equity Hedge Funds	Absolute Return Hedge Funds	Commodities	Fixed Income	Total Marketable Securities	Private Capital	Total Fund



<sup>(1)</sup> The Total Attribution reports which asset classes contributed to the Fund's outperformance or underperformance relative to the Endowment Policy Portfolio return is the sum of the weighted benchmark that the Fund is measured against is the Endowment Policy Portfolio. The Endowment Policy Portfolio return is the sum of the weighted benchmark returns for each asset class comprising the Endowment Policy Portfolio.

		ALLEN MINISTER			92	<b>55000</b>		2000	94.1010		2 P	2 T.
Return	Calendar Year to Date February 28, 2005	PUF	0.36%	-1.07%	4.59%	1.69%	1.64%	10.62%	-0.02%	1.69%	8.41%	2) 2.34%
1	Calenda Februs	Benchmark	0.33%	-1.49%	3.08%	1.00%	0.83%	13.23%	-0.12%	0.90%	0.67%	0.87% (2)
Asset Allocation										206	100	1000
												30000000000000000000000000000000000000
			ıts				spun			ies		
			Cash and Cash Equivalents	U.S. Equities	Global Equities	Equity Hedge Funds	Absolute Return Hedge Funds	Commodities	Fixed Income	Total Marketable Securities	Private Capital	Total Fund



<sup>(1)</sup> The Total Attribution reports which asset classes contributed to the Fund's outperformance or underperformance relative to the Endowment Policy Portfolio return.

(2) The benchmark that the Fund is measured against is the Endowment Policy Portfolio. The Endowment Policy Portfolio return is the sum of the weighted benchmark returns for each asset class comprising the Endowment Policy Portfolio.

		Attentions				2000 THE TOTAL THE TANK THE THE TANK TH			368C01			
rn	nded 80 2005	PUF	1.52%	10.58%	15.42%	8.51%	11.52%	16.10%	5.01%	9.76%	20.02 % Electrical States of the states of t	11.67%
Return	Year Ended	Benchmark	1.51%	10.45%	19.66%	5.64%	4.59%	22,12%	3.09%	%06.6	14.58%	10.62% (2)
Asset Allocation		Street Province			21.5 The state of							#160.056
			Cash and Cash Equivalents	U.S. Equities	Global Equities	Equity Hedge Funds	Absolute Return Hedge Funds	Commodities	Fixed Income	Total Marketable Securities	Private Capital	Total Fund



<sup>(1)</sup> The Total Attribution reports which asset classes contributed to the Fund's outperformance or underperformance relative to the Endowment Policy Portfolio return is the sum of the weighted benchmark (2) The benchmark that the Fund is measured against is the Endowment Policy Portfolio. The Endowment Policy Portfolio return is the sum of the weighted benchmark returns for each asset class comprising the Endowment Policy Portfolio.

		Artifician (I)					20.			% 09 07:		1.4.76
		GEF	0.18%	2.73%	5.34%	0.92%	1.19%	5.94%	-0.15%	0.92%	8.21%	3.13%
Return One Month Ended	February 28, 2005	Benchmark	0.16%	2.37%	4.91%	0.50%	0.41%	6.13%	-0.54%	1.93%	0.33%	1.69% (2)
Asset Allocation												

Absolute Return Hedge Funds

Commodities

Fixed Income

**Equity Hedge Funds** 

Global Equities

U.S. Equities

Cash and Cash Equivalents

**Total Marketable Securities** 

Private Capital

**Total Fund** 



<sup>(1)</sup> The Total Attribution reports which asset classes contributed to the Fund's outperformance or underperformance relative to the Endowment Policy Portfolio return is the sum of the weighted benchmark (2) The benchmark that the Fund is measured against is the Endowment Policy Portfolio. The Endowment Policy Portfolio return is the sum of the weighted benchmark returns for each asset class comprising the Endowment Policy Portfolio.

										8.2		
E	hs Ended	o, 2003 GEF	0.53%	2.68%	8.87%	4.61%	4.29%	2.00%	1.16%	4.61%	9.66%	4.79%
Return	Three Months Ended	Benchmark	0.54%	2.41%	7.50%	1.55%	1.30%	1.82%	1.08%	2.94%	1.00%	2.65% (2)
Asset Allocation		About the Michigan Expenses										
			Cash and Cash Equivalents	U.S. Equities	Global Equities	Equity Hedge Funds	Absolute Return Hedge Funds	Commodities	Fixed Income	Total Marketable Securities	Private Capital	Total Fund



<sup>(1)</sup> The Total Attribution reports which asset classes contributed to the Fund's outperformance or underperformance relative to the Endowment Policy Portfolio return is the sum of the weighted benchmark that the Fund is measured against is the Endowment Policy Portfolio. The Endowment Policy Portfolio return is the sum of the weighted benchmark returns for each asset class comprising the Endowment Policy Portfolio.

	Asset Allocation  Asset Allocation  Market	Return Fiscal Year to Date February 28, 2005		
	Neutral Control of the Control of th	Benchmark	CEF	Antibutor (2)
Cash and Cash Equivalents		0.94%	0.96%	
U.S. Equities		11.06%	12,08%	
Global Equities		22.73%	21.83%	
Equity Hedge Funds		2.97%	8.43%	
Absolute Return Hedge Funds		2.46%	9.57%	<b>3071</b>
Commodities		13.37%	12.51%	
Fixed Income		1.61%	3.76%	
Total Marketable Securities		9.25%	8.43%	
Private Capital		3.42%	16.25%	
	1000%	8.36% (2)	12.54%	



<sup>(1)</sup> The Total Attribution reports which asset classes contributed to the Fund's outperformance or underperformance relative to the Endowment Policy Portfolio return.

(2) The benchmark that the Fund is measured against is the Endowment Policy Portfolio. The Endowment Policy Portfolio return is the sum of the weighted benchmark returns for each asset class comprising the Endowment Policy Portfolio.

	Asset Allocation	Return		
	A SOUTH A SOUT	Calendar Year to Date February 28, 2005	ate 5	
		Benchmark	GBF AND	mon (4)
Cash and Cash Equivalents		0.33%	0.36%	
U.S. Equities		-1.49%	-1.07%	20.00
Global Equities		3.08%	4.64%	
Equity Hedge Funds		1.00%	1.59%	
Absolute Return Hedge Funds		0.83%	1.64%	
Commodities		13.23%	10.68%	
Fixed Income		-0.12%	-0.02%	
Total Marketable Securities		0.90%	1.59%	% 1 0 1 %
Private Capital		0.67%	8.18%	**************************************
Total Fund	20000173 - 1100002 - 1100002 - 1000002 - 1000002	0.87% (2)	2.34%	S. C. C. C.



<sup>(1)</sup> The Total Attribution reports which asset classes contributed to the Fund's outperformance or underperformance relative to the Endowment Policy Portfolio return.

(2) The benchmark that the Fund is measured against is the Endowment Policy Portfolio. The Endowment Policy Portfolio return is the sum of the weighted benchmark returns for each asset class comprising the Endowment Policy Portfolio.

		An Thirting ( E)		eest. 19 July 20 July				130				
	nded	28, 2005 GEF	1.52%	10.38%	15.80%	8.51%	11.63%	16.28%	5.08%	9.25%	20.43%	11.72%
Return	Year Ended	February 28, 2005 Benchmark	1.51%	10.45%	19.66%	5.64%	4.59%	22.12%	3.09%	9.90%	14.58%	10.62% (2)
Asset Allocation	28.2005											%0.001 %0.001
			Cash and Cash Equivalents	U.S. Equities	Global Equities	Equity Hedge Funds	Absolute Return Hedge Funds	Commodities	Fixed Income	Total Marketable Securities	Private Capital	Total Fund



<sup>(1)</sup> The Total Attribution reports which asset classes contributed to the Fund's outperformance or underperformance relative to the Endowment Policy Portfolio return is the Sum of the weighted benchmark (2) The benchmark that the Fund is measured against is the Endowment Policy Portfolio. The Endowment Policy Portfolio return is the sum of the weighted benchmark returns for each asset class comprising the Endowment Policy Portfolio.

#### Public Markets Managers Investment Performance Detail Summary February 28, 2005



March   Marc														Inception to renewary to, avera
Comparison		o digitaly positive	Assets Under		- 1	. Rei	urns for l'eriod. One Year are A	Longer Than musked)					(Reti	turns for Periods Longer Than One Year are Annualized)
The content			Management (\$ Milhons)	One Month			Six Morethe	One Year	Three	Five Years	Seven	Ten	Mannges	ĺ
March   Comparison   March	NET OF Public E. Domes	FEEN PERFORMANCE quidies: is Equilies:												
1971   1972		acstive Management: BGI 5&P 500 vs. 5&P 500 Index	71.6	0.00	3.03	10.01	fo.03	6.94	1.67	(8.96) 0.03	3.65	4.0	NA	February 1993
18   18   18   18   18   18   18   18		BGI SÆP 400 Mislenp vs. S&P 400 Mislenp Index	43.5	3.35	4.91	91.46	16.46	12.30	11.01	£91 0.07	10.62 10.07	15.56 80.00	N/A	Desember 1992
Section   1985		S&P 100 Index Exchange Traded Funds vs. S&P 100 Index	75.8	2.20	<b>5</b> .	6878	8.89	٠.	2.4	٠.	٠.	٠.	8.89	August 2004
1, 10, 10, 10, 10, 10, 10, 10, 10, 10,		S&P SOO Index Futures vs. S&P SOO Index	274.9	215	1297	10.01	10,01	6.93	3.57	٠,	٠,	٠.	0.29	March 2001
One Age of the product of th		Large Cap Technology Exchange Traded Funds vs. Russenl 3000	513	10.46)	(8.71)	80.91 151.1	10.09	٠.	٠.	٠.	٠,	٠.	3.17	June 2004
A control cont		Dow Jones - Exchange Traded Funds and Futures ex. Dow Jones Industrial Average	9,101	3.08	70.7	7.25	84.7	4.07	٠,	٠.	٠.	٠.	9.05	November 2003
Figure 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1		Given 100 Index ETF	33.1	3.49	4.62	٠.	٠.	٠,	٠.	٠,	٠.		797	November 2004
Mode of State of		Small Cap Exchange Traded Funds and Futures vs. Russell 2000	57.3	16.08)	RD:1	18.15	18.15	(3.33	٠,	٠.	٠.	٠.	18.33	February 2004
State   Comparison   Comparis		chive Management: BGi Russell 2000 Apha Tut vs. Russell 3000	296.3	1.81	37-46	17.14	17.44	6.0	13.10	٠,	٠.	٠.	12.08	February 2002
University of the control of the con	_	BGT Russell 3000 Adyta Till vs. Russell 3000	272.3	2.45	1,94	13.31	13.31	7.80	٠.				15.80	August 2003
CANAL SaperGreen Control Contr		Davis Hamilton Jackson vs. Russell M64 Cap Fifterive S/D4 (S&P 500 1/94 - 7/04)	515	1.17	39.95 18.85	15.81	15.81	8.05 .6.74)	2.26	(3.75)	4. 3.	11.31	9.62	January 1994
ONLY SOUNDER CONTROLL         MAIS         113         114		GSAM-Large Cap vs. S&P 500 links	1223	1,69	0.92	9.73 (0.06)	9.33	5 CF	5.14	0.89)	٠.	٠.	2.45 3.45	April 1998
According to the broad of the		GSAM - Strad Cap vs. Resell 2000	<b>37</b>	2.1 20.0	7.	13.65	15.65 77.0	5.35 14.58	12.08	979	٠.	٠.	6.47	April 1998
Weather Speciment         47         234         428         1129		John Levin & Co. vs. Russell 1000	813	173	el a el Silvi	٠,	٠.	٠.	٠.	٠,	٠.	٠.	65.6	September 2004
Fortier Lead Cope   1164   159   1		MPA inventorits vs. S&P 500 links	6.7	ž.	¥.9	11.28	11.28	15.2	3.69	(9.12)	(F)	٠.	3.39	November 1995
Februarie Left Small Cape Assistant Legis Assi		Perstmann Leff - Mid Cap vs. Runsell Mid Cap	116.4	3.89	6.81	23.39	65.55	٠.	٠,	٠.	٠.	٠,	23,39	August 2004
Rétinited lirectors         1531         4.10         5.28         1.158		Powatrasme Leff - Small Cap	255.3	4.08	5.29	22.66	22.66	23.45	[4.78	14.81	9.23	14.42	12.89	January 1994
Figure 1 Secret Research Hodge		Relational Investors vs. S&P 500 Index	153.1	4:10	5.28	٠.	٠.	٠.	٠.	٠.	٠.	٠.	11.58	September 2004
State Steect Research Hodge:  Tex Manifolds  Tex Ma		frontridge vs. Russell 2000	50.6	3.27	(3.45)	٠.	٠.		٠.	٠.	٠.	٠.	(3.45)	November 2004
Sus Street Broaderth Small Cape  1429  142		State Street Research Hedge vs. Russell 2000	49.7	7.96	IU.72	42.67	42.67	٠.	٠.,	٠.	٠.	1.0	39.13	July 2004
TCW MethiCipe v. Rased Noto TCW MethiCipe v. Rased Note TCW Rased Note TCM Rad v. Rad v		State Street Research Small Cap vs. Russell 2000	43.2	12.56	38.8	£7.30	17.30	٠.	٠.	٠.	٠.	٠,	46.99	June 2004
TWY Mich Value  36.3 1.20 1.20 1.20 1.20 1.20 1.20 1.20 1.20		ICW Matricap w. Rusell 9000	142.9	5769	81 <u>1</u>	92.51	15.76	%1 %9%1	٠.,	٠.		٠,	2.89	February 2004
TCW Small Value         36.3         1.29         1.21         1.73         1.24         1.24         1.24         1.25         1.24		ICW Mid Value vs. Russell Mid Cap	26.6	2.80	3.68 EE -	14.82 (3.16)	14.82	٠,	٠.	٠,	٠.	٠,	9.26	April 2004
Value And Capital         1467         3.18         3.18         11.16         11.16         11.66         11.67		TCW Smell Value	36.3	339	121	2.63	13.78	٠.	٠,	٠.	٠.	٠.	5.28 19.m6	April 2004
Weighted Small Cap Value         Weighted Small Cap Value         146.7         1.55         10.251 <t< td=""><td></td><th>Valve Act Capital vs. Russell 2000</th><td>109.9</td><td>3.18</td><td>3.32</td><td>11.16</td><td>5.24</td><td>18.50</td><td>٠.</td><td>٠.</td><td>٠.</td><td>٠,</td><td>17.02</td><td>August 2003</td></t<>		Valve Act Capital vs. Russell 2000	109.9	3.18	3.32	11.16	5.24	18.50	٠.	٠.	٠.	٠,	17.02	August 2003
ea 6666 3.00 (0.78) 12.52 (2.24 24.14 22.34 17.52 17.47 15.34 15.34 17.47 15.34 15.34 15.34 15.34 15.34 15.34 15.34 15.34 15.34 15.34 15.34 15.34 15.34 15.34 15.34 15.34 15.34 15.34 15.34 13.3	-	Westyort Small Cap Value ws. Russell 2000	148.7	25.1 41.4	10.28)	٠,	٠.	٠.	٠.	٠.	٠.	* 4	89.88 34. 64	October 2004
803	KELL 1	St. RETIN - Greg Cux vs. Dow. Jones Wilshire Real Estate Securities	9889	3.08	10.785	12.52	12.52	25.54	# #	23.24	12.52	17.47	15.24	April 1993
11,57) (1,570) (1,520) (1,015) (1,015) (1,015) (1,015)	Bonne	stic Equities Spread Trades: Long Large Cap (\$716.5 Million In Notional)	•	曹	252	9.18	9.18	3.68					4.08	January 2904
31.9 U.14 9.51 U.30 0.550 0.50		Short Small Cap (\$-758.4 Million In Notional)	٠	(1.67)	1.09	15.20)	115.20)	(10.15)	٠			,	(10.80)	January 2004
		Domesne Equity Liquidity	31.9	U.18	15.6	08'0	0.80					į	0.80	August 2004



## Public Markets Managers Investment Performance Detail Summary February 28, 2005



According to the control of the co	ed .	positive pretral to alightly positive			E é	Periods Ended February 28, 2005 Returns for Parioda Longer Then	reary 28, 200	<b>v</b> .				From b	From Inception to Pebruary 28, 2005
The control of the			'			One Year are A	municed)					C	One Year are Armuslized)
Fig. 10   10   10   10   10   10   10   10			ı	Months	Fiscal Year To Date	Six Months	One Year	Three	Five	Seven Years	Ten Years	Милике	Inception Date
The control of contr													
A SECTION CONTINUES AND CONT	_	echt: anderend Fund E. Net			21.21	12.12	38.5	14.93	0.54	4.32	126	7.58	April 1993
Accordance   Management   Man		ured Fizza s with Net Dividents			38.60	1951	26.76	24.79	٠.	٠.	٠.	24.03	February 2002
Control Cont					17.74	22.28	20.08	٠	,	•		31.08	August 2003
Compact Control Configuration Configuratio	_	Markets with Net Existence	-		٠.	٠.						96.9	October 2004
Control Cont					٠.	٠.						710	Jamary 2005
Control Control Control   Control Control Control   Control Control Control Control   Control Control Control   Control Control   Control Control   Control Control   Control Control   Control Control   Control Control   Cont	;	Capital Guardian Trust Sevall Cap International vs. Citypoup Falencied Market Index World on U.S.			26.07	26.07	28:03	23.92	(6.93)	5.22		4.97	December 1996
Comparison		Capped Composite Index		٠.	٠.	٠.	٠.	٠,	٠.	٠.	٠.,	6.17	January 2005
Variable State   Country			_		٠,	٠.	٠.	٠.	٠.	٠.	٠,	2.03	January 2005
Control Cont		hange 1st Sec Index USD			٠.	٠.	٠.	٠,	٠.	٠.	٠.	2.82	јан <b>ы</b> ту 2005
Occident (1992) Fig. 1997 (1994) Fig. 19					13.41	13.41	15.93	٠.	٠.	٠.	٠.	18.91	November 2003
Control Cont					٠,	٠.	٠,	٠,	٠.	٠.	٠.		Pebnuary 2005
County County County   County County   County County   County County County   County County County   County Coun		Extended Market Index World ex U.S.			28.78	28.78	34.33	٠.	٠,	٠.	٠.	42.77	October 2003
Activate Logical         94.6         126         127         112		Small Cap Casada			44.79	‡ 5	٠.		٠.	٠.	٠.	33.92	March 2004
OND Transferent Sequely         231         1.5 m.         6.12 m.         1.2 m.		nama Mid-Smail Cap Irates		6.59	13.25	13.25	٠.	٠.	٠.	٠.	٠.	\$9.6	March 2004
Table French F					22:42	22.42	1.65	14,42	(0.64)	٠.	٠.	3.80	April 1998
State State General Casked at a State Mark Divoleted.         13.3         13.9         16.1		g Markels with Net Dividends			30.58	39.58	26.29	26.36	£3 .	<b>8</b> :	٠.	90'9	January 1996
Head Fordist   1995   1915		Mex U.S. with Net Dividends			٠.	٠.	٠.	٠.	٠.	٠.	٠.	16.13	November 2004
Page Fought   But Right   Four Day Presenty Field + 4%   S.18		Bills Average Yield			0.92	0.02)	٠.	٠,	٠.	٠.	٠.	1.23	May 2004
Birthmen II   175   124   125   12				80 80 80	68.6	9.89	15.02					17.86	January 2004
Exceptions  W. VO Day Treasary Rills Average Yield 4 4%  By So Day Treasary Rills Average Yield 4 4%  By So Day Treasary Rills Average Yield 4 4%  W. VO Day				7.36	8.75	8.75	٠.	٠.,			٠.,	<b>3</b> .6	August 2004
Bytegables   Bytegables   Byte   By		y Tressury Bila Average Yieki + 4%		7.7	13.34	13.54	18.18	٠.	٠.			16.00	July 2003
Table Asia Pealic   1256   1257   1269   1524   1525   1256   1		V Treasury Bilb Average Yield + 4%	61.9	٠.	٠.	٠.	٠.	٠.	٠.	٠.	٠.	(F) (1	January 2005
Mailed Japan   1,500 by Treasary Bills Average Vield +4%   1,500		Bulls Average Yield + 4%	1.82		19.9	16.84	12.56	٠.	٠.	٠.	٠.	15.11	December 2003
Makeneric Incit  w 90 Day Treasary Bills Average Yield +4% Millian Incitation Bills Average Yield +4% Millian Incitation Bills Average Yield +4%  w 90 Day Treasary Bills Average Yield +4%  Someon Company  w 90 Day Treasary Bills Average Yield +4%  Sanso Overage Yield				613	7.35	7.35	16.59	٠,	٠.			15.32	December 2003
15.6					16	7.64	9.14	\$.00 90.00	0971			11.53	August 1998
M6.2         0.31         3.18         3.55         3.55         6.91         8.42           46.7         0.01         0.281         0.04         0.09         0.09         0.09           75.9         0.6         3.81         6.72         6.72         0.70         1.14 dd           5.3.7         1.94         1.43         6.73         6.72         1.70           44.9         1.25         1.67         6.73         8.73         8.73           44.9         2.75         0.269         8.73         8.73         8.73			(50.03)		٠.	٠.	٠.	٠.	٠,	٠,	٠.	76	October 2004
46.7 0.01 (2.84) 3.04 3.04 (3.87)  75.9 0.65 3.81 6.72 6.72 7.75  6.3.7 1.94 1.47 8.78 8.78 8.78 8.77  44.9 2.76 (0.39)			0.51		358	3.55	6.91	3 -	٠.	٠,	٠.	9.26	January 2002
75.9 0.65 3.81 6.72 6.72 3.70 1194.  \$3.7 154 1.47 8.78 8.78 8.27 (0.05) 1.00 1.00 1.00 1.00 1.00 1.00 1.00 1.0			100	(2.88)	3.94	3.5	(8.97)	٠,	٠.	٠,	٠.	(1.67)	September 2003
\$3,7 (1.94 (1.47) 8.78 8.78 8.27 (1.028) (1.028) 4.49 (1.2.9) (1.2.9)		Subery Bills Average Yield + 4%	5970	181	6.72	6.72	02.0 1.940	٠.	٠.	٠.	٠.	6.62	May 2003
44.9 226 102.00			19:	1.47	8.78	8.78	8.27	٠.		٠.,	٠.	12.E	February 2003
			2.76	10.30	٠.		٠.	٠.	٠.		٠,	12.24	November 2004

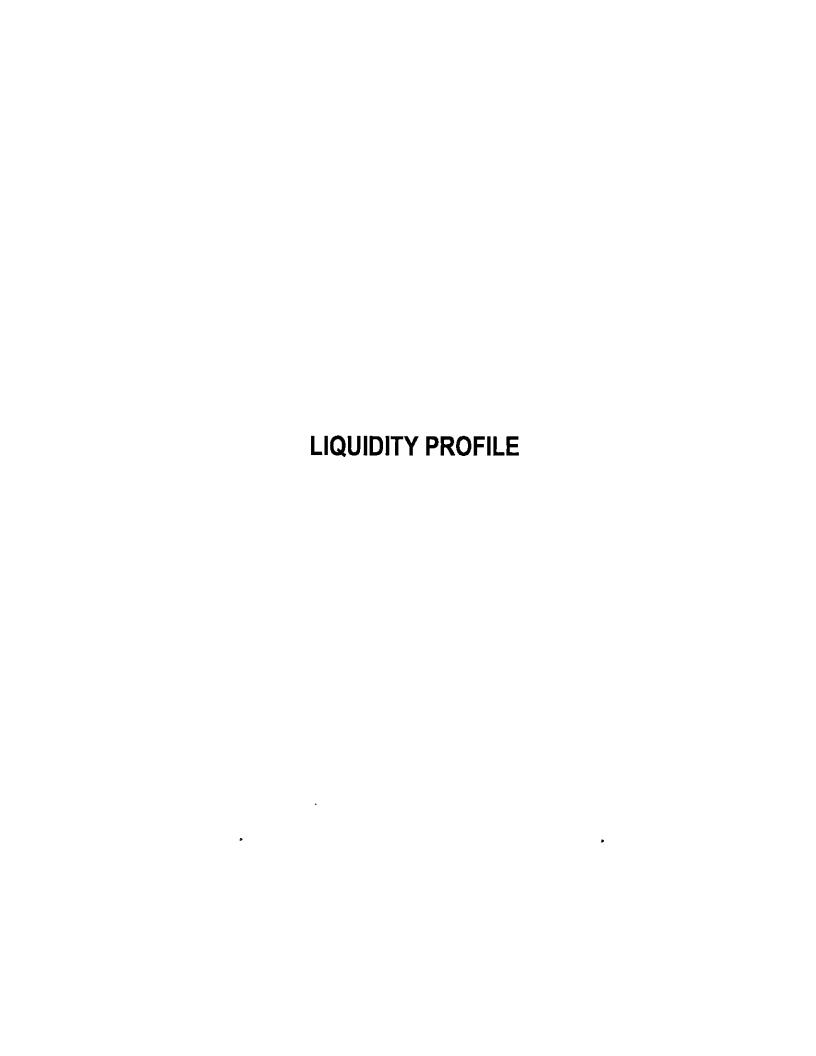


## Public Markets Managers Investment Performance Detail Summary February 28, 2805

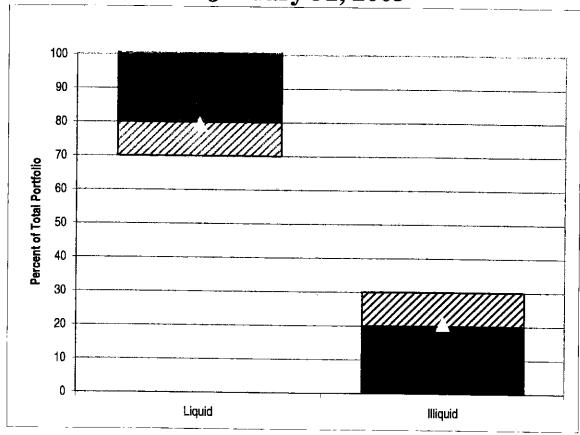


UTIMCO Manager Rating:	ager Rating:												
	positive				Peri	Periods Ended February 28, 2005	Thary 28, 200	•				From L	From Incaption to February 23, 2005
	neutral to slightly positive				Re	Returns for Periods Longer Than	Longer Than					(Reto	(Returns for Penods Longer Than
Λİ	mentral (strategy to be reviewed)	Assets Under			- 1	One Year are Annuabzed	nousbzed)						One Year are Annualized)
<b>^</b> 4	mentral to slightly negative	Management (\$ Milions)	Month.	Three	Fiscal Year To Date	Six	e de	Three	Fire	Seven	e ž	Monecon	Promotion Date
	NET OF FEEN PERFORMANCE, companieds												
Â	Absolute Return: AQR Offshow vs. 90 Dav Treasury Bills Average Yacki + 3%	40.3	687)	367	4.70	4.70	0.85	٠.	٠.	٠.		0.85	March 2004
	BGII Urequired Grabal Marieus vs. 90 Day Treasury Bills Awarge Yield + 34	259.4	0.39	0.73 i8-8h	3.60	2.40	٠.	٠.	٠.	٠.	٠.	\$3	May 2014
	Bridgewater Pure Alpha vs. 90 Day Tressury Bills Average Yorki + 3%	966	2.04	67.79	15.17	15.17	19.43	٠.	٠.	٠.	٠,	19.43	March 2004
	Faralkos Capiesl Offshore Investors vs. 90 Dzy Treasury Bills Avenge Yield + 3%	415.4	រូវ	3	13.69	69*61	1873	15.69	14.68	٠.		14.43	August 1998
Î	Indus Ewat Driven vs. 90 Day Thearny, Bills Average, Yield + 3%	577	2.0	1.07	2,09	209	66.01	٠.	٠.	٠,	٠.	96:6	December 2003
	K Capital vs. 50 Day Treasury Bills Average Yield + 3%	36.4	(1.03)	3.28	٠.	٠.	٠.	٠.	٠.	٠.	٠.	3.91	November 2004
â	OZ Overseks Fund vs. 90 Day Treasury Bills Average Vicid + 39	108.9	1.10	3.73	7.98	7.98	٠.	٠,	٠.	٠.	٠.	88.88	August 2004
	Percy Partners Interpational vs. 90 Day Treasury Bills Average Yield + 3%	475.9	0.86	6.63	13.67	13.67	4.7	15.88	16.03	٠.	٠.	14.65	August 1998
	Protégé l'arthern Figure vs. 90 Dey Treascry Bills Average Yield $\pm$ 3% vs. 90 Dey Treascry Bills Average Yield $\pm$ 3%	209.3	<u>8</u> 51	3.30	6.24	97.54	6.36	٠,	٠.	٠.	٠.	<u>₹</u>	February 2003
	Satellite Fond vs. 90 Day Treatsury Bills Awerlege Yield + 3%	164.9	3	2.64	56.9	6.9	7.45	10.08	٠,	٠,	٠.	9,7	September 2000
	TPG-Axon TPG-Axon TPG-Axon TPG-Axon TPG-Axon TPG-Axon TPG-Axon TPG-Axon	29.7	<b>g g</b>	٠.		٠.	٠.	1.0	٠,	٠,		e i	February 2005
Λ	comparatives: Codiman Nachs Commodity Index vs. Gebirnan Sachs Commodity Index vs. Gebirnan Sachs Commodity Index	145.1	3.50	1.80	13.72	13.72	23.88	٠.	٠.	٠.	٠.,	26.79	June 2002
	PIMCO Real Return vs. Dow. Jones AIG + 1-10 Year TIPS	235.6	5667	2.36	10.38	10.38	10.74 - 11.6	٠.	٠.	٠.	٠.	18.58	Јапнагу 2004
	Fixed Invense: bermal: fatrical Doalt w. Credit Related Comprovice Infex	1,85,4	(GET))	(0.00)	96-1 00-0	00°0	270	5.69	٠.	٠.	٠,	6.47	February 2001
0	internal - Russ Kamptic vr. Lehenso Brythers Aggregate Bond Index	326.8	(60.03)	(0.03)	1.57	1.57	0.25	3.89	6.32	٠.	٠.	6.46	February 2000
	Total Insernatly Managed Fixed Income vs. Lehran Brothers Aggregate Bond Index	512.3	(61.0)	¥ .	174	174	87 .	4.86 9.72	1.02	٠.	٠.	7.15	
A	GMO Errergang Debe Fund vs. JP Morgan Emergang Bond Index Giobel	31.2	61.1	5.67	12.68	12.68	٠,	٠.	٠.	٠.	٠.	24.39	May 2004
	PIMCO Fixed Income vs. PIMCO Composite Bonchmark	756.1	(0.01)	0.96	5.90	<u>8</u>	7.02	11.65	10.07	R.01	•	8:01	March 1998
	Tressury infinite Protection Securities (TIPS): factual IPS vs. Lebram Brothers US TIPS Infex	319.6	(0.09)	1.30	2.26 (0.03)	2.26 (0.03)	٠.	٠.	٠.	٠,	٠.	5.35	July 2004
Δ	РІМСО ТІРS vs. 1-снама Вгобьегь US TIPS Ілдёх	285.5	(0.32)	113	259	672	٠.	٠.	٠.	٠.	٠.	2.53	August 2004





### Combined Liquidity Profile January 31, 2005



Current:

	1/31/2005		12/31/2004
	Market Value	Percent	Market Value Percent
Liquid	10,631,554,534.71	79.4	10,825,184,400.39 80.5
Illiquid	2,765,296,243.81	20.6	2,626,126,105.16 19.5
	13,396,850,778.52	100.0	13,451,310,505.55 100.0

Approved but not yet invested illiquid marketable investments:

	1/31/2005		12/31/2004	
	Market Value	Percent	Market Value	Percent
Liquid	10,581,554,534.71	79.0	10,700,184,400.39	79.5
Illiquid	2,815,296,243.81	21.0	2,751,126,105.16	20.5
	13,396,850,778.52	100.0	13,451,310,505.55	100.0

Liquid: Investments that could be converted to cash within a period of 1 day to 3 months in an orderly market at a discount of 10% or less.

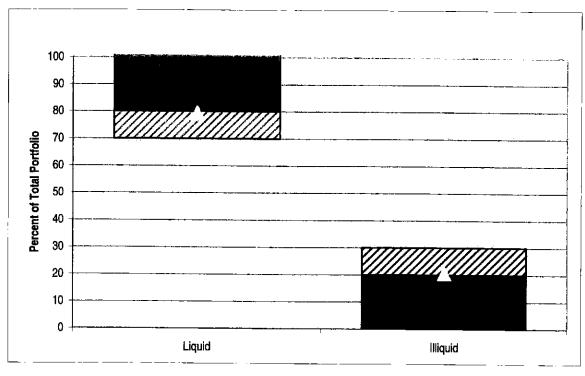
Illiquid: Investments that could be converted to cash in a orderly market over a period of more than 3 months or in a shorter period of time by accepting a discount of more than 10%.

I, \_\_\_\_\_, as Risk Manager, certify that I have reviewed the liquidity categories provided by the Managing Directors and concur with the classifications.

I, And I have verified that the Managing Directors' liquidity classifications have been accurately reported and that the percentage calculations are accurate.

I, \_\_\_\_\_\_, as President of UTIMCO, certify that I have reviewed the liquidity categories, classifications by Managing Directors and the method of calculating statistics presented in this report and concur with the information presented.

#### PUF Liquidity Profile January 31, 2005



•	٦.					•
ι	1	11	М	æ	м	IT.

1/31/2005		12/31/2004
Market Value	Percent	Market Value P
6,925,270,970.07	79.4	7,106,904,072.13
1,793,214,210.17	20.6	1,702,239,860.19
8,718,485,180.24	100.0	8,809,143,932.32
	Market Value 6,925,270,970.07 1,793,214,210.17	Market Value         Percent           6,925,270,970.07         79.4           1,793,214,210.17         20.6

80.7 19.3 100.0

Approved but not yet invested illiquid marketable investments:

	1/31/2005		12/31/2004	
	Market Value	Percent	Market Value	Percent
Liquid	6,891,770,970.07	79.0	7,023,004,072.13	79.7
Illiquid	1,826,714,210.17	21.0	1,786,139,860.19	20.3
	8,718,485,180.24	100.0	8,809,143,932.32	100.0

Liquid: Investments that could be converted to cash within a period of 1 day to 3 months in an orderly market at a discount of 10% or less.

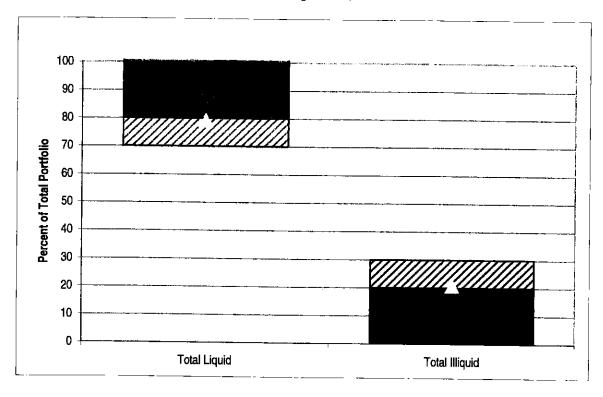
Illiquid: Investments that could be converted to cash in a orderly market over a period of more than 3 months or in a shorter period of time by accepting a discount of more than 10%.

I, \_\_\_\_\_\_, as Risk Manager, certify that I have reviewed the liquidity categories provided by the Managing Directors and concur with the classifications.

I, \_\_\_\_\_\_, as Chief Compliance Officer and MD of Accounting, Finance and Administration, certify that I have verified that the Managing Directors' liquidity classifications have been accurately reported and that the percentage calculations are accurate.

I, \_\_\_\_\_\_, as President of UTIMCO, certify that I have reviewed the liquidity categories, classifications by Managing Directors and the method of calculating statistics presented in this report and concur with the information presented.

### GEF Liquidity Profile January 31, 2005



Carront			
	$\sim$		
	1	1717	ent

1/31/2005	
Market Value	Percent
3,706,283,564.64	79.2
972,082,033.64	20.8
4,678,365,598.28	100.0
	Market Value 3,706,283,564.64 972,082,033.64

12/31/2004	
Market Value	Percent
3,718,280,328.26	80.1
923,886,244.97	19.9
4,642,166,573,23	100.0

Approved but not yet invested illiquid marketable investments:

	1/31/2005	1/31/2005	
	Market Value	Percent	
Liquid	3,689,783,564.64	78.9	
Illiquid	988,582,033.64	21.1	
	4,678,365,598.28	100.0	

12/31/2004	
Market Value	Percent
3,677,180,328.26	79.2
964,986,244.97	20.8
4,642,166,573.23	100.0

Liquid: Investments that could be converted to cash within a period of 1 day to 3 months in an orderly market at a discount of 10% or less.

Illiquid: Investments that could be converted to cash in a orderly market over a period of more than 3 months or in a shorter period of time by accepting a discount of more than 10%.

I, \_\_\_\_\_\_\_, as Risk Manager, certify that I have reviewed the liquidity categories provided by the Managing Directors and concur with the classifications.

I, Y Y A LL, as Chief Compliance Officer and MD of Accounting, Finance and Administration, certiff that I have verified that the Managing Directors' liquidity classifications have been accurately reported and that the percentage calculations are accurate.

I, \_\_\_\_\_\_, as President of UTIMCO, certify that I have reviewed the liquidity categories, classifications by Managing Directors and the method of calculating statistics presented in this report and concur with the information presented.

### **Liquidity Profile for GEF and PUF**

### January 31, 2005

I certify that I have reviewed the report and supporting documentation covered by the period listed above and concur with the liquidity classifications of the investments that I have for which I have responsibility.

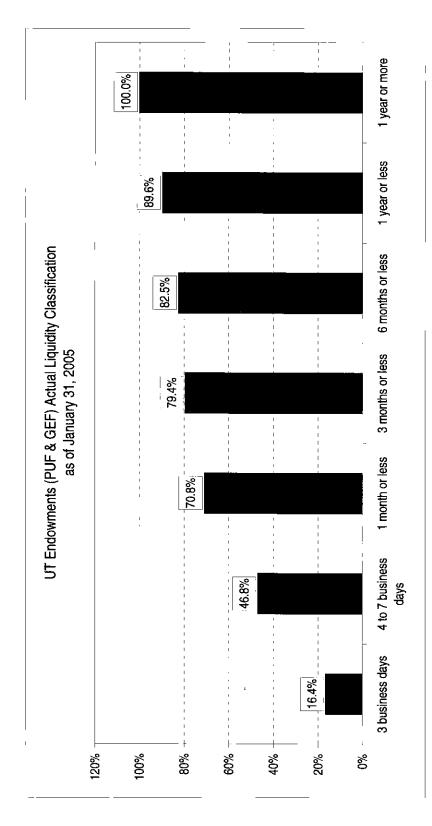
Ja / Ment	
2-28-05	_ Date
3-01-05	_Cathy lberg, Managing Director - Marketable Alternatives _Date
Sanaf, McMah. 2-28-05	Sara McMahon, Managing Director - Non-Marketable Alternatives  Date
2-24-05	_Trey Thompson, Managing Director - Non-Marketable Alternatives

### Illiquid investments approved/delegated or funded from last report to UTIMCO Board through current report date November 30, 2004 through January 31, 2005

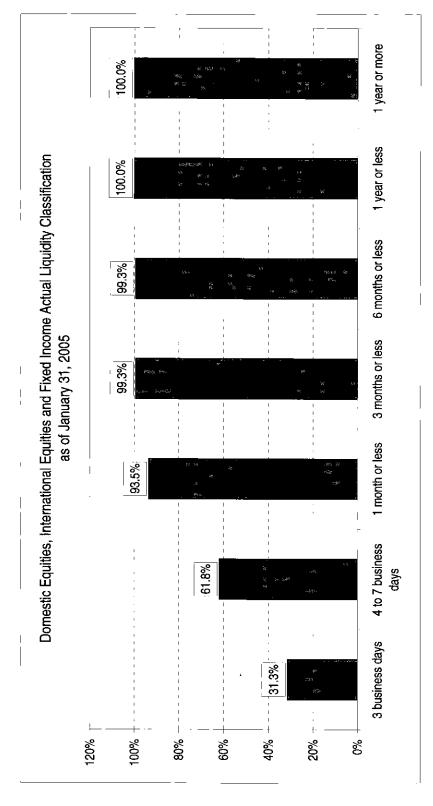
Approved/	<b>~</b>						
	Committe	d A	mount		Funded	Am	ount
Delegated	PUF		GEF		PUF		GEF
Sept 2004	\$ 13,750,000.00	\$	11,250,000.00	\$	183,389.00	\$	150,045.00
Oct 2004	\$ 17,500,000.00	\$	7,500,000.00	\$	131,250.00	\$	56,250.00
Nov 2004	\$ 17,500,000.00	\$	7,500,000.00	\$	1,225,000.00	\$	525,000.00
Nov 2004	\$ 33,500,000.00 \$ (16,700,000.00)		16,500,000.00 (8,300,000.00)	\$	16,800,000.00	\$	8,200,000.00
Nov 2004	\$ 20,100,000.00	\$	9,900,000.00	\$	-	\$	-
	\$ (20,100,000.00)	\$	(9,900,000.00)				
Jan 2005	\$ 33,500,000.00	\$	16,500,000.00	\$	-	\$	-
	Sept 2004 Oct 2004 Nov 2004 Nov 2004	Sept 2004         \$ 13,750,000.00           Oct 2004         \$ 17,500,000.00           Nov 2004         \$ 17,500,000.00           Nov 2004         \$ 33,500,000.00           \$ (16,700,000.00)         \$ (20,100,000.00)           Nov 2004         \$ 20,100,000.00           \$ (20,100,000.00)         \$ (20,100,000.00)	Sept 2004         \$ 13,750,000.00         \$ 17,500,000.00<	Sept 2004         \$ 13,750,000.00         \$ 11,250,000.00           Oct 2004         \$ 17,500,000.00         \$ 7,500,000.00           Nov 2004         \$ 17,500,000.00         \$ 7,500,000.00           Nov 2004         \$ 33,500,000.00         \$ 16,500,000.00           \$ (16,700,000.00)         \$ (8,300,000.00)           Nov 2004         \$ 20,100,000.00         \$ 9,900,000.00           \$ (20,100,000.00)         \$ (9,900,000.00)	Sept 2004         \$ 13,750,000.00         \$ 11,250,000.00         \$           Oct 2004         \$ 17,500,000.00         \$ 7,500,000.00         \$           Nov 2004         \$ 17,500,000.00         \$ 7,500,000.00         \$           Nov 2004         \$ 33,500,000.00         \$ 16,500,000.00         \$           \$ (16,700,000.00)         \$ (8,300,000.00)         \$           Nov 2004         \$ 20,100,000.00         \$ 9,900,000.00         \$           \$ (20,100,000.00)         \$ (9,900,000.00)         \$	Sept 2004         \$ 13,750,000.00         \$ 11,250,000.00         \$ 183,389.00           Oct 2004         \$ 17,500,000.00         \$ 7,500,000.00         \$ 131,250.00           Nov 2004         \$ 17,500,000.00         \$ 7,500,000.00         \$ 1,225,000.00           Nov 2004         \$ 33,500,000.00         \$ 16,500,000.00         \$ 16,800,000.00           \$ (16,700,000.00)         \$ (8,300,000.00)         \$ -         \$ (20,100,000.00)         \$ -           Nov 2004         \$ 20,100,000.00         \$ (9,900,000.00)         \$ -	Sept 2004         \$ 13,750,000.00         \$ 11,250,000.00         \$ 183,389.00         \$ 183,080.

Change in investment's liquidity classification

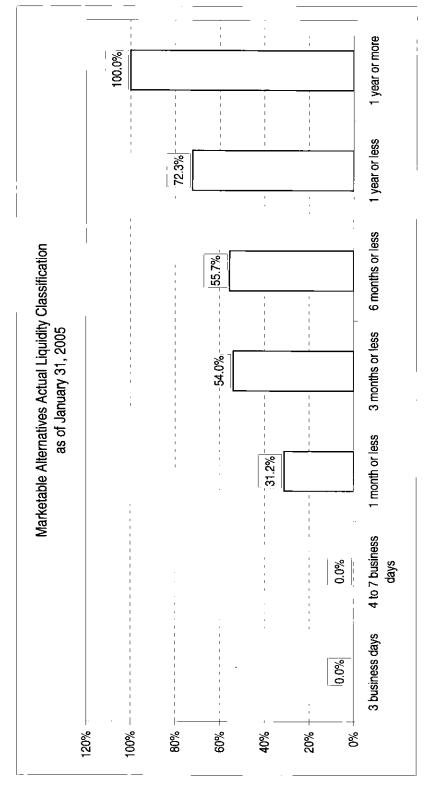
None



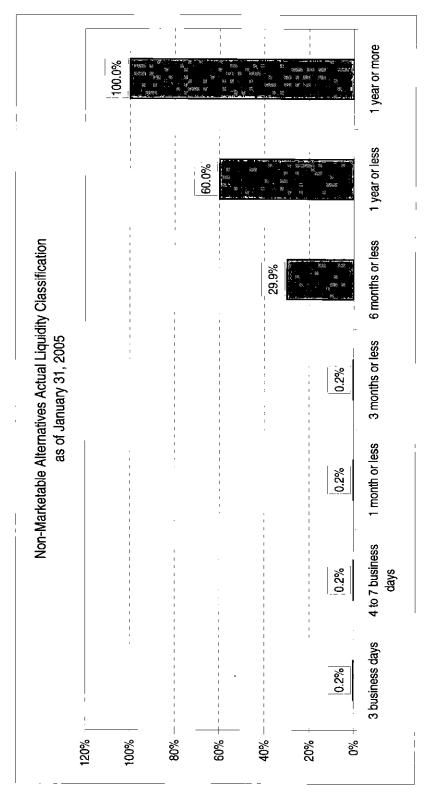
	Classification Period	Assets	%	Cumulative Assets	%
Liquid:	3 business days	2,198,536,480	16.4%	2,198,536,480	16.4%
	4 to 7 business days	4,076,231,531	30.4%	6,274,768,011	46.8%
	1 month or less	3,216,226,746	24.0%	9,490,994,758	70.8%
	3 months or less	1,140,559,777	8.5%	10,631,554,535	79.4%
Illiquid:	6 months or less	424,584,653	3.2%	11,056,139,188	82.5%
	1 year or less	952,871,733	7.1%	12,009,010,921	89.6%
	1 year or more	1,387,839,857	10.4%	13,396,850,779	100.0%
		13,396,850,779	100.0%		



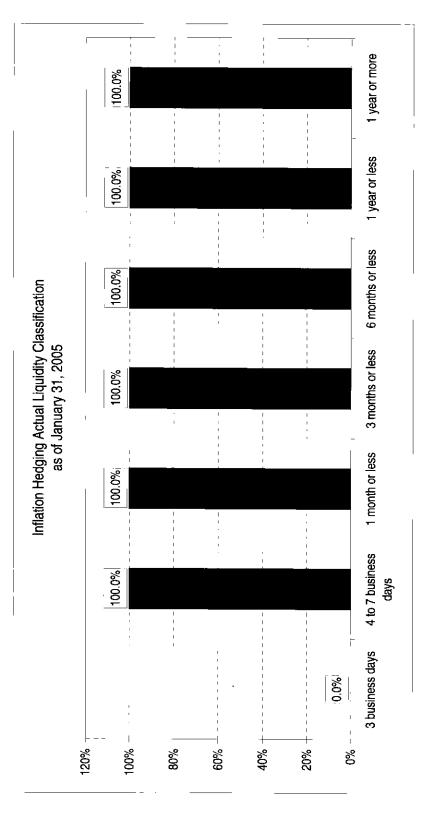
	Classification Period	Assets	%	Cumulative Assets	%
Liquid:	3 business days	2,195,857,924	31.3%	2,195,857,924	31.3%
	4 to 7 business days	2,130,916,571	30.4%	4,326,774,496	61.8%
	1 month or less	2,220,674,253	31.7%	6,547,448,748	93.5%
	3 months or less	412,327,577	2.9%	6,959,776,326	99.3%
Illiquid:	6 months or less	0	%0:0	6,959,776,326	99.3%
	1 year or less	46,071,113	%2'0	7,005,847,438	100.0%
	1 year or more	01	%0.0	7,005,847,438	100.0%
		7,005,847,438	100.0%		



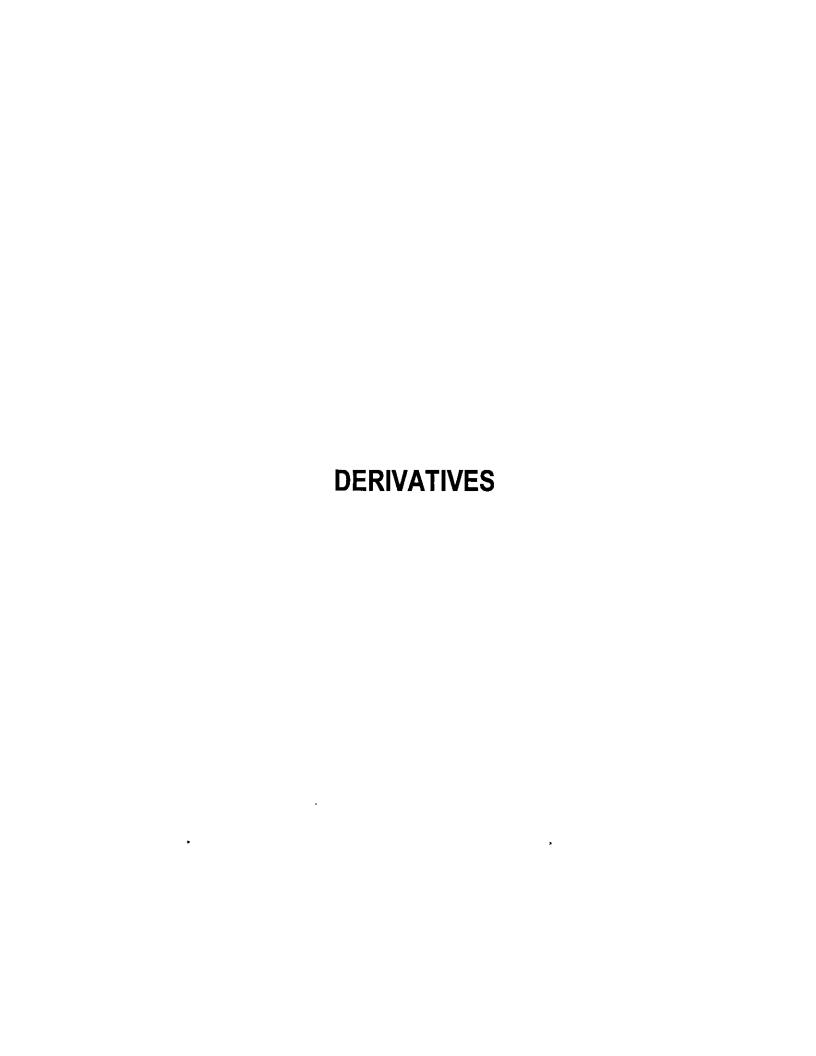
	Classification Period	Assets	%	Cumulative Assets	%
Liquid:	3 business days	0	%0:0	0	0.0%
	4 to 7 business days	0	%0.0	0	0.0%
	1 month or less	995,552,494	31.2%	995,552,494	31.2%
	3 months or less	728,232,200	22.8%	1,723,784,693	54.0%
Illiquid:	6 months or less	52,094,494	1.6%	1,775,879,187	55.7%
	1 year or less	528,973,716	16.6%	2,304,852,903	72.3%
	1 year or more	884,911,309	27.7%	3,189,764,212	100.0%
		3,189,764,212	100.0%		



	Classification Period	Assets	<del>%</del>	Cumulative Assets	%
Liquid:	3 business days	2,678,556	0.2%	2,678,556	0.5%
	4 to 7 business days	0	%0:0	2,678,556	0.5%
	1 month or less	0	%0:0	2,678,556	0.5%
	3 months or less	0	%0.0	2,678,556	0.5%
liliquid:	6 months or less	372,490,159	29.7%	375,168,716	29.9%
	1 year or less	377,826,905	30.1%	752,995,621	%0.09
	1 year or more	502,928,549	40.0%	1,255,924,169	100.0%
		1,255,924,169	100.0%		



<u>, _</u>	Classification Period	Assets	%	Cumulative Assets	%
Liquid:	3 business days	0	%0.0	0	%0.0
	4 to 7 business days	1,945,314,959	100.0%	1,945,314,959	100.0%
	1 month or less	0	%0.0	1,945,314,959	100.0%
	3 months or less	0	0.0%	1,945,314,959	100.0%
Illiquid:	6 months or less	0	%0.0	1,945,314,959	100.0%
	1 year or less	0	%0.0	1,945,314,959	100.0%
	1 year or more	OI	%0:0	1,945,314,959	100.0%
		1,945,314,959	100.0%		ı



# TOTAL INTERNAL DERIVATIVES (FUTURES, ETFs and OPTIONS) BY TYPE as of February 28, 2005 Gross Exposure % of

			Gross Exposure % of	
	Gross Exposure	Net Exposure	Endowment Funds	Comment
S&P 500 Futures	1,056,597,750		7.81%	Large cap exposure
S&P 500 ETFs	66,431,062	1,123,028,812	0.49%	Large cap exposure
S&P 100 ETFs	75,801,888	75,801,888	0.56%	Concentrated large cap exposure
S&P 100 Global ETFs	83,444,495	83,444,495	0.62%	Concentrated global large cap exposure
Dow Jones Futures	101,636,540	101,636,540	0.75%	Large cap exposure (w/ minimal Financials)
MidCap 400 EMini Futures (Short)	(132,865,200)	(132,865,200)	0.98%	Hedge mid cap exposure
Russell 2000 Mini Index Futures (Short) Russell 2000 ETFs	(758,339,560) 56,869,061	(701,470,499)	5.61% 0.42%	Hedge small cap exposure Small cap exposure
NASDAQ 100 Index Futures NASDAQ ETFs	22,695,000 11,996,788	34,691,788	0.17% 0.09%	Large cap technology exposure Large cap technology exposure
Internet Architecture ETFs	9,440,005	9,440,005	0.07%	Large cap technology exposure
DJ Technology ETFs	7,114,689	7,114,689	0.05%	Large cap technology exposure
MSCI EAFE ETFs	34,304,245	34,304,245	0.25%	EAFE exposure
Euro Stoxx Futures	87,359,806	87,359,806	0.65%	Eurozone large cap equity exposure
FTSE 100 Futures	163,949,996	163,949,996	1.21%	United Kingdom large cap equity exposure
TOPIX Index Futures	80,314,332	80,314,332	0.59%	Japanese large cap equity exposure
NIKKEI 225 Index Futures	51,078,488	51,078,488	0.38%	Japanese large cap equity exposure
S&P/TSE 60 INDEX Futures	60,592,255	60,592,255	0.45%	Canadian equity exposure
GSCI Futures	447,004,688	447,004,688	3.31%	Commodity exposure
Nikkei 225 - OTM put options (Short)	(25,000,000)	(25,000,000)	0.18%	Japanese large cap equity exposure
Nikkei 225 - OTM call options (Short)	(25,000,000)	(25,000,000)	0.18%	Japanese large cap equity exposure
Russell 2000 Options - OTM call options (Short)	(20'000'000)	(20,000,000)	0.37%	Small cap exposure
US Financial Sector - ATM call options (Short)	(3,056,000)	(3,056,000)	0.02%	US large cap financials exposure
GSCI Excess Return Index - OTM call options (Short)	(200'000'000)	(200,000,000)	1.48%	Commodity exposure
Costless Put Spread Collar - Total Notional Exposure Value	1,150,000,000	1,150,000,000	8.50%	Hedge Domestic Equity Portfolio exposure
Total	4,760,891,848	2,372,370,328	35.20%	
			ess than 50%	

Less than 50% of Endowment Funds

### 0

## TOTAL INTERNAL DERIVATIVES (FUTURES, ETFs and OPTIONS) BY TYPE as of February 28, 2005

	Gross Exposure	Net Exposure	Gross Exposure % of Endowment Funds	Comment
US EQUITY DERIVATIVES				
1) Index Exposure				
S&P 500 Futures	207,105,200	207,105,200	1.53%	Large cap exposure
S&P 500 ETFs	66,431,062	66,431,062	0.49%	Large cap exposure
S&P 100 ETFs	75,801,888	75,801,888	0.56%	Concentrated large cap exposure
Dow Jones Futures	101,636,540	101,636,540	0.75%	Large cap exposure (w/ minima) Financials)
Russell 2000 ETFs	56,869,061	56,869,061	0.42%	Small cap exposure
NASDAQ 100 Index Futures	22,695,000	22,695,000	0.17%	Large cap technology exposure
NASUAU ETES	11,996,788	11,996,188	0.09%	Large cap technology exposure
GSCI Futures	447,004,688	447,004,688	3.31%	Commodity exposure
Total Index Exposure	989,540,226	989,540,226	7.32%	
2) Active Tilts				
S&P 100 Global ETFs	33,106,095	33,106,095	0.24%	Concentrated global large cap exposure
Internet Architecture ETFs	9,440,005	9.440,005	0.07%	Large cap technology exposure
DJ Technology ETFs	7,114,689	7,114,689	0.05%	Large cap technology exposure
Total Active Tiits	49,660,789	49,660,789	0.37%	
3) Hodning / Bick Beduction				
CAP 500 Filtips	849 402 550	849 492 550	A 28%	מיויסטעס מס פענים
MitCan 400 EMini Fuhiras (Short)	7132 865 200)	(139 966 200)	0.50%	Large cap exposure
Russell 2000 Mini Index Futures (Short)	(758,339,560)	(758,339,560)	5.61%	Hedge small can exposure
Russell 2000 Options - OTM call options (Short)	(20,000,000)	(20'000'09)	0.37%	Small cap exposure
GSCI Excess Return Index - OTM call options (Short)	(200'000'000)	(200,000,000)	1.48%	Commodity exposure
	1,150,000,000	1,150,000,000	8.50%	Hedge Domestic Equity Portfolio exposure
	3,140,697,310	858,287,790	23.22%	
TOTAL US DERIVATIVES	4,179,898,326	1,897,468,806	30.91%	
INTERNATIONAL EQUITY DERIVATIVES				
I) maex exposure MSCI EAFE ETFS	34.304.245	34,304,245	0.25%	FAFF exposure
Total Index Exposure	34,304,245	34,304,245	0.25%	
2) Active Titis	000000	000	702.0	
US Financial Sector - ATM call options (Short)	(3,056,000)	3.056,000)	0.02%	Concentrated global rarge cap exposure US large cap financials exposure
Total Active Tilts	47,282,400	47,282,400	0.39%	
3) Hedging / Risk Reduction -				
neutralizing country/region underweightings	1200 000 101	200		
NIKKELZZS - UTM put options (Short)	(25,000,000)	(25,000,000)	0.18%	Japanese large cap equity exposure
Nikkel ZZS - O I M call options (Snort)	(000,000,62)	(25,000,000)	0.18%	Japanese large cap equity exposure
ETCE 400 Entires	162 040 006	000,503,000	0.00%	Luizad Kinadom lomo om ogliju oznama
TOPIX Index Futures	80.314.332	80 314 332	%17'' %05'U	United Milgouri large cap equity exposure fanance large can exist exposure
NIKKEI 225 laday Erdinas	200,F10,00	51 078 ABB	7386	lapagoso (ago cao contro constru
S&P/TSE 60 INDEX Futures	60.592,255	60.592,255	0.45%	capariese rarge cap equity exposure Capadian equity exposure
Total Hadoing / Risk Baduction	496 350 877	393 294 877	3,65%	
TOTAL INTERNATIONAL DERIVATIVES	580,993,523 #	474,881,523	4.30%	
Total	4,750,891,848	2,372,370,328	35.20%	
			Less than 50%	
			or Endowment Funds	



## Spread Trade - Portable Alpha

					Don	nestic Sm.	Domestic Small Cap Equity	uity						
	Feb-04	Feb-04 Mar-04	Apr-04	Apr-04 May-04 Jun-04 Jul-04 Aug-04 Sep-04 Oct-04 Nov-04 Dec-04 Jan-05 Feb-05	Jun-04	Jul-04	Aug-04	Sep-04	Oct-04	Nov-04	Dec-04	Jan-05	Feb-05	13 Month Period (annualized)
UTIMCO Small Cap Equity Performance	112%	112% 116%	4.51%	451% 072% 424%	4 24%	4.90%	-1.01%	-4.90% -1.01% 5.35% 1.27%	127%	8 76%	876% 326% -320%	-3 20%	302%	14.10%
Russell 2000	%06.0	0.90% 0.93%	-5 10%	-5 10%   1.59%	4.21%	-6.73%	-0.51%	4.69%	1.97%	8.67%	2.96%	4.21% -6.73% -0.51% 4.69% 1.97% 8.67% 2.96% 4.17% 1.69%	1 69%	9.66%
Active Return	0.22%	0.23%	0.59%	0.59% -0.87% 0.03%	0.03%	183%	-0 50%	0.66%	-0 70%	0.00%	0.30%	133% .050% 0.66% .070% 0.09% 0.30% 0.97% 133%	133%	4.43%

\$771m of small cap assets sold short), the Spread Trade has generated approximately \$37.4 m of "portable alpha". With an average short position of 26% on the Russell 2000 Index (resulting in an average of





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# Office Region Franks

Costless Put Spies Collar - Update

March 2005



### Goals

At Year End 2004, UTIMCO staff initiated a trading strategy to accomplish the following over the coming year:

Protect the Domestic Equity Portfolio from a potential market decline.

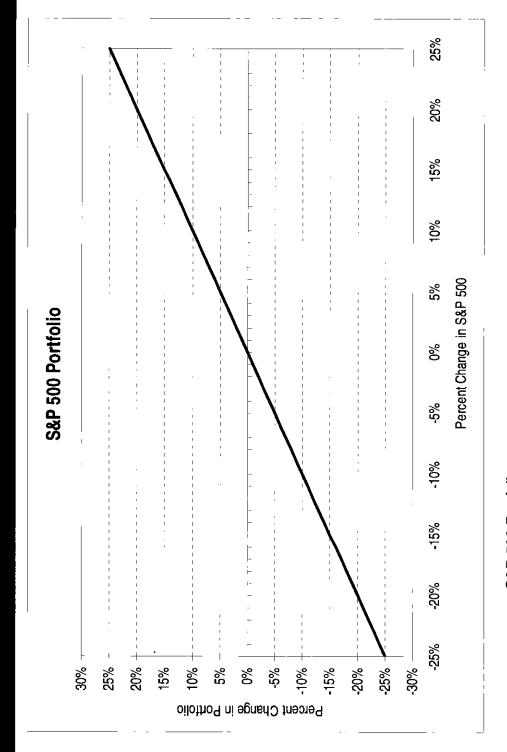
Participate in a meaningful market advance.

Engage at levels that are costless.



### A STATE OF THE STA

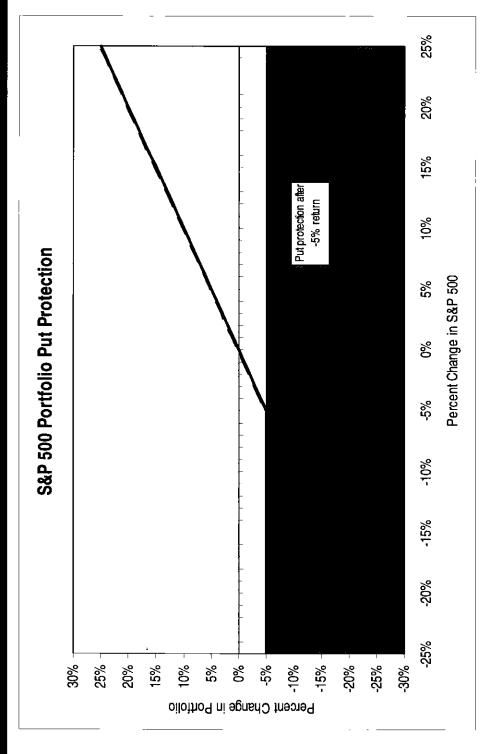
# Typical S&P 500 Portfolio - Full Exposure



S&P 500 Portfolio



# Acquire Downside Protection – Buy a Put



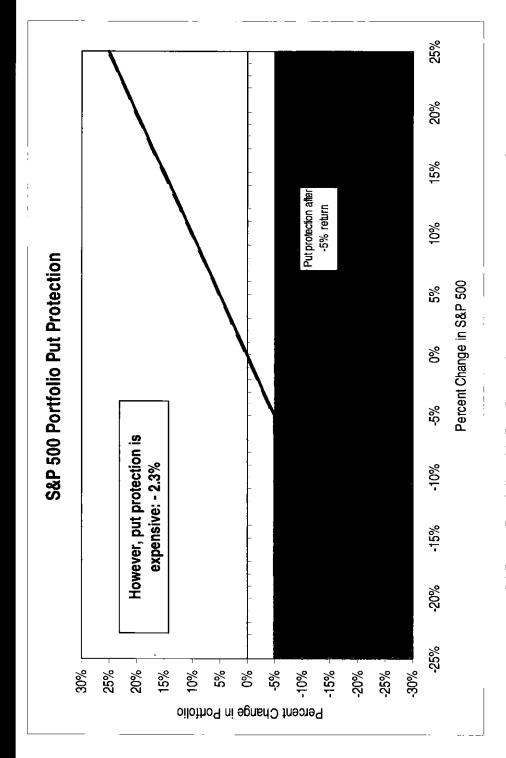
S&P 500 Portfolio with Put Protection

S&P 500 Portfolio

March 2005

### 2

# Acquire Downside Protection – Buy a Put

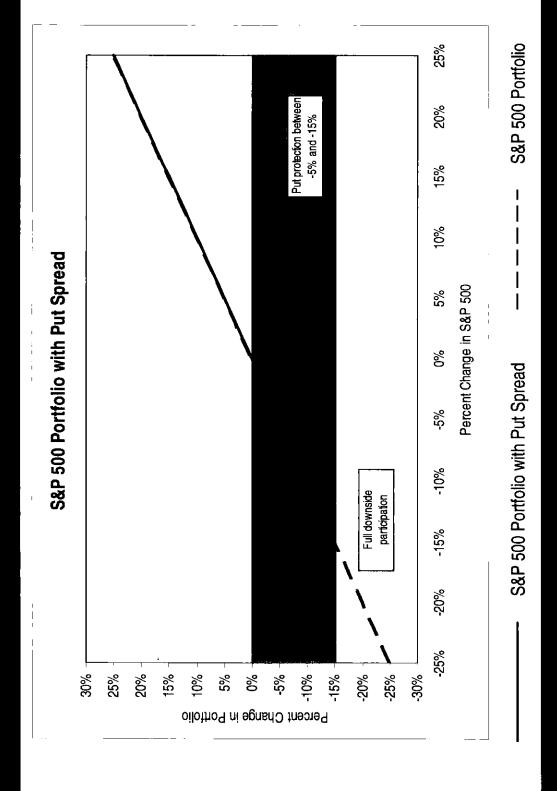


S&P 500 Portfolio with Put Protection

S&P 500 Portfolio

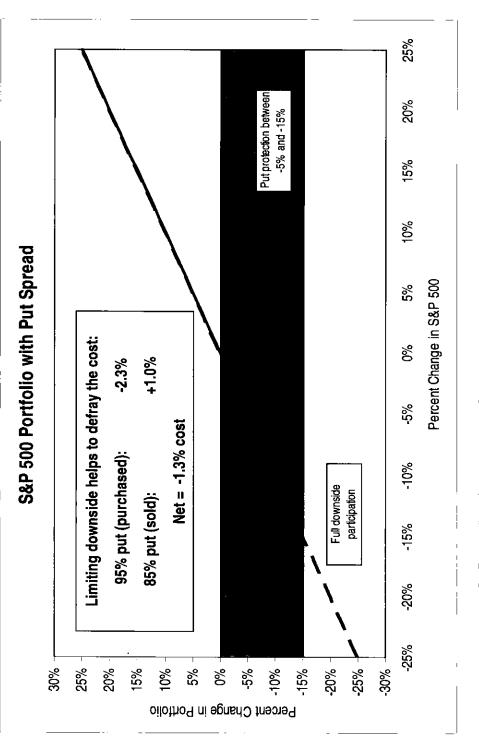


## Reduce Cost: Limit Protection





## Reduce Cost: Limit Protection

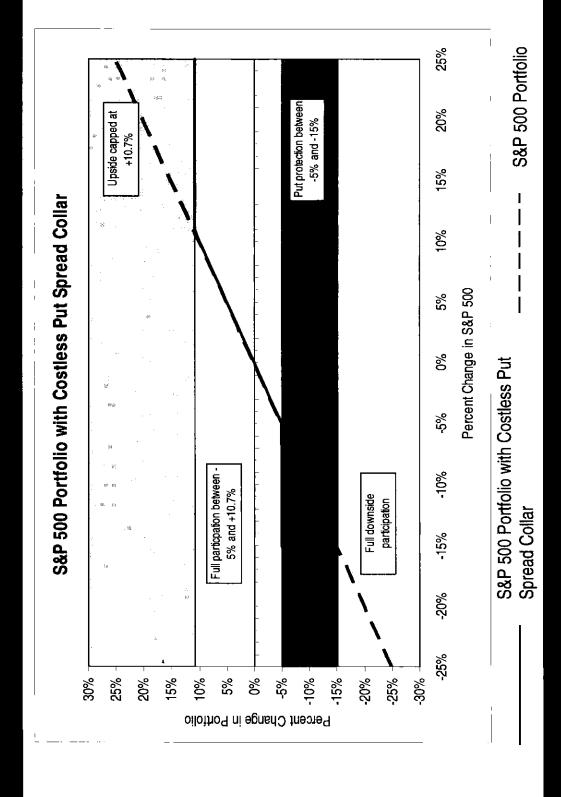


S&P 500 Portfolio with Put Spread

S&P 500 Portfolio

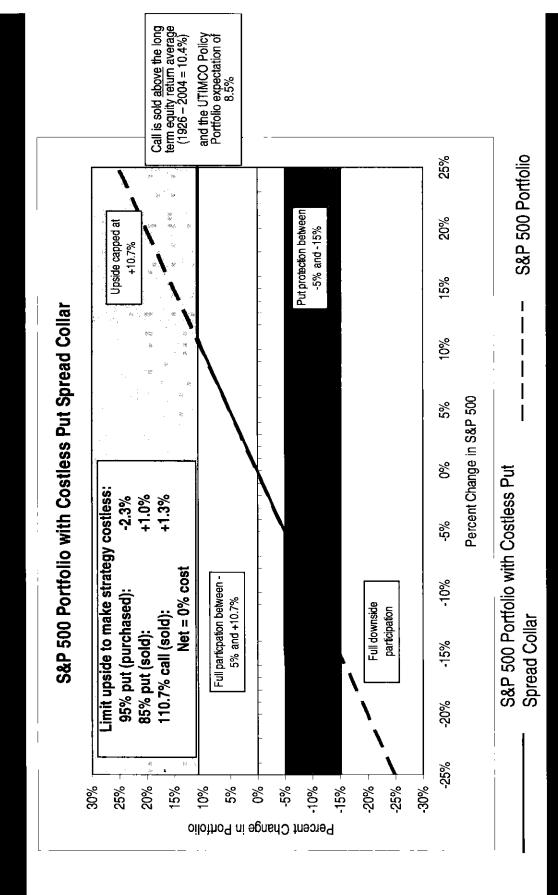
8

## Make Costless: Sell a Call





## Make Costless: Sell a Call





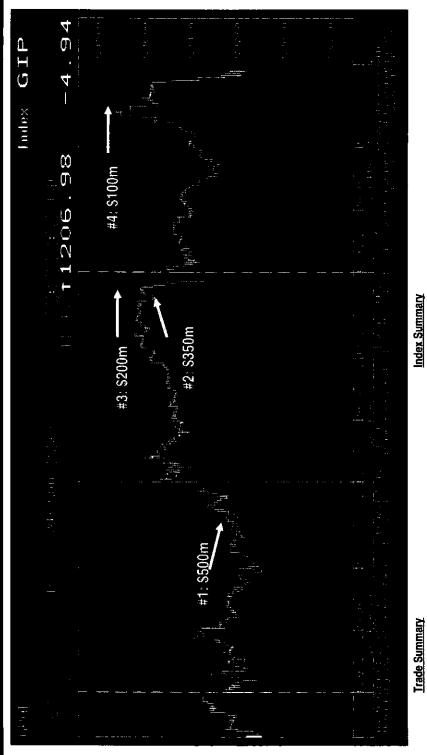
### Goals - Revisited

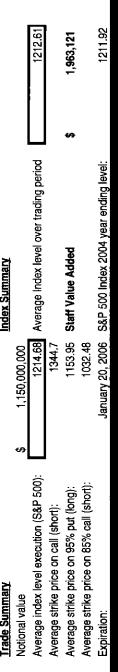
In structuring this trade, UTIMCO staff identified 3 goals it wished to accomplish:

- Protect the Domestic Equity Portfolio from a potential market decline.
- Domestic Equity Portfolio is protected from a -5% to a -15% market sell-off
- Participate in a meaningful market advance.
- •Fully participate in an equity advance in excess of the long-term average stock return and the UTIMCO Policy Portfolio return
- Engage at levels that are costless.
- The Costless Put Spread Collar



# UTIMCO Implementation - Tranche 1 = \$1.15 B







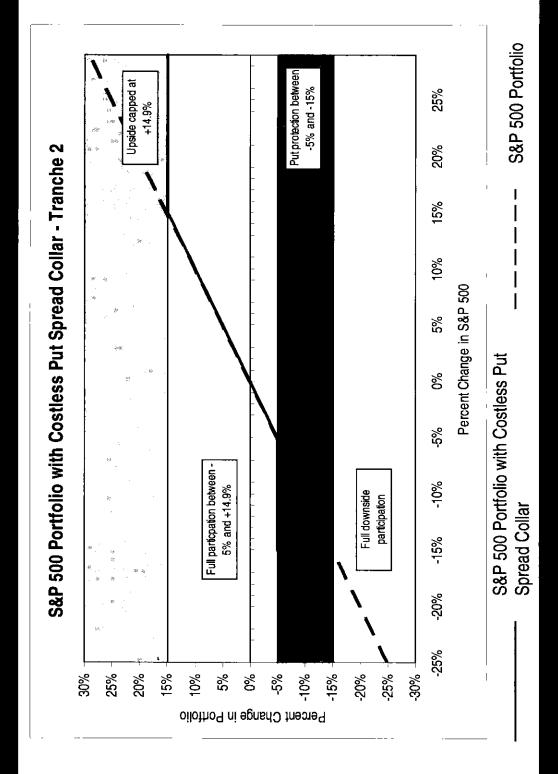
### Tranche 2 = \$200 Million

For Tranche 2 of the Costless Put Spread Collar, staff extended the duration of the trade through September 2006 (18 months):

- With interest rate increases, potential inflationary headwinds, and fiscal restraint expected to continue, provides for a longer protection time
- Term overlaps two time periods that have been historically weak for the U.S. equity markets (May – September).
- Trade economics were slightly superior to tranche 1 term, given recent bump in equity implied volatility.

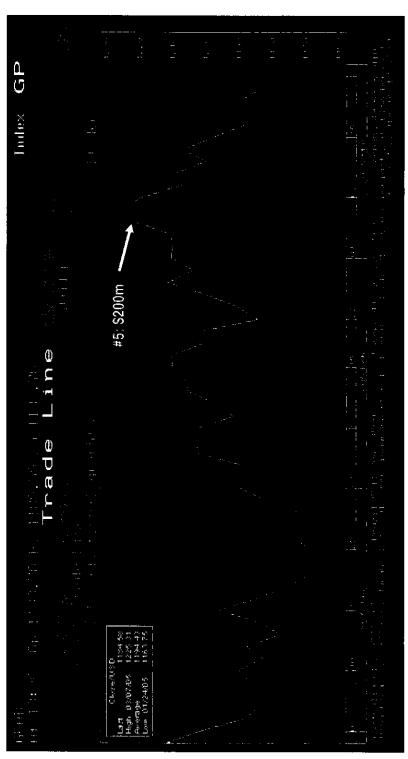


## Tranche 2 Characteristics





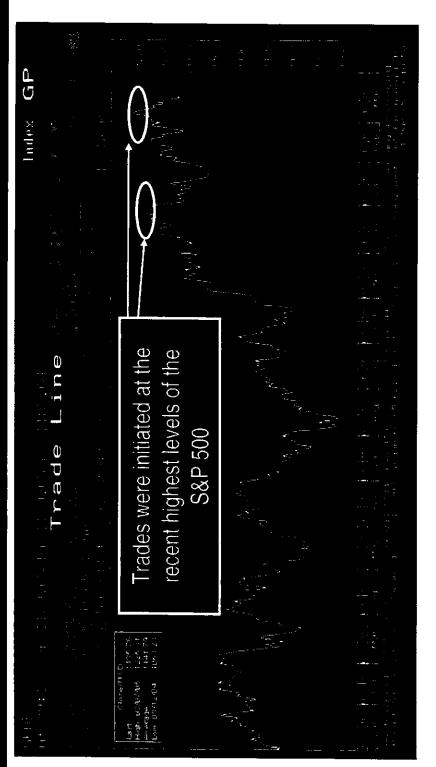
# UTIMCO Implementation - Tranche 2



Trade Summary			Index Summary		
Notional value	↔	200,000,000			
Index level execution (S&P 500):		1224.43	1224.43 Average Index level over trading period		1194.39
Strike price on call (short):		1406.26			
Strike price on 95% put (long):		1163.21	163.21 Staff Value Added	49	5,030,183
Strike price on 85% call (short):		1040.76			
Expiration:	Š	eptember 15, 2006	September 15, 2006 S&P 500 Index 2004 year ending level;		1211.92



### **UTIMCO Implementation**



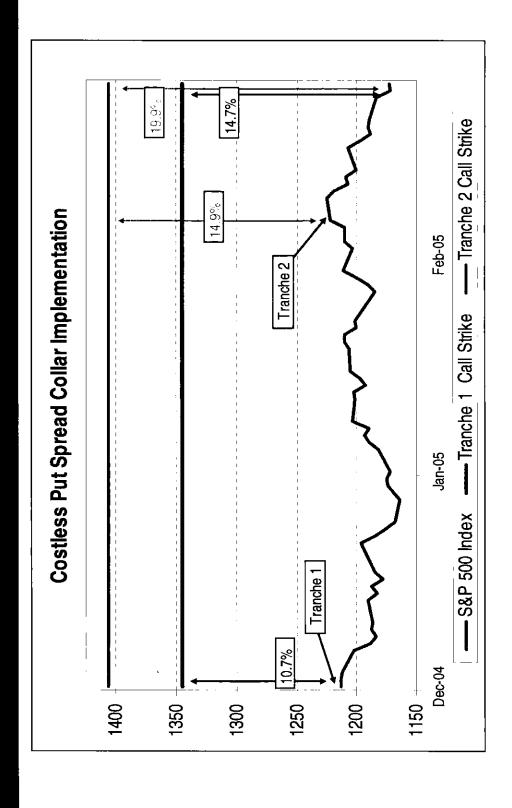
Total Notional Value of Collar Executed

1,350,000,000

Total Value of Domestic Equity Portfolio % of coverage

2,705,226,909 49.9%

### UTIMCO Implementation





TAB 3



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## Risk Management Presentation

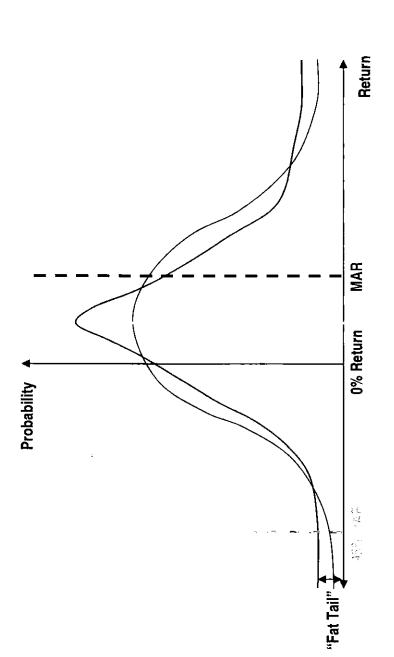


# The Standard View of "Risk"

	NAV	NAV Ex	Exposure
Asser Categories		<b>%</b>	Polloy Detta
Cash and Cash Equivalents	31,903	%0:0	
Cash and Cash Equivalents	31,902,788	%2'0	0.7%
Emerging Markets	10,776,814	0.2%	6 7 6 3
Fixed Income	444,012,051	%2'6	(0.3%)
Fixed Income	454,788,865	10.0%	(0.0%)
Developed Markets	773,545,552	17.0%	ان . ا
Emerging Markets	164,269,114	3.6%	(3.4%)
Global Equity x US	937,814,666	20.6%	3.6%
Absolute Return Hedge Funds	667,627,984	14.6%	(0.4%)
Equity Hedge Funds	445,794,001	%8'6	(0.2%)
Hedge Funds	1,113,421,985	24.4%	(0.6%)
Commodities	222,021,635	4.9%	Ô
REITS	229,019,776	%0'S	195
TIPS	211,124,946	4.6%	(0.4%)
Inflation Hedging	662,166,357	14.5%	1.5%
Private Equity	327,509,500	7.2%	(1.8%)
Venture Capital	81,922,602	1.8%	(4.2%)
Private Capital	409,432,102	%0'6	(%0.9)
Large/Medium Cap	909,188,281	19.9%	ic.
Small Cap	40,155,740	0.9%	(0.7%)
US Equity	949,344,021	20.8%	0.8%
LOIME TO THE STATE OF THE STATE	4,558,870,782	100.0%	0.0%



## Four Measures of Risk



- Standard Deviation:
- A statistical measure of variation of returns above and below the mean return
- Value at Risk (VAR):
- The loss we may expect to incur one month out of 20 or with a 5% probability.
- Expected Shortfall Risk:
- The probability-weighted sum of all losses with a 5% or less probability of occurring.
- Downside Risk:
- The probability-weighted squared deviations below a specified return target or MAR.



## The Mathematics of Risk

Total Risk

NA (\$)

H

Risk NAV \$



### Our Risk Model

- IFS is our Risk System provider via truView
- One of top three hedge fund administrators; wholly-owned by State Street
- Acquired source code for Askari risk model two years ago and updated to allow for web access
- In process of developing proprietary risk hierarchy and statistics for UTIMCO
- truView Risk Model methodology
- Historical simulation
- Begins with current portfolio and calculates risk by looking at how each holding varies with all other holdings over a specific time period
- Alternative methodology factor model (Barra)
- Model evaluates ~50,000 securities (stocks, bonds, MBS/ABS, futures, swaps, options, etc. traded on numerous exchanges)
- Stress testing
- Implementation Status
- Long-only portfolio → Absolute and Relative Risk
- Hedge funds → Disclosure issue
- Private equity → Proxy



## Risk Management Report

MANAGED PORTFOLIO RISK EXPOSURE as of 01/31/2005

Report Generated: 3/28/2005 6:58:44 PM Scenario Start Date: 1/28/2003 End Date: 1/28/2005 Sampling Interval/Hortzon: 4/3 day(s)

Simulation = 11393; 420; Utimco 2 yr - 3 day

	939espe	ents	lents							Funds													1 - 1 3 - 1
	Asset Catagorisa	0.0% Cash and Cash Equivalents	0.0% Cash and Cash Equivalents	0.3% Emerging Markets	3.4% Fixed income	3.7% Fixed Income	29 2% Developed Markets	6.0% Emerging Markets	35.2% Global Equity x US	3.0% Absolute Return Hedge Funds	2.4% Equity Hedge Funds	5.4% Hedge Funds	Commodities	REITS	Sd.	4.6% Inflation Hedging	20 9% Private Equity	4 7% Venture Capital	25.7% Private Capital	24.3% Large/Medium Cap	11% Small Cap	S Equity	OTAL .
		O.0% C	0.0% C	0.3% 🖪	3.4% FI	3.7% FI	29.2% D	6.0% El	35.2% G	3.0%[A]	2.4% E	5.4% H	(1.7%)	5 70° B	0.6% TIPS	4.6% In	20 g%; PI	4 7% V	25.7% Pi	24.3% □	.1% S	25.4% US Equity	100.0% TOTAL
Comparative Exposure	Commerce Expedies Risk Shorifal	%0:0	0.0%	%00	% <i>L</i> '1	20%	25.0%	4.8°	29.7%	%0.2	1.6%	3.6%	(%7:0)	4.8%	[%5:0	4.9%	301 B1	ಿ₀€″⊅	23.3%	58.4°	(1.0%)	%9.22	74 001
Comparativ	*	%0.0	0.0%	0.3%	5.4%	5.8%	32.3%	5 3%	38.5%	2.4%	1.8%	4.3%	0.8%	°6'5	2.5%	9.2%	15 3%	3.5%	18.8%	22 5%	10%	23.5%	30'00)
	- MAN	%00 (	0.7%	0.2%	6.7%	10.0%	17.0%	3.6%	20.6%	14.6%	%8'6 (	24.4%	4 9%	%0'S	4.6%	14.5%	7.2%	1.8%	9.0%	19.9%	%6.0	20.8%	100.9%
% SR 2)		(1)	(11)	(2,384,761	(489,406)	(539,391)	(2,824,384)	(2,836,586	(2,526,449	(335,597)	(395, 137)	(359,516)	565,283	(1,845,218)	183,694	(507,578)	(4,228,856)	(4.238.462	(4,230,618)	(1,973,503	(1,917,703)	750,176,1)	(1,588,732)
Expected Shortfall (95% SR	Pringrated	(61)	(13)	(554,129)	(5,355,490)	(5,909,519)	(46,463,732)	(9.515.212)	(55,978,912)	(4,804,002)	(3,798,021)	(8,502,025)	2.667.573	(9,122,942)	(879,427)	(7,334,795)	(33,270,799)	(7,486,653)	(40,757,455)	(38,557,777)	(1,732,618)	(40'280'401)	(156,673,265)] (156,673,239)]
Expect	Standalbre	(934)	(934)	(751,579)	(21,567,696)	(21,642,547)	(49,982,978)	(11,079,983)	(60,179,942)	(5,867,631)	(4,269,835)	(10,113,101)	(24 630 307)	(17,866,841)	(8,456,620)	(26,739,762)	(37,252,708)	(8.380,150)	(45,632,860)	(50,938,253)	(10,832,706)	(47,224,042)	(158,873,265)
MAR 8.1%)	7	(22)	(22)	(903,790)	(84,850)	(102,219)	(829 798)	(779,679)	(821,310)	(76,347)	(89,430)	(81,503)	47.401	(533,555)	(020'25)	(185,978)	(1,324,524)	(1,326,833)	(1,324,947)	(38) (38)	583.294	(679,691)	(546,870)
Downside Risk Exposure (MAR 8.1%)	para de la constante de la con	(61)	(61)	(210,007)	(909,913)	(1,119,920)	(13.650.950)	(2,615,403)	(16,266,354)	(1,092,890)	(865,538)	(1,952,488)	223.685	(2,637,948)	(273,221)	(2,687,485)	(10,420,778)	(2,343,666)	(12,764,443)	(14 420 715)	526.938	(13,883,716)	(34,696,965)
Downside R	Standards	(89,576)	(89,576)	(259,469)	(7,124,810)	(7,092,682)	(16,779,262)	(3,534,364)	(19,855,453)	(2,505,805)	(1.839,521)	(4,331,804)	(7,588,136)	(5,194,451)	(3,347,370)	(9,797,090)	(12,561,485)	(2,824,932)	(15,386,417)	(17,820,394)	(3,388,120)	(17,003,990)	(1,304,815) (54,886,985) (54,686,985)
23	1	(0)	(0)	(1,914,885)	(680,915)	(687,510)	(2,557,536)	(2,430,584)	(2,536,034)	(221,338)	(250.777)	(233,164)	(211,236)	(1,567,676)	(671,125)	(827,688)	(2,543,403)	(2,549,534)	(2,544,527)	(1,500,644)	(1,405,198)	(1,496,425)	(1,304,815)
osure (95% SR 2)	Designation of the last of the	(0)	(0)	(444,947)	(7,087,468)	(7,532,414)	(42,073,849)	(8,153,295)	(50,227,128)	(3,168,414)	(2,410,443)	(5,578,858)	(996,822)	(7,750,747)	(3,212,990)	(11,960,561)	(20,010,386)	(4,503,397)	(24,513,780)	(29,319,184)	(1,269,577)	(30,588,748)	(316,181,007)
VaR Exposur		(248)	(548)	(026,370)	(16,203,203)	(18,278,662)	(43,337,777)	(9,175,783)	(50,768,766)	(4,698,092)	(3.433,172)	(8,178,862)	(14,521,148)	(12,790,991)	(6,670,487)	(20,971,476)	(27,602,541)	(6,208,864)	(33,811,405)	(41,493,344)	(8,256,866)	(38,098,951)	(236,104,061)  ,70,0
	3 1		ę.	_	10.3%	(%0.0)		(3.4%)	2.59	(0.4%)	10.2%	(%9:0)			(%50)	1.5%	118%	14.2%	(8.0%)		0.7%	3.6	<b>300</b> 0
NAV Exposure	*	%0:0	%2.0	0.5%	9.7%	10.0%	17.0%	3.6%	20.6%	14.6%	%8.6	24.4%	4.9%	2.0%	4.6%	14.5%	7.2%	1.8%	9.0%	19.9%	%6.0	20.8%	10001
NAVE	**	31,903	31,902,788	10,776,814	444,012,051	454,788,865	773,545,552	164,269,114	937,814,666	667,627,984	445,794,001	1,113,421,985	222,021,635	229,019,776	211,124,946	662,166,357	327,509,500	81,922,602	409,432,102	909,188,281	40,155,740	949,344,021	LESS STO. 782 100.0%
		Cash and Cash Equivalents	Cash and Cash Equivalents	Emerging Markets	Fixed Income	Fixed Income	Developed Markets	Emerging Markets	Global Equity x US	Absolute Return Hedge Funds	Equity Hedge Funds	Hedge Funds	Commodities	REITS	TIPS	Inflation Hedging	Private Equity	Venture Capital	Private Capital	Large/Medfum Cap	Small Cap	US Equity	

### Key Assumptions:

Historical Simulation: Every 3rd business day for three years

Time Horizon for risk calculations: 30 days

Hedge Funds proxy: Tbill + 0.7\* S&P\_Event\_Driven + 0.2 \* S&P\_MidCap\_Value - 0.08 \* S&P\_MidCap\_Growth

Private Capital proxy: Russell 2000 Growth

### Key Definitions:

Downside Risk

95% VaR

Value at Risk. Amount of loss expected one month out of 20, or 5% of the time.

Describes that portion of return variability that is below a target return specified by an investor (MAR). Downside Risk is attractive as a risk

measure because it distinguishes between "good" and "bad" returns by assigning risk only to those returns below the target return. Technically,

Downside Risk measures the probability-weighted squared deviations below a target.

### Minimal Acceptable Return

Standalone Integrated Marginal

Risk Exposure of asset class assuming no benefit of diversification from the remainder of the portfolio.

Risk Exposure of asset class assuming benefit of diversification from the remainder of the portfolio.

Impact of 1% increase in long position on Risk Exposure



# **Contributions to Downside Risk**

	NAV	Downside Ri	Downside Risk Exposure (MAR 8.1%)	(MAR 8.1%)
Asset Calegories		Standalone	Integrated	ienigiai)
Cash and Cash Equivalents	31,903	(89,576)	(61)	(77)
Cash and Cash Equivalents	31,902,788	(89,576)	(61)	(11)
Emerging Markets	10,776,814	(259,469)	(210,007)	(903,790)
Fixed Income	444,012,051	(7,124,810)	(909,913)	(84,850)
Fixed Income	454,788,865	(7,092,682)	(1,119,920)	(102,219)
Developed Markets	773,545,552	(16,779,262)	(13,650,950)	(829,798)
Emerging Markets	164,269,114	(3,534,364)	(2,615,403)	(779,679)
Global Equity x US	937,814,666	(19,855,453)	(16,266,354)	(821,310)
Absolute Return Hedge Funds	667,627,984	(2,505,805)	(1,092,890)	(76,347)
Equity Hedge Funds	445,794,001	(1,839,521)	(865'658)	(89,430)
Hedge Funds	1,113,421,985	(4,331,804)	(1,952,488)	(81,603)
Commodities	222,021,635	(7,588,136)	223,685	47,401
REITS	229,019,776	(5,194,451)	(2,637,948)	(533,555)
TIPS	211,124,946	(3,347,370)	(273,221)	(57,070)
Inflation Hedging	662,166,357	(9,797,090)	(2,687,485)	(185,978)
Private Equity	327,509,500	(12,561,485)	(10,420,778)	(1,324,524)
Venture Capital	81,922,602	(2,824,932)	(2,343,666)	(1,326,833)
Private Capital	409,432,102	(15,386,417)	(12,764,443)	(1,324,947)
Large/Medium Cap	909,188,281	(17,820,394)	(14,420,715)	(738,096)
Small Cap	40,155,740	(3,388,120)	526,998	583,294
US Equity	949,344,021	(17,003,990)	(13,893,716)	(679,691)
TVAOL	4,558,870,782	(54,686,965)	(54,686,965) [54,686,965]	(546,870)

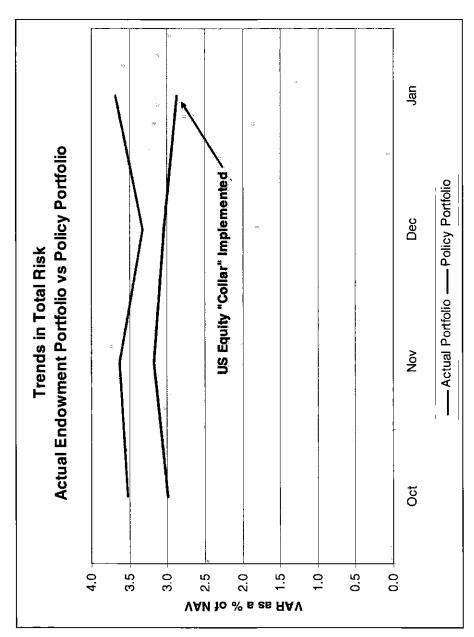


# Comparing NAV and Risk Exposure

	NAV		Somparativ	Comparative Exposure	
Asset Categories		***	VaR	Downside Risk	Expected Shortfall
Cash and Cash Equivalents	31,903	%0:0	0.0%	%0:0	0.0%
Cash and Cash Equivalents	31,902,788	%2'0	0.0%	0.0%	0.0%
Emerging Markets	10,776,814	0.2%	0.3%	0.4%	0.3%
Fixed Income	444,012,051	9.7%	5.4%	1.7%	3.4%
Fixed Income	454,788,865	10.0%	2.8%	2.0%	3.7%
Developed Markets	773,545,552	17.0%	32.3%	25.0%	29.2%
Emerging Markets	164,269,114	3.6%	6.3%	78.8%	9.0%
Global Equity x US	937,814,666	20.6%	38.5%	29.7%	35.2%
Absolute Return Hedge Funds	667,627,984	14.6%	2.4%	7:0%	3.0%
Equity Hedge Funds	445,794,001	%8.6	1.8%	1.6%	2.4%
Hedge Funds	1,113,421,985	<b>%</b> 4.4%	4.3%	3.6%	5.4%
Commodities	222,021,635	%6'7	%8'0	(0.4%)	(1.7%)
REITS	229,019,776	%0'S	2.9%	4.8%	5.7%
TIPS	211,124,946	%9 <sup>'</sup> 7	2.5%	%5'0	%9.0
Inflation Hedging	662,166,357	14.5%	9.5%	<b>%6</b> ′ <b>7</b>	4.6%
Private Equity	327,509,500	7.2%	15.3%	19.1%	20.9%
Venture Capital	81,922,602	1.8%	3.5%	4.3%	4.7%
Private Capital	409,432,102	%0'6	18.8%	23.3%	25.7%
Large/Medium Cap	909,188,281	19.9%	22.5%	26.4%	24.3%
Small Cap	40,155,740	%6:0	1.0%	(1.0%)	1.1%
US Equity	949,344,021	20.8%	23.5%	25.4%	25.4%
TOTAL	4,558,870,782	%0'001	100.0%	100:0%	100.0%

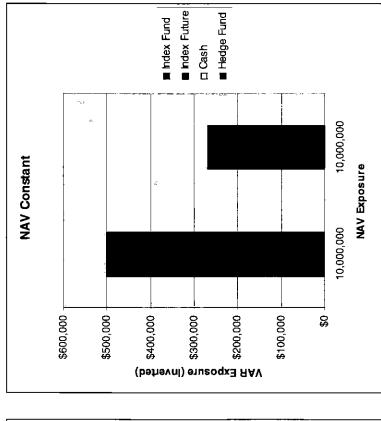


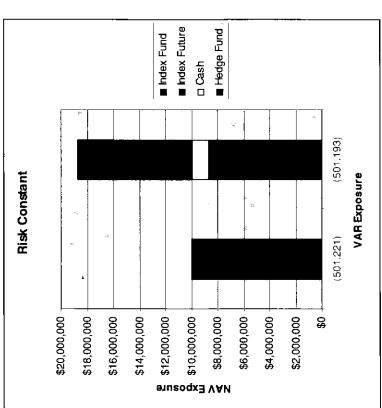
# The US Equity "Collar" in NAV and Risk Exposure Terms



- Collar <u>did not</u> change NAV exposure or alter dollar-based asset allocation,
- But Collar <u>did</u> change risk exposure,
- Clearly, risk-based exposure is a more true picture of reality.

#### **Leverage?**









### Harvard Management Company Use of Leverage

### Harvard Endowment Balance Sheet

(\$ millions)

	1995	1996	1997	1998	1999	2000
Long Exposure						
Equities	6,167	7,718	10,533	12,489	13,739	16,931
Fixed Income	17,128	16,152	27,038	43,933	58,560	50,249
Private Equity & Real Estate	1,921	2,838	3,179	4,627	5,143	7,705
Total Long Exposure	\$25,216	26,708	40,750	61,049	77,442	74,885
Short Exposure						
Short Positions, Indices, and Loans	17,429	17,083	28,811	46,631	61,531	54,162
Total Short Exposure	\$17,429	\$17,083	\$28,811	\$46,631	\$61,531	\$54,162
Net Endowment Assets	\$7,787	\$9,625	\$11,939	\$14,418	\$15,911	\$20,723
Leverage Ratio (Long Exposure/Net Exposure)	3.2	8	3.4	4.2	4.9	3.6
Number of "Alphas" at Work	5.5	4.5	5.8	7.5	8.7	6.2

Source: Harvard Management Company Documents





THE UNIVERSITY OF TEXAS VESTRENT MANAGEMENT COMPANY

Sset Allocation Workshop



# Objectives of Asset Allocation Review

- To Establish a Set of Asset Allocation and Endowment Distribution Policies that Best Meet Future Objectives Under Expected **Economic and Capital Market Assumptions**
- The Asset Allocation Policy Portfolio Selected will Establish the Risk Budget and Allowable Variances From the Budget at the Discretion of the UTIMCO Staff



# Time Frame for Asset Allocation Review

The Time Frame for the Asset Allocation Policy Decision Process is 15 Years ...

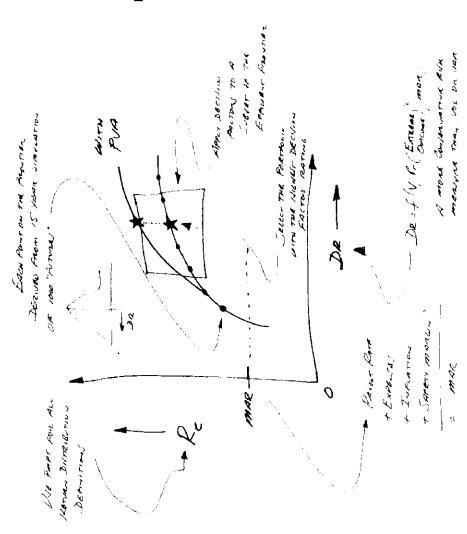
A Long Enough Period to Assume Capital Market Equilibrium Conditions

A Short Enough Period to Have Some Beginning Point Dependency





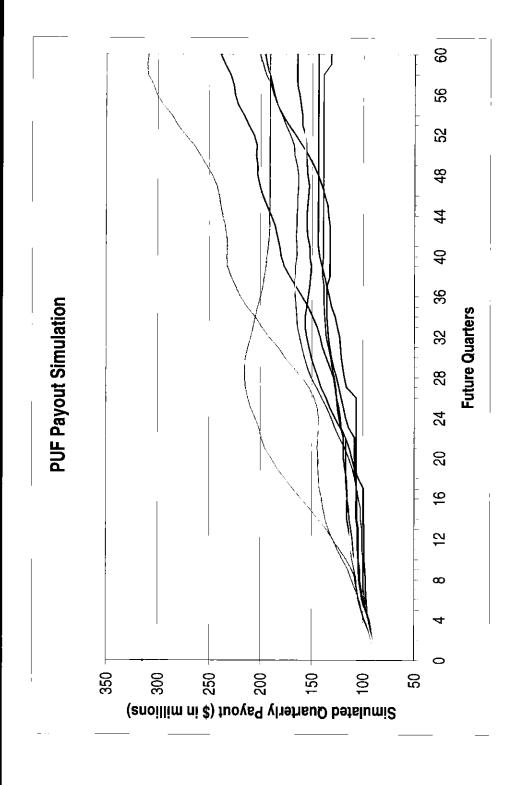
### An Overview of the Asset Allocation Review Process



- UTIMCO Innovations:
- PMPT Downside Risk Framework
  - PVA as a Third Asset Category Dimension
- Simulation Based Asset Obligation Optimization Framework
- Decision Factors to Select Best Portfolio

#### March, 2005

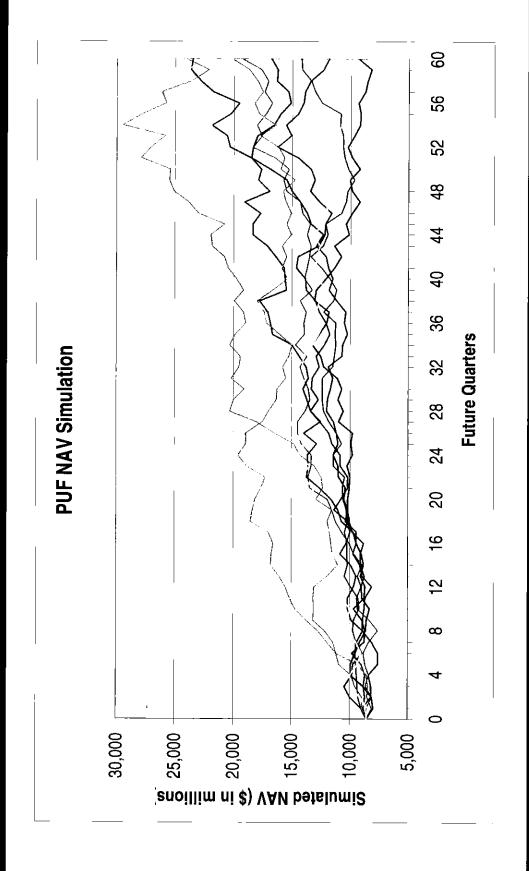
## Simulation Model Provides a Glimpse of **Future Distributions**







## Simulation Model Provides a Glimpse of Future Endowment Values





# Simulation Model Provides Valuable Insight

The Simulation Model Provides Valuable Insight Into Characteristics of:

- Current Asset Allocation Policy
- Current Distribution Policy
- Current Capital Market Projections

For Example, These are Current Characteristics of PUF Policies:

Probability of Hitting the Purchasing Power Wall	57.0%
Probability that Distributions Will Fail to Keep Pace With Inflation	24.5%
Probability that Distributions Will Fail to Keep Pace With HEPI	37.7%



#### ime Line for Asset Allocation Policy Decisions

- Today:
- Assumptions
- Constraints
- ✓ Decision Factors
- May 19th UTIMCO Board Meeting:
- Decision Factor Weights
- Asset Allocation Policy Target Recommendations
- Asset Allocation Policy Ranges Recommendations
- Other Policy Recommendations
- July 8th Board of Regents Meeting:
- Asset Allocation Policy Targets
- Asset Allocation Policy Ranges
- Other Policies





### In Current Asset Allocation Policy Issues to Address

US Equities (Includes REITs)         25.0         15 to 45         Wilshire Associates Real Estate Securities Inductional US Equities         Policy Target         Policy Range         Policy Range         Policy Range         Benchmark: 80% Russell 3000 Index           Traditional US Equities         -20.0         15 to 45         Russell 3000 Index         Wilshire Associates Real Estate Securities Inductional US Equities         5.0         0 to 10         Dow Jones Wilshire Real Estate Securities Inductional US Equities         6.0         0 to 10         Dow Jones Wilshire Real Estate Securities Inductional US Equity         7.0         0 to 10         Dow Jones Wilshire Real Estate Securities Inductional US Equity         7.0         0 to 10         Dow Jones Wilshire Real Estate Securities Inductional US Equity         7.0         0 to 10         Dow Jones Wilshire Real Estate Securities Induction Index Equity         7.0         0 to 10         Dow Jones Wilshire Real Estate Securities Induction Index Equity         7.0         0 to 10         Dow Jones Wilshire Real Estate Securities Induction Index Equity         7.0         0 to 10         Dow Jones Wilshire Real Estate Securities Induction Index Index         8.0         10 to 10         Dow Jones Wilshire Real Estate Securities Induction Index         9.0         10 to 10         Combination benchmark: 66.7% Lehman Broth Index         9.0         10 to 10         Dow Jones Wilshire Real Estate Securities Inducties Induction Induction Induction Induction Induction Inducties         9.0		Percent of	Percent of Portfolio (%)	
quities (Includes REITs)         25.0         15 to 45           aditional US Equities         -20.0         15 to 45           all ex US Equities         5.0         0 to 10           al ex US Equities         5.0         0 to 10           JS Developed Equity         7.0         0 to 10           JS Developed Equity         7.0         0 to 10           JS Developed Equity         7.0         0 to 10           J S Developed Equity         7.0         0 to 10           J S Developed Equity         7.0         0 to 10           J Parkets Equity         7.0         0 to 10           y Hedge Funds         15.0         10 to 20           tal Hedge Funds         15.0         15 to 25           tre Capital         6.0         0 to 10           te Equity         9.0         5 to 15           nodities         3.0         0 to 10           Income (includes TIPS)         15.0         10 to 30           aditional Fixed Income         10.0         0 to 10           9S         0 to 10         0 to 10           9S         0 to 10         0 to 10           10 to 5         0 to 5	Asset Category	Policy Target	Policy Range	Benchmarks
aditional US Equities - 20.0 15 to 45 e17s  all ex US Equities 5.0 0 to 10  all ex US Equities 5.0 0 to 10  IS Developed Equity 10.0 5 to 15  ging Markets Equity 7.0 0 to 10  Total Equity 42.0 20 to 60  y Hedge Funds 10.0 5 to 15  ter Capital 6.0 0 to 10  ter Equity 9.0 5 to 15  ter Capital 6.0 0 to 10  ter Equity 9.0 5 to 15  income (includes TIPS) 15.0 10 to 30  aditional Fixed Income 10.0 0 to 10  s So 0 0 to 10	U S Equities (Includes REITs)	25.0		Combination benchmark: 80% Russell 3000 Index plus 20% Wilshire Associates Real Estate Securities Index
ETS         5.0         0 to 10           al ex US Equities         5.0         0 to 15           JS Developed Equity         10.0         5 to 15           ging Markets Equity         7.0         0 to 10           Total Equity         42.0         20 to 60           Y Hedge Funds         10.0         5 to 15           Inte Return Hedge Funds         15.0         10 to 20           tal Hedge Funds         6.0         15 to 25           re Capital         6.0         0 to 10           te Equity         9.0         5 to 15           nodities         3.0         0 to 10           Income (includes TIPS)         15.0         10 to 30           aditional Fixed Income         10.0         10 to 30           sc         5.0         0 to 10           PS         6.0         0 to 10	Traditional US Equities	- 20.0	15 to 45	Russell 3000 Index
JS Developed Equity         10.0         5 to 15           JS Developed Equity         10.0         5 to 15           ging Markets Equity         7.0         0 to 10           Total Equity         42.0         20 to 60           y Hedge Funds         10.0         5 to 15           Inte Return Hedge Funds         15.0         15 to 25           Inte Return Hedge Funds         6.0         0 to 10           ter Capital         6.0         0 to 10           ter Equity         9.0         5 to 15           nodities         3.0         0 to 10           Income (Includes TIPS)         15.0         10 to 30           aditional Fixed Income         10.0         10 to 30           sS         5.0         0 to 10           PS         0.0         0 to 10	REITS	5.0	0 to 10	Dow Jones Wilshire Real Estate Securities Index
US Developed Equity         10.0         5 to 15           ging Markets Equity         7.0         0 to 10           Total Equity         42.0         20 to 60           y Hedge Funds         10.0         5 to 15           lute Return Hedge Funds         15.0         10 to 20           tal Hedge Funds         15.0         10 to 20           tal Hedge Funds         6.0         0 to 10           tal Hedge Funds         8.0         0 to 10           tal Hedge Funds         15.0         5 to 15           tal Hedge Funds         8.0         0 to 10           tal Hedge Funds         15.0         5 to 15           tal Hedge Funds         3.0         0 to 10           tal Hedge Funds         3.0         0 to 10           tal Private Capital         15.0         5 to 15           nodities         3.0         0 to 10           aditional Fixed Income         10.0         10 to 30           sc         5.0         0 to 10           oc         0 to 10           oc         0 to 10	Global ex US Equities			MSCI All Country World Index ex US
ging Markets Equity         7.0         0 to 10           Total Equity         42.0         20 to 60           y Hedge Funds         10.0         5 to 15           lute Return Hedge Funds         15.0         10 to 20           tal Hedge Funds         6.0         15 to 25           re Capital         6.0         0 to 10           te Equity         9.0         5 to 15           nodities         3.0         0 to 10           Income (includes TIPS)         15.0         10 to 30           aditional Fixed Income         10.0         10 to 30           sys         0.0         0 to 10	Non-US Developed Equity	10.0	5 to 15	
Total Equity         42.0         20 to 60           y Hedge Funds         10.0         5 to 15           lute Return Hedge Funds         15.0         10 to 20           tal Hedge Funds         25.0         15 to 25           tre Capital         6.0         0 to 10           te Equity         9.0         5 to 15           nodities         3.0         0 to 10           Income (Includes TIPS)         15.0         5 to 15           aditional Fixed Income         10.0         10 to 30           aditional Fixed Income         5.0         0 to 10           3S         0.0         0 to 10	Emerging Markets Equity	0.7	0 to 10	
y Hedge Funds         10.0         5 to 15           lute Return Hedge Funds         15.0         10 to 20           tal Hedge Funds         25.0         15 to 25           re Capital         6.0         0 to 10           te Equity         9.0         5 to 15           tal Private Capital         15.0         5 to 15           nodities         3.0         0 to 10           Income (includes TIPS)         15.0         10 to 30           aditional Fixed Income         10.0         10 to 30           ss         5.0         0 to 10           ss         0.0         0 to 5	Total Equity	42.0		
List Return Hedge Funds         15.0         10 to 20           tal Hedge Funds         25.0         15 to 25           re Capital         6.0         0 to 10           te Equity         9.0         5 to 15           tal Private Capital         15.0         5 to 15           nodities         3.0         0 to 10           Income (includes TIPS)         15.0         10 to 30           additional Fixed Income         10.0         10 to 30           ss         5.0         0 to 10           os         0 to 10	Equity Hedge Funds	10.0	5 to 15	90 day T-Bills + 4%
tal Hedge Funds         25.0         15 to 25           re Capital         6.0         0 to 10           te Equity         9.0         5 to 15           tal Private Capital         15.0         5 to 15           nodities         3.0         0 to 10           Income (includes TIPS)         15.0         10 to 30           aditional Fixed Income         10.0         10 to 30           sS         0.0         0 to 10	Absolute Return Hedge Funds	15.0	10 to 20	90 day T-Bills + 3%
re Capital         6.0         0 to 10           te Equity         9.0         5 to 15           tal Private Capital         15.0         5 to 15           nodities         3.0         0 to 10           Income (includes TIPS)         15.0         10 to 30           aditional Fixed Income         10.0         10 to 30           ss         5.0         0 to 10           os         0 to 5	Total Hedge Funds	25.0		
te Equity         9.0         5 to 15           tal Private Capital         15.0         5 to 15           nodities         3.0         0 to 10           Income (includes TIPS)         15.0         10 to 30           additional Fixed Income         10.0         10 to 30           ss         5.0         0 to 10           os         0 to 5	Venture Capital	6.0	0 to 10	
tal Private Capital         15.0         5 to 15           nodities         3.0         0 to 10           Income (includes TIPS)         15.0         10 to 30           aditional Fixed Income         10.0         10 to 30           25         0 to 10           25         0 to 10	Private Equity	0.6	5 to 15	
15.0   0 to 10   10 to 30   15.0   10 to 50   10	Total Private Capital	15.0		Venture Economics Periodic IRR index
Income (Includes TIPS)         15.0         10 to 30           aditional Fixed Income         10.0         10 to 30           sS         5.0         0 to 10           oto 5         0 to 5	Commodities	3.0	0 to 10	GSCI minus 1%
aditional Fixed Income 10.0 10 to 30 25 0 10 to 10 0 0 to 5	Fixed Income (includes TIPS)	15.0		Combination benchmark: 66.7% Lehman Brothers Aggregate Bond Index plus 33.3% Lehman Brothers TIPS Index
5.0 0 to 10 0.0 0 to 5	Traditional Fixed Income	10.0	10 to 30	Lehman Brothers Aggregate Bond Index
0.0 0 to 5	TIPS	5.0	0 to 10	Lehman Brothers US TIPS Index
	Cash	0.0		90 day T-Bills

- Benchmark for Developed International and Emerging Markets
- Target and Upper Limit Identical in Hedge Funds
- Target and Upper Limit Identical in Private Equity
- Remove REITS From US Equity Category
- Remove TIPS From Fixed Income Category
- Reinstate Inflation Hedge Category
- Liquidity Policy is Inconsistent With Asset Allocation Policy





# New Issues to Consider in This Asset Allocation Review

Integration of West Texas Lands

Integration of Endowment Real Estate

Integration of Core Fund in General Endowment Fund

 Higher Education Price Index (HEPI) vs Consumer Price Index as Inflation Bogey

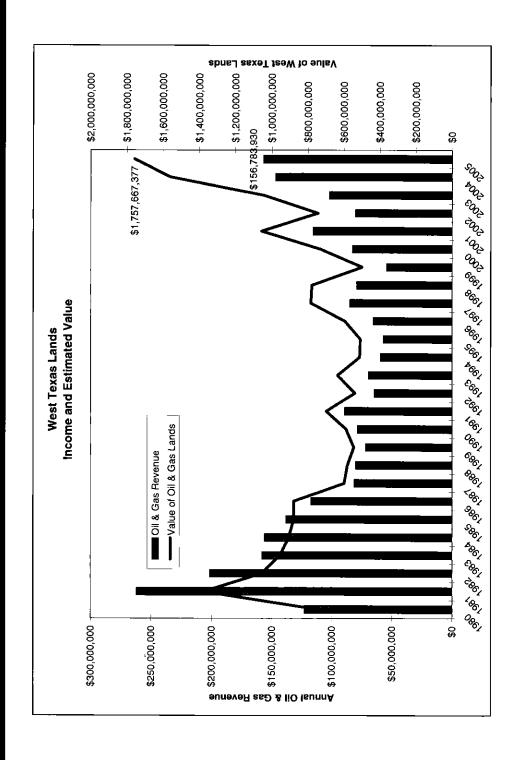
 Hedge Funds as an Asset Category vs Hedge Fund Use in Structured Active Management

NAV Exposure vs Risk Exposure and Risk Budgeting

Leverage

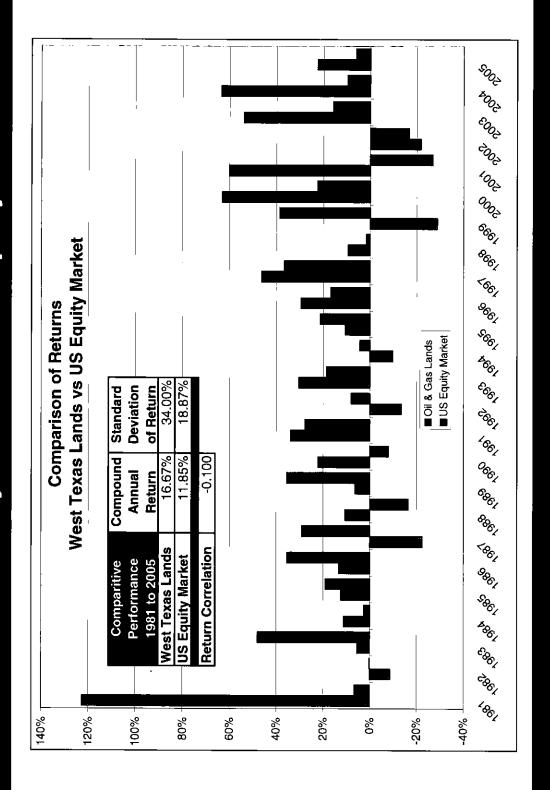
#### No.

### The Value of the West Texas Lands Has Increased Sharply





## **Substantially Above US Equity Returns** West Texas Lands Returns Have Been





#### West Texas Lands Are Strongly Diversifying Assets

2005 Asset Allocation Review Return Correlation Assumptions

	US Equities	Global Equities	Emerging Markets Equities	Hedge Funds	REITS	Commodities	TIPS	Fixed Income	West Texas Lands
US Equities	1.00								
Global Equities	0.85	1.00							
Emerging Markets Equities	0.80	08:0	1.00						
Hedge Funds	0.50	0.50	0.50	1.00					
REITS	0.50	0.50	0.50	0.40	1.00				
Commodities	000	000	0.20	0.10	0.10	1.00			
SdIL	0.0	90	9300	0.15	000	0:30	1.00		
Fixed Income	40.20	0.00 N	. 0.20	0.10	9 OLO	900	0.70	1.00	
West Texas Lands	010	£0/0°	06'0-	00.0	09.0	% .0.10 ·	0.16	0.14	1.00

Strongly diversifying asset relationships (with correlations less than or equal to zero) are indicated in red.



#### The Value-Added Spectrum For the West Texas Lands

#### Potential for Value Added

Moderate

Very High

Treat cash flow as a contribution Do Nothing

from a financial perspective Manage Lands passively

Manage Lands passively

from an investment perspective Manage Lands passively from an operational perspective

perspective

Treat Lands as a portfolio asset and income as part of **Allocation Policy Decisions** Manage Lands passively Integrate Lands in Asset total return from Lands

from a financial perspective Manage Lands passively from an investment

Manage Lands passively irom an operational perspective

Implement Financial Hedges Allocation Policy Decisions, Treat Lands as a portfolio **Grant UTIMCO Authority to** Integrate Lands in Asset

asset and income as part of total return from Lands

Actively manage exposure Manage Lands passively to oil prices through derivatives

Manage Lands passively from an investment irom an operational perspective

perspective

Create an Energy Production Make Lands a Focal Point of Treat Lands as a portfolio asset and income as part of and Management Company **Endowment Management**; total return from Lands

Actively manage exposure to energy prices through derivatives and energy Make significant investment commitments to fully develop -ands potential

 Take full operational control through natural resource of all Lands operations development company





## Asset – Obligation Optimization Process Developing Inputs for the

The Asset - Obligation Optimization Process Requires the Following Assumptions:

Expected Returns

Expected Risk and Risk Profile

Correlations Between Expected Returns Across Asset Categories

The Minimum Acceptable Return (or MAR)



# Developing Expected Return Assumptions

Expected Return Assumptions Were Developed Through Three Independent Processes:

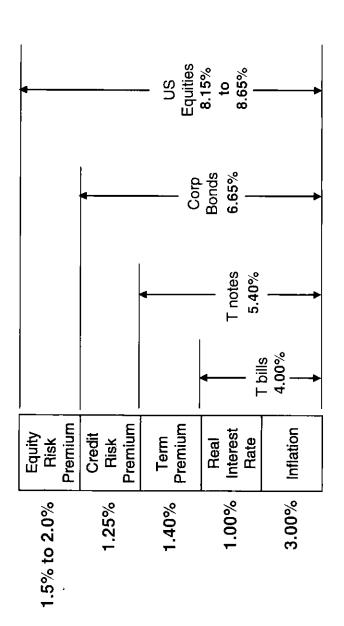
The "Risk Premium" Approach

An Approach of Building the Economic Components of Equity Market Returns

Surveying External Expert Opinions



## Developing Return Assumptions Through the Risk Premium Approach





## **Building Economic Return Components** Developing Return Assumptions by

Total Return = Capital Appreciation + Yield

eciation: (all nurinflation Real Earnings G Change in Valua Total Capi	History	The The Bubble The Bubble "Golden Years Bursts	1950 to 1996 to 2000 to 1995		4.2 2.2 2.1	Real Earnings Growth 3.1 5.1 (7.7)	/E ratio) 1.5 18.1	Total Capital Appreciation 8.8 25.4 (15.9)		ld 4.3 2.2	
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# Staff Recommended Return and Risk Assumptions **External Expert Opinions &**

Asset Category	Cambridge Associates	Goldman Sachs	Wilshire Associates	BridgeWater	BGI	EnnisKnupp 10 years	Citigroup	Consultant Average	Historical	UTIMCO 2003	UTIMCO 2005
US Equity Nominal Returns Real Returns Std Deviation	10.00% 7.00% 17.00%	8.00% 5.80% 17.30%	9.20% 6.95% 17.00%	7.90% 5.00% 15.50%	8.06% 6.06% 15.50%	8.80% 6.30% 17.00%	10.00% 7.50% 15.79%	8.85% 6.37% 16.44%	11.53% 6.86% 15.82%	8.50% 5.50% 17.00%	8.59% 5.50%
<b>Global Equity</b> Nominal Retums Real Retums Std Deviation	10.00% 7.00% 20.00%	7.70% 5.50% 17.40%	9.75% 7.50% 20.00%	7.60% 4.70% 14.50%	8.06% 6.06% 16.25%	NA NA 19.00%;	10.00% 7.50% 15.23%	8.85% 6.38% 17.48%	11.86% 7.19% 16.77%	8.50% 5.50% 19.00%	8 50% 2 50%
Emerging Markets Equity Nominal Returns Real Returns Std Deviation	13.00% 10.00% 28.00%	8.30% 6.10% 23.60%	11.40% 9.15% 27.00%	9.30% 6.40% 21.00%	9.14% 7.14% 25.00%	AN N A A A	10.90% 8.40% 24.22%	10.34%  7.86%  24.80%	15.04% 10.36% 23.25%	11.00% 8.00% 26.00%	*10.50% 7.50% 26.00%
Absolute Return Hedge Funds Nominal Returns Real Returns Std Deviation	nds 7.00% 4.00% 9.00%	8.40% 6.20% 4.90%	6.82% 4.57% 8.00%	N N N A	N N N A A A	NA NA NA	5.40% 2.90% 4.06%	6.91% 4.42% 6.49%	10.79% 6.12% 6.15%	7.00% 4.00% 7.50%	7.00% 4.00% 7.50%
Directional Hedge Funds Nominal Returns Real Returns Std Deviation	9.00% 6.00% 13.00%	8.40% 6.20% 4.90%	6.82% 4.57% 8.00%	N N N A	NA NA	N N N	9.60% 7.10% 7.56%	8.46% 5.97% 8.37%	10.48% 5.81% 8.16%	8.00% 5.00% 11.00%	8.00% 5.00%
Venture Capital Nominal Returns Real Returns Std Deviation	15.00% 12.00% 28.00%	A A A	15.25% 12.99% 30.00%	10.30% 7.40% 25.00%	A A A	N N N N N N N N N N N N N N N N N N N	16.40% 13.90% 43.50%	14.24% 11.57% 31.63%	15.16% 10.49% 18.78%	14.00% 11.00% 30.00%	7.1(7.00s.

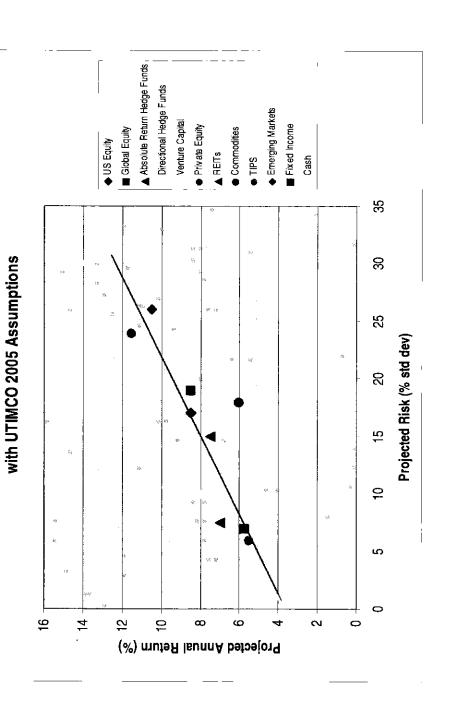


# Staff Recommended Return and Risk Assumptions **External Expert Opinions &**

Asset Category	Cambridge Associates	Goldman Sachs	Wilshire Associates	BridgeWater	BGI	EnnisKnupp 10 years	Citigroup	Consultant Average	Historical	UTIMCO 2003	UTIMCO 2005
Private Equity Nominal Returns Real Returns Std Deviation	13.00% 10.00% 24.00%	10.70% 8.50% 29.10%	15.25% 12.99% 30.00%	10.30% 7.40% 25.00%	10.00% 8.00% 30.00%	NA NA 31.40%	A N N A A A	11.85% 9.38% 28.25%	11.32% 6.65% 9.04%	11.50% 8.50% 20.00%	11:30% 24:00%
REITs Nominal Returns Real Returns Std Deviation	9.00% 6.00% 15.00%	5.60% 3.40% 13.90%	8.78% 6.52% 16.00%	7.50% 4.60% 14.00%	6.45% 4.45% 13.20%	NA NA 11.50%	10.00%] 7.50% 11.87%	7.89%  5.41%  13.64%	14.54% 9.87% 14.74%	7.50% 4.50% 15.00%	7.50% 4.50% 15.00%
Commodities (Financial) Nominal Returns Real Returns Std Deviation	8.00% 5.00% 19.00%	4.50% 2.30% 18.40%	N N N	6.70% 3.80% 18.00%	N N N	NA NA	N N N	6.40%  3.70%  18.47%	13.37% 8.70% 18.43%	5.00% 2.00% 18.00%	6.00% 3.00%
TIPS Nominal Returns Real Returns Std Deviation	5.50% 2.50% 6.00%	NA NA	4.43% 2.17% 6.00%	5.50% 2.60% 6.00%	4.34% 2.34% 6.00%	NA NA NA	NAN NAN	4.94% 2.40% 6.00%	9.07% 4.39% 3.69%	5.50% 2.50% 6.00%	5.50% 2.50% 6.00%
Fixed Income Nominal Returns Real Returns Std Deviation	6.00% 3.00% 7.00%	4.60%, 2.40% 4.50%	4.63% 2.37% 5.00%	5.30% 2.40% 5.00%	4.86% 2.86% 5.50%	5.80% 3.30% 6.40%	5.10% 2.60% 4.00%	5.18% 2.70% 5.34%	8.80% 4.13% 6.02%	5.00% 2.00% 6.00%	5.75% 7.00%
Cash Nominal Retums Real Retums Std Deviation	4.00% 1.00% 2.00%	2.70% 0.50% 0.00%	2.75% 0.50% 1.00%	4.00% 1.10% 0.30%	3.05% 1.05% 1.50%	N N N	3.50% 1.00% 0.46%	3.33% 0.86% 0.88%	6.43% 1.75% 0.91%	4.00% 1.00% 1.00%	4.00% 1.000%
Inflation Returns Std Deviation	3.00% NA	2.20% NA	2.25% NA	2.90%	2.00%	2.50% NA	2.50% NA	2.48% 1.25%	4.67%	3.00%	306%

## Checking Our Assumptions With the Capital Asset Pricing Line From MP

The Capital Market Line







# Focus on High PVA Opportunities

- Potential Value-Added (PVA) is the opportunity to increase returns beyond those generally available in an asset class through active management,
- PVA takes two forms:
- PVA by an active manager is the result of effective security selection usually based on extensive research and analysis skills,
- manager selection, term negotiations, manager monitoring, responses to PVA by staff can result from a wide range of sources including skill in periodic special opportunities in the markets, and risk control.
- Our objective at UTIMCO is to focus on high PVA opportunities, developing or purchasing the skills necessary to earn attractive returns.



### **Measuring PVA**

Differences in Returns (%)		Fires Income			Fixed Income	Small Capilish Capilish Equity	Verilline "Cabital	Hedge Finds	Private Equity
Selection Revard	1.10	1.10	1.20	2.10	2.90	5.63	9.00	9.50	10.60
Selection Penalty.	(09:0)	(1.00)	(06:0)	(1.90)	(1.90)	(6.10)	(7.50)	(8.90)	(12.10)
Value Added Spread	1.70	2.10	2.10	4.00	4.80	11.73	16.50	18.40	22.70

Selection Penalty = Third Quartile Return minus Median Return Selection Reward = First Quartile Return minus Median Return

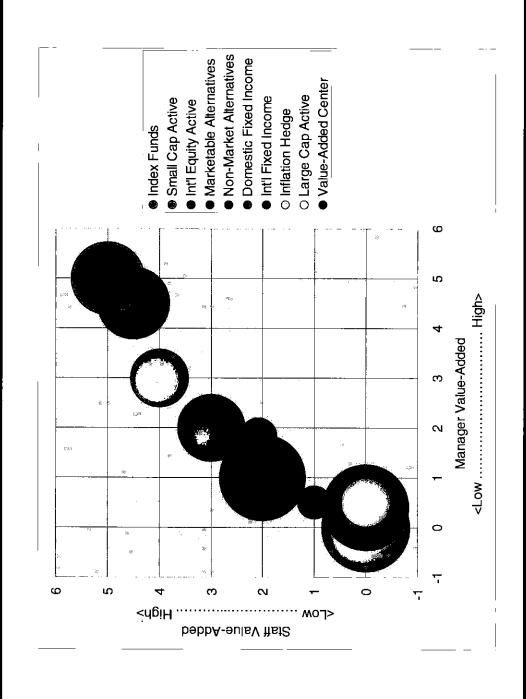
Value Added Spread = First Quartile Return minus Third Quartile Return

All data from 1980 - 1997; Source: PIPER, Cambridge Associates, Venture Economics, Institutional Property Consultants

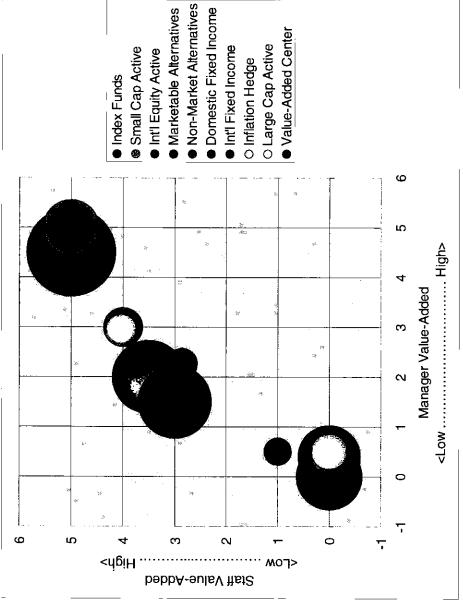
- High value-added spread equals high PVA,
- PVA spreads measure the opportunity for value-added
- Realistic assumptions on future value-added spreads are the basis for PVA projections
- A realistic evaluation of staff and external manager skills leads to an estimated "Capture Ratio" that defines the portion of the total valueadded spreads we expect to earn in excess returns

#### March, 2005

# **PVA Position of Endowment Funds in 2002**



## Has Improved Considerably: Current PVA Profile The Funds PVA Position



- Small Cap Active
- Int'l Equity Active
- Marketable Alternatives
- Domestic Fixed Income
- O Inflation Hedge
- O Large Cap Active





## Recommended 2005 Return and Risk Assumptions With PVA

Risk & Return Assumptions Summary:	umptions	Summar	 		PVA Assumptions	nptions	   		
Data Item	Consultant Average	Historical	UTIMCO 2003	UTIMCO 2005	• 75th Pct PVA • 25th Pct PVA V/A Spread	Capture Ratio	Exp PVA Std Dev	UTIMCO 2003 with PVA	UTIMCO 2005 with PVA
US Equity									17/2 80 10000
Nominal Returns	8.85%	11.53%	8.50%	8,50%	2.50%	35%	0.88%	9.13%	9.38%
Real Returns	6.37%	6.86%	2.50%		-2.50%			6.13%	9.88%
Std Deviation	16.44%	15.82%	17.00%	117.00%	2.00%		3.71%	17.40%	17.40% 17.40%
Non-US Developed Equity				5 Bin 18				,	// 第235人员 #
Nominal Returns	8.85%	11.86%	8.50%		3.00%	35%	1.05%	9.25%	9.22%
Real Returns	6.38%	7.19%	5.50%		-3,00%			6.25%	6.55%
Std Deviation	17.48%	16.77%	19.00%	#9:00%	6.00%		4.45%	19.51%	19.51%
<b>Emerging Markets Equity</b>				Landbland Model - H					- gas (A. \$120) phi/mas (A a.)
Nominal Returns	10.34%	15.04%	11.00%	10.50%	10.00%	25%	2.50%	12.50%	13:00%
Real Returns	7.86%	10.36%	8.00%	7.00%	-10.00%			9.50%	10.00%
Std Deviation	24.80%	23.25%	26.00%	26.00%	20.00%		14.83%	29.93%	· 29.93%
Absolute Return Hedge Funds	spur								N. N
Nominal Returns	6.91%	10.79%	7.00%	Z.00%	4.00%	25%	1.00%	8.00%	8.00%
Real Returns	4.42%	6.12%	4.00%	4,00%	-4.00%			2.00%	\$00%
Std Deviation	6.49%	6.15%	7.50%	7.50%	8.00%		5.93%	9.26%	9.56%
Equity Hedge Funds								F	i i
Nominal Returns	8.46%	10.48%	8.00%	8.00%	2.00%	25%	1.25%	9.25%	9.25%
Real Returns	5.97%	5.81%	5.00%	3.08°	-2.00%			6.25%	6.25%
Std Deviation	8.37%	8.16%	11.00%	410.00%	10.00%		7.41%	13.26%	12.45%
Venture Capital			r.					   	T.
Nominal Returns	14.24%	15.16%	14.00%	14.00%	15.00%	15%	2.25%	16.25%	16.25%
Real Returns	11.57%	10.49%	11.00%	1,00%	-15.00%			13.25%	13.25%
Std Deviation	31.63%	18.78%	30.00%	30008	30.00%		22.24%	37.34%	.37.34%



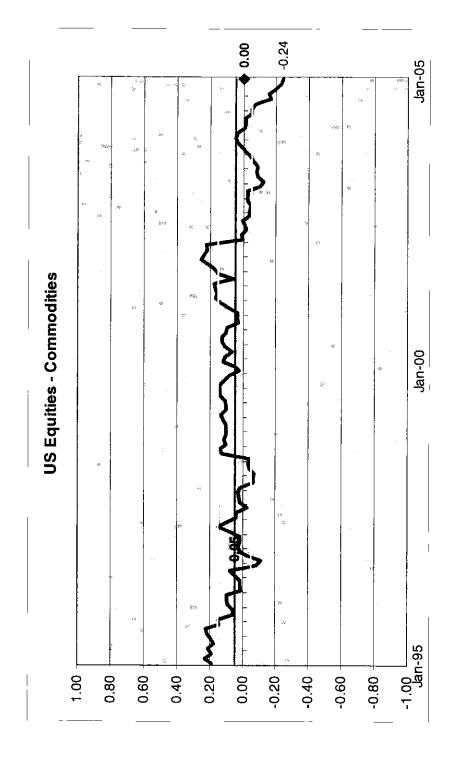


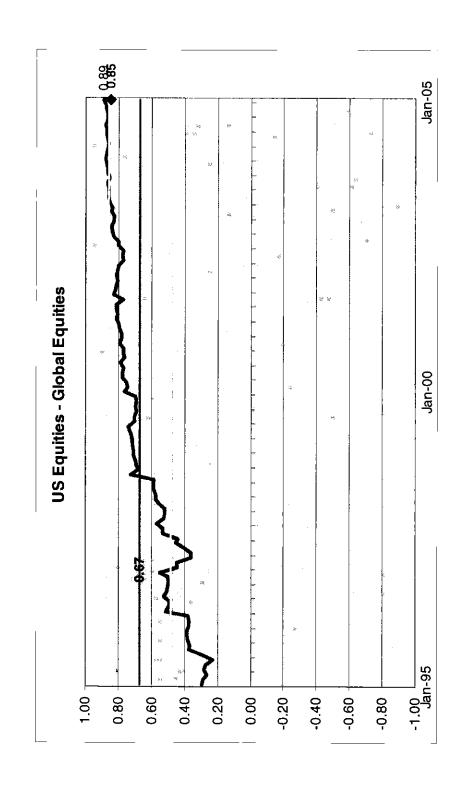
## Recommended 2005 Return and Risk **Assumptions With PVA**

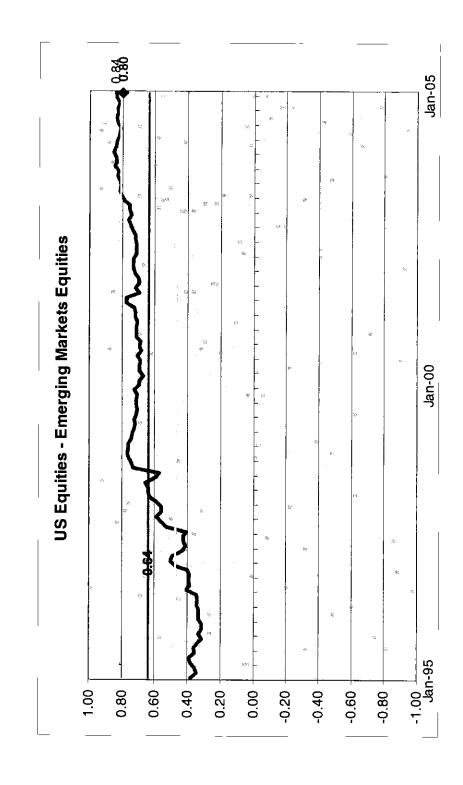
Risk & Return Assı	sumptions Summary:	Summary			PVA Assumptions	ptions	ļ. <u>.</u>		
Data Item	Consultant Average	Historical	UTIMCO 2003	UTIMCO 2005	75th Pct PVA     25th Pct PVA     V/A Spread	Capture Ratio	Exp PVA Std Dev	UTIMCO 2003 with PVA	UTIMCO 2005 with PVA
Private Equity								Ai .2=	
Nominal Returns	11.85%	11.32%	11.50%		10.00%	20%	2.00%	13.50%	SidNu .
Real Returns	9.38%	6.65%	8.50%	200	-10.00%			10.50%	10.50%
Std Deviation	28.25%	9.04%	20.00%	24,00%	20.00%		14.83%	24.90%	28:21%
REITS			Y	1. 然息					(A)
Nominal Returns	7.89%	14.54%	7.50%	7.50%	3.00%	25%	0.75%	8.25%	8.25%
Real Returns	5.41%	9.87%	4.50%	, 450%	-3.00%			5.25%	5.25%
Std Deviation	13.64%	14.74%	15.00%	1500%	6.00%		4.45%	15.65%	15.65%
Commodities (Financial)				ල් වි ශ					
Nominal Returns	6.40%	13.37%	2.00%	6.00%	3.00%	25%	0.75%	5.00%	6.75%
Real Returns	3.70%	8.70%	2.00%	3.00%	-3.00%			2.00%	
Std Deviation	18.47%	18.43%	18.00%	18.00%	6.00%		4.45%	18.00%	
TIPS				11人民教育 15年					
Nominal Returns	4.94%	9.02%	5.50%	1	1.00%	55%	0.25%	5.50%	5.75%
Real Returns	2.40%	4.39%	2.50%	2,50%	-1.00%			2.50%	2,75%
Std Deviation	%00'9	3.69%	6.00%	6:00%	0.00%		1.48%	6.00%	6.18%
US Fixed Income				1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1				ŀ	
Nominal Returns	5.18%	8.80%	2.00%	5.75%	1.00%	52%	0.25%	5.25%	%00°9
Real Returns	2.70%	4.13%	2.00%	2.75%	-1.00%			2.25%	iga;
Std Deviation	5.34%	6.02%	00.9	T.00%	2.00%		1.48%	6.18%	7.16%
Cash								<b>!</b> :	
Nominal Returns	3.33%	6.43%	4.00%	4.00.4	0.00%	%0	0.00%	4.00%	*00 <del>*</del>
Real Returns	0.86%	1.75%	1.00%	%00.L	0.00%			1.00%	\$00.H
Std Deviation	0.88%	0.91%	1.00%	4:00%	0.00%		0.00%	1.00%	%00 <u>:</u> 1
Inflation				S. Carlotte					
Returns	2.48%	4.67%	3.00%	3:00%				3.00%	3,00%
Std Deviation	1.25%	1.17%	2.00%	1.50%				ж.	

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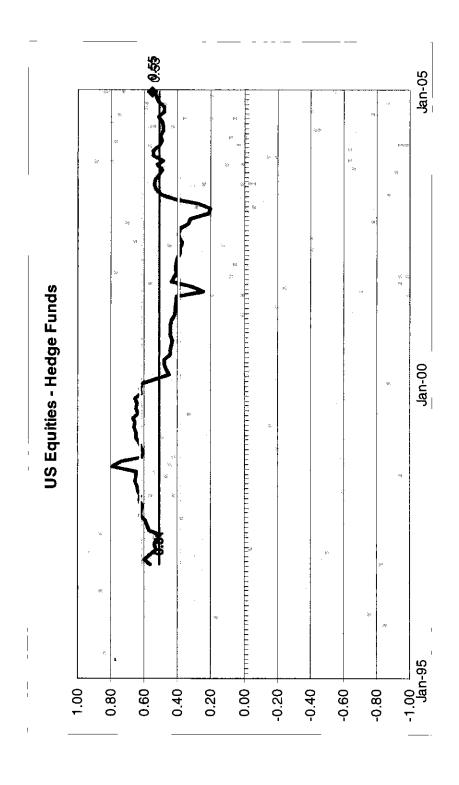




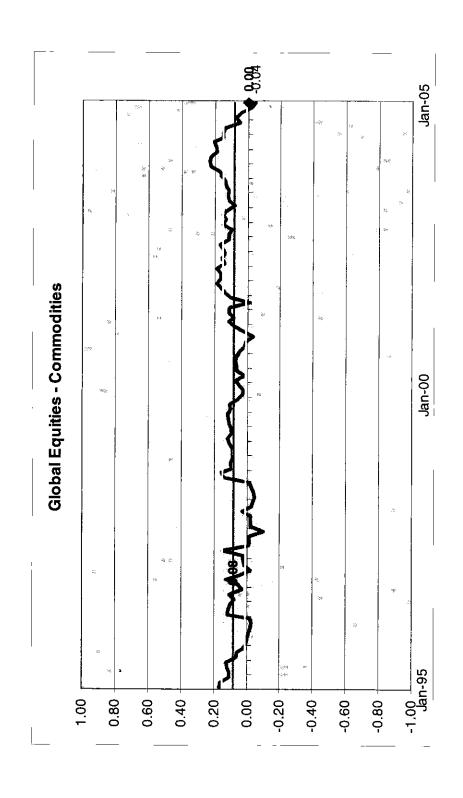




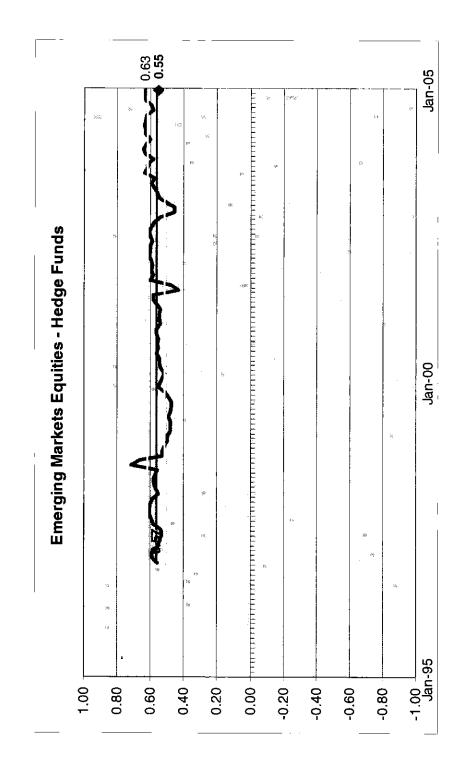
# Developing Return Correlations **Assumptions**



# Developing Return Correlations **Assumptions**



# **Developing Return Correlations Assumptions**









# Recommended Return Correlations **Assumptions**

2005 Asset Allocation Review Return Correlation Assumptions

	US Equities	Global Equities	Emerging Markets Equities	Absolute Return Hedge Funds	Directional Hedge Funds	Venture Capital Private Equity	Private Equity	REITS	Commodities	TIPS	Fixed Income	Cash
US Equities	1.00											
Global Equities	0.85	1.00										
Emerging Markets Equities	0.80	0.80	1.00									
Absolute Return Hedge Funds	0.50	0:50	0.50	1.00								
Directional Hedge Funds	09:0	09:0	0.60	0.65	1.00				_			
Venture Capital	0.35	0:30	0.30	0.20	0.50	1.00						-
Private Equity	0.50	0.45	0.30	0:30	0.50	0.65	1.00					
REITS	0.50	0:50	0.50	0.40	0.40	€ <b>-00</b> '0 *	0.15	1.00				
Commodities	90.0	- 0000	0.20	0.10	0.10	0.20	000	0.10	1.00			
TIPS		310	30.15	0.15	0.15	* ************************************	0.05	, 00.0	0:30	1.00		
Fixed Income	0.20	0.20	0.00	0.10	0.10	0.00	0,10	3 010 C	90'0	0.70	1.00	
Cash	0.00	0102	0.0	0,00	0.00	0.00	00 D	0.0	0.00	0.25	0.25	1.00

Strongly diversifying asset relationships (with correlations less than or equal to zero) are indicated in red.





# Developing Minimum Acceptable Return (MAR) Assumptions

# Calculating the Minimum Acceptable Return (MAR)

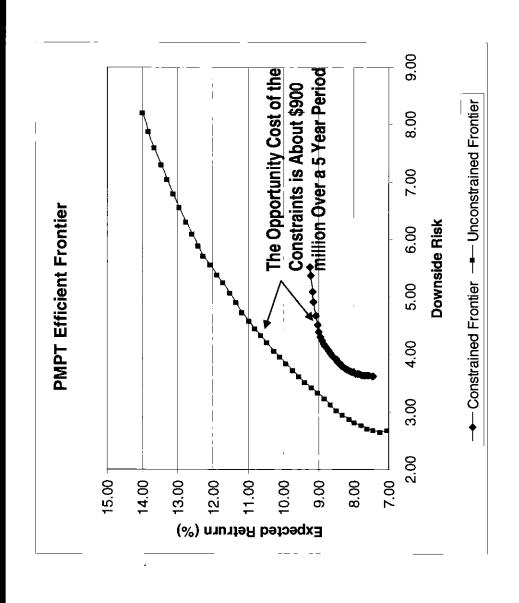
Policy Payout Rate	4.75	
+ Expense Rate	0.35	Only expenses that are not netted from returns are included here
+ Inflation Rate	3.00	Have used CPI, but HEPI is more appropriate. HEPI is about 1% higher.
+ Safety Margin	0.00	A Safety Margin could be useful in avoiding the Purchasing Power Wall and other calamities
= MAR	8.10	%



# **Defining Constraints**

- Constraints Should be Considered Carefully:
- They Might be Useful to Express Uncertainty Rather Than Aversion
- Constraints Should Define <u>Unacceptable</u>, Not Just Undesirable, Alternatives
- Remember That Every Constraint Has a Real Cost (We will show the estimated costs of all constraints adopted.)

# An Example From the 2003 Review on the **Cost of Constraints**







# Recommended 2005 Constraints 2003 Constraints

Risk & Return Assumptions Summary:

PVA Assumptions:

Constraints:

2005 % Waximum %	100%	100%	15%	25%	20%	10%
2005 Minimum	20%	10%	<b>%0</b>	%0	%0	%0
2003 2003 Alithnum % Waxmum % Wintroum %	100%	100%	10%	20%	20%	%01
Zoos Minimum %	20%	10%	%0	%0	%0	%0
UTIMCO 2005 with PVA	0.48% 6.98% 17.40%	- 88	13 of % 10 op % 28 83%	8.00% 8.00% 9.56%	0.25% 6.25% 12.45%	18.25%
UTIMCO 2003 with PVA	9.13% 6.13% 17.40%	9,25% 6,25% 19,51%	12.50% 9.50% 29.93%	8.00% 5.00% 9.56%	9.25% 6.25% 13.26%	16.25% 13.25% 37.34%
Capture · Exp PVA Ratio · Std Dev	0.88%	1.05%	2.50%	1.00%	1.25%	2.25%
Capture Ratio	35%	35%	25%	25%	25%	15%
• 75th Pct PVA • 25th Pct PVA V/A Spread	2.50% -2.50% 5.00%	3.00% -3.00% 6.00%	10.00% -10.00% 20.00%	4.00% -4.00% 8.00%	5.00% -5.00% 10.00%	15.00% -15.00% 30.00%
UTIMCO 2005	6.50% 17.00%	%90.01 %00.01 %00.01	10 SO'. 7,000% 26,000%	7.00% 4.00%	8.005. 5.000. 10.000.	14.00%
UTIMCO 2003	8.50% 5.50% 17.00%	8.50% 5.50% 19.00%	11.00% 8.00% 26.00%	7.00%: 4.00%: 7.50%	8.00% 5.00% 11.00%	14.00% 11.00% 30.00%
Historical	11.53% 6.86% 15.82%	11.86% 7.19% 16.77%	15.04% 10.36% 23.25%	10.79% 6.12% 6.15%	10.48% 5.81% 8.16%	15.16% 10.49% 18.78%
Consultant Average	8.85% 6.37% 16.44%	8.85% 6.38% 17.48%	10.34% 7.86% 24.80%	nds 6.91% 4.42% 6.49%	8.46% 5.97% 8.37%	14.24% 11.57% 31.63%
Data Item	US Equity Nominal Retums Real Retums Std Deviation	Non-US Developed Equity Nominal Retums Real Retums Std Deviation	Emerging Markets Equity Nominal Retums Real Retums Std Deviation	Absolute Return Hedge Funds Nominal Retums Real Retums Std Deviation	Equity Hedge Funds Nominal Retums Real Retums Std Deviation	Venture Capital Nominal Retums Real Retums Std Deviation





# 2003 Constraints Recommended 2005 Constraints

Risk & Return Assumptions Summary:

PVA Assumptions:

Constraints:

ms         11.86%         11.50%         41.50%	Data Item	Consultant Average	Historical	UTIMCO 2003	UTIMCO 2005	75th Pct PVA 25th Pct PVA V/A Spread	Capture Ratio	Capture • Exp PVA Ratio • Std Dev	UTIMCO 2003 with PVA	UTIMCO 2005 with PVA	2003 Minimum %	2003. 2005. 2005. 2005. Winimum % Minimum % Madimum %	2005 Minimum %	2005 Maximum %
teal Hetums 8.53% 6.65% 8.50% 20.00% 20.00% 14.83% 24.90% 20.00% 20.00% 14.83% 24.90% 20.00% 20.00% 20.00% 14.83% 24.90% 20.00%	Private Equity Nominal Returns	11.85%	11.32%	11.50%	* <b>6</b>	10.00%	20%	2.00%	13.50%			<b>10%</b>	%0	15%
teal Returns 5.41% 14.54% 7.50% 7.50% 3.00% 2.55% 0.75% 8.25% 5.00% 5.41% 14.54% 15.00% 13.00% 2.50% 0.75% 15.65% 15.65% 10.00% 14.45% 15.00% 14.54% 15.00% 14.45% 15.00% 14.45% 15.00% 15.00% 14.45% 15.00%	Heal Hetums Std Deviation	9.38% 28.25%	6.65% 9.04%	8.50% 20.00%	24.00%	-10.00% 20.00%		14.83%	10.50% 24.90%	1	e de la composición dela composición de la composición de la composición dela composición dela composición dela composición de la composición dela comp			
Nominal Returns         7.89%         14.54%         7.50%         25%         0.75%         8.25%           Nominal Returns         7.89%         14.54%         7.50%         4.50%         25%         0.75%         8.25%           Sid Deviation         13.64%         14.74%         15.00%         200%         25%         0.75%         5.00%           Nominal Returns         3.70%         8.70%         2.00%         2.00%         2.00%         2.00%           Std Deviation         18.47%         18.43%         18.00%         2.50%         4.45%         18.00%           Nominal Returns         2.40%         3.00%         2.50%         2.50%         2.50%           Std Deviation         6.00%         3.69%         6.00%         2.50%         2.50%           Nominal Returns         5.18%         6.00%         2.00%         2.50%         2.50%           Nominal Returns         5.18%         6.00%         2.00%         2.50%         2.50%           Real Returns         5.34%         6.02%         2.00%         2.50%         2.50%           Std Deviation         5.34%         4.00%         4.00%         0.00%         0.00%         1.00%           Ord	REITS	t	i i					1			<b>%</b> 0	10%	%0	10%
Std Deviation         13.64%         14.74%         15.00%         5.00%         6.00%         4.45%         15.65%           nodities (Financial)         6.40%         13.37%         5.00%         5.00%         200%         2.00%         2.00%         2.00%         2.00%         2.00%         2.00%         2.00%         2.00%         2.00%         2.00%         2.00%         2.00%         2.00%         2.00%         2.00%         2.00%         2.50% <th< td=""><td>Nominal Hetums Real Returns</td><td>7.89% 5.41%</td><td>14.54% 9.87%</td><td>7.50% 4.50%</td><td></td><td>3.00% -3.00%</td><td></td><td>0.75%</td><td>8.25% 5.25%</td><td>##¥ - 1 3 3</td><td>· · · · · ·</td><td></td><td></td><td></td></th<>	Nominal Hetums Real Returns	7.89% 5.41%	14.54% 9.87%	7.50% 4.50%		3.00% -3.00%		0.75%	8.25% 5.25%	##¥ - 1 3 3	· · · · · ·			
nodities (Financial)         6.40%         13.37%         5.00%         \$5.00%         25%         0.75%         \$5.00%           Nominal Returns         3.70%         8.70%         2.00%         -3.00%         2.5%         0.75%         5.00%           Real Returns         3.70%         18.70%         18.00%         4.45%         18.00%         2.00%           Nominal Returns         2.40%         4.39%         2.50%         2.50%         1.00%         2.5%         2.50%           Std Deviation         6.00%         3.69%         6.00%         3.69%         6.00%         3.50%         2.50%           Acd Income         Anominal Returns         5.18%         8.80%         5.00%         3.50%         2.50%         2.50%           Nominal Returns         2.70%         4.13%         2.00%         3.50%         2.55%         2.25%         2.25%           Nominal Returns         2.3%         6.02%         3.55%         3.00%         3.55%         3.55%         3.55%           Nominal Returns         3.33%         6.43%         4.00%         3.00%         3.00%         3.00%         3.00%         3.00%         3.00%         3.00%         3.00%         3.00%         3.00%         3.	Std Deviation	13.64%	14.74%	15.00%	18.00%	6.00%		4.45%	15.65%		ا سال			
Nominal Returns         6.40%         13.37%         5.00%         \$00%         25%         0.75%         \$00%           Real Returns         3.70%         8.70%         2.00%         \$00%         2.50%         2.00%           Std Deviation         18.47%         18.43%         18.00%         \$00%         4.45%         18.00%           Nominal Returns         2.40%         4.33%         2.50%         \$5.50%         1.00%         2.50%         2.50%           Std Deviation         6.00%         3.69%         6.00%         \$1.00%         1.48%         6.00%           Nominal Returns         2.70%         4.13%         2.00%         \$1.00%         2.5%         5.25%           Nominal Returns         5.34%         6.02%         \$1.00%         \$1.00%         1.48%         \$1.00%           Nominal Returns         3.33%         6.43%         4.00%         \$1.00%         0.00%         0.00%         1.48%         6.18%           Std Deviation         0.86%         1.75%         1.00%         \$0.00%         0.00%         1.00%         1.00%         1.00%         1.00%         1.00%         1.00%         1.00%         1.00%         1.00%         1.00%         1.00%         1.00%	Commodities (Financial)			P · ·						A	%0	10%	%0	10%
Real Returns         3.70%         8.70%         2.00%         3.00%         4.45%         18.00%           Std Deviation         18.47%         18.43%         18.00%         10.00%         4.45%         18.00%           Nominal Returns         2.40%         4.33%         2.50%         2.50%         1.00%         2.50%         2.50%           Std Deviation         6.00%         3.69%         6.00%         2.50%         1.00%         2.50%         2.50%           Nominal Returns         2.70%         4.13%         2.00%         2.50%         1.00%         2.55%         2.25%           Nominal Returns         2.70%         4.13%         2.00%         2.50%         2.50%         2.55%           Std Deviation         5.34%         6.02%         6.00%         4.00%         4.00%         1.48%         6.18%           Real Returns         0.86%         1.75%         1.00%         0.00%         0.00%         1.00%           Std Deviation         0.88%         0.91%         1.00%         0.00%         0.00%         1.00%           Returns         2.48%         4.67%         3.00%         3.00%         3.00%         3.00%	Nominal Returns	6.40%	13.37%	2.00%	\$.00°	3.00%		0.75%	2.00%	t.	. 24			
Std Deviation         18.47%         18.43%         18.00%         4.50%         4.55%         15.00%         4.55%         15.00%         4.55%         15.00%         5.50%         5.25% <td>Real Returns</td> <td>3.70%</td> <td>8.70%</td> <td>2.00%</td> <td>Š</td> <td>-3.00%</td> <td></td> <td></td> <td>2.00%</td> <td>3.75%</td> <td>- مشتر</td> <td></td> <td></td> <td></td>	Real Returns	3.70%	8.70%	2.00%	Š	-3.00%			2.00%	3.75%	- مشتر			
Nominal Returns         4.94%         9.07%         5.50%         5.25%	Std Deviation	18.47%	18.43%	18.00%	18,00%	%00.9		4.45%	18.00%	18.54%	أين			
Nominal Returns         4.94%         9.07%         5.50%         5.25%	TIPS									S.	%0	10%	%0	15%
Real Returns         2.40%         4.39%         2.50%         2.50%         2.50%         2.50%           Std Deviation         6.00%         3.69%         6.00%         1.00%         1.48%         6.00%           xed Income         Nominal Returns         5.18%         8.80%         5.00%         7.00%         1.00%         2.55%         5.25%           Real Returns         2.70%         4.13%         2.00%         7.00%         2.00%         1.48%         6.18%           Nominal Returns         3.33%         6.43%         4.00%         7.00%         0.00%         4.00%           Real Returns         0.88%         1.75%         1.00%         7.00%         0.00%         4.00%           On         0.00%         4.67%         3.00%         3.00%         3.00%	Nominal Returns	4.94%	9.07%	2.50%	5.50%	1.00%		0.25%	2.50%	5.75%	تغار			
Std Deviation         6.00%         3.69%         6.00%         1.48%         6.00%           xed Income         Nominal Returns         5.18%         8.80%         5.00%         7.75%         1.00%         2.5%         5.25%           Nominal Returns         2.70%         4.13%         2.00%         7.00%         2.00%         1.48%         6.18%           Std Deviation         5.34%         6.02%         6.00%         7.00%         0.00%         1.48%         6.18%           Nominal Returns         3.33%         6.43%         4.00%         7.00%         0.00%         4.00%           Real Returns         0.86%         1.75%         1.00%         1.00%         1.00%         1.00%           Std Deviation         0.88%         0.91%         1.00%         0.00%         1.00%         1.00%           Returns         2.48%         4.67%         3.00%         3.00%         3.00%	Real Returns	2.40%	4.39%	5.50%	2.50%	-1.00%			2.50%	2.75%	سقدر			
xed Income         State Income         1.00%         25%         5.25%           Nominal Returns         2.70%         4.13%         2.00%         2.00%         2.55%         2.25%           Std Deviation         5.34%         6.02%         6.00%         7.00%         2.00%         1.48%         6.18%           Nominal Returns         3.33%         6.43%         4.00%         7.00%         0.00%         4.00%           Real Returns         0.86%         1.75%         1.00%         0.00%         1.00%         1.00%           Std Deviation         0.88%         0.91%         1.00%         0.00%         0.00%         1.00%           Returns         2.48%         4.67%         3.00%         3.00%         3.00%	Std Deviation	%00.9	3.69%	6.00%	K-00/9	0.00%		1.48%	6.00%	6:18%	الانتى			
Nominal Returns         5.18%         8.80%         5.00%         5.75%         1.00%         2.55%         5.25%           Real Returns         2.70%         4.13%         2.00%         7.00%         2.00%         1.48%         6.18%           Std Deviation         5.34%         6.02%         6.00%         7.00%         0.00%         1.48%         6.18%           Nominal Returns         3.33%         6.43%         4.00%         7.00%         0.00%         4.00%           Real Returns         0.86%         1.75%         1.00%         0.00%         1.00%         1.00%           Std Deviation         0.88%         4.67%         3.00%         3.00%         3.00%           Returns         2.48%         4.67%         3.00%         3.00%         3.00%	US Fixed Income				1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1						10%	100%	10%	100%
Real Returns         2.70%         4.13%         2.00%         2.55%         2.00%         1.48%         2.55%           Std Deviation         5.34%         6.02%         6.00%         7.00%         2.00%         1.48%         6.18%           Nominal Returns         3.33%         6.43%         4.00%         7.00%         0.00%         4.00%           Real Returns         0.86%         1.75%         1.00%         1.00%         1.00%         1.00%           Std Deviation         0.88%         0.91%         1.00%         0.00%         1.00%         1.00%           On         1.00%         1.00%         0.00%         1.00%         1.00%         1.00%           Preturns         2.48%         4.67%         3.00%         3.00%         3.00%	Nominal Returns	5.18%	8.80%	2.00%	5.75%	1.00%		0.25%	5.25%	÷.	- تمان			
Std Deviation         5.34%         6.02%         6.00%         5.00%         1.48%         6.18%           Nominal Returns         3.33%         6.43%         4.00%         6.00%         0.00%         4.00%           Real Returns         0.86%         1.75%         1.00%         1.00%         1.00%         1.00%           Std Deviation         0.88%         0.91%         1.00%         0.00%         1.00%         1.00%           On         1.00%         1.00%         1.00%         1.00%         1.00%         1.00%           Returns         2.48%         4.67%         3.00%         3.00%         3.00%	Real Returns	2.70%	4.13%	2.00%	W 76%	-1.00%			2.25%		- نعن			
Nominal Returns         3.33%         6.43%         4.00%         4.00%         4.00%           Real Returns         0.86%         1.75%         1.00%         0.00%         1.100%           Std Deviation         0.88%         0.91%         1.00%         1.00%         1.00%           on         0.00         0.00%         1.00%         1.00%           extraction         2.48%         4.67%         3.00%         3.00%	Std Deviation	5.34%	6.02%	6.00%	700%	2.00%		1.48%	6.18%	7.18%	الدين			
Annial Returns 3.33% 6.43% 4.00% 4.00% 0.00% 0.00% 4.00% 1.0					Constant C				:		%0 	%0	-10%	<b>%</b> 0
1.00% 1.00%	Nominal Returns	3.33%	6.43%	4.00%	% A A A A A A A A A A A A A A A A A A A	0.00%		0.00%	4.00%		- ددخونار			
turns 2.48% 4.67% 3.00% 3.00%	Std Deviation	0.88%	0.91%	1.00%	1,00	0:00%		0.00%	1.00%	*00.	اين ي			
2.48% 4.67% 3.00% 3.00% 3.00%	Inflation									* * 4				
7000 71110	Returns	2.48%	4.67%	3.00%	3.00%				3.00%	3.00%	=			
0,00.2	Std Deviation	1.25%	1.17%	2.00%	1.30%					1				



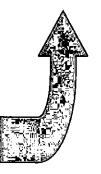
# **Decision Factors**

A Decision Factor is a measure or characteristic which may be used to relate specific goals to a particular decision ....



# Using Decision Factors as a Link

Endowment Fund Investment Policies and Objectives



**Decision Factors** 

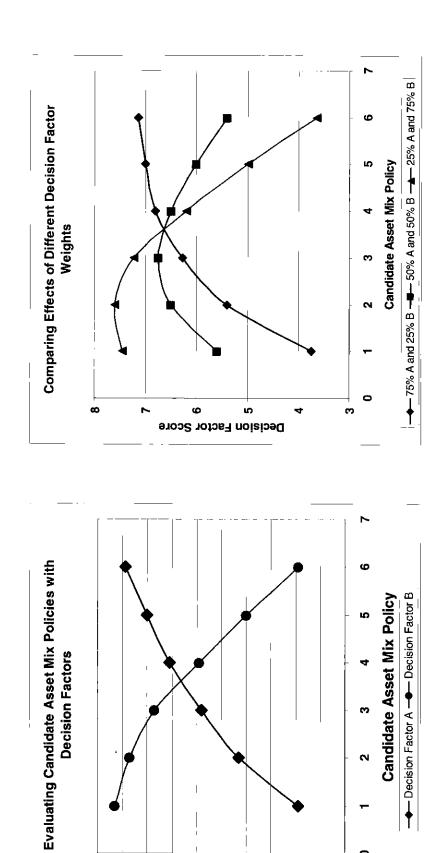


Best StrategicAsset Allocation StrategyFor Fund



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# How Decision Factors Work



Decision Factor Score





# What You Will Be Asked To Do At The Next **UTIMCO Board Meeting**

# Permanent University Fund Decision Factor Weights

2	Decision Factor	Weights
<u>8</u>	policy rate of 4.75% of average assets would remain flat or fall over any future 1 year period.	
ਤੇ ਲ	Maximize the possibility that future rolling 10 year compound annual real retums in the PUF will exceed 5.1%	
≥ 5 5	Minimize the possibility that the real value of the PUF, after distributions at the current 4.75% distribution policy rate, will decline over future 10 year periods.	
≥₽	Maximize the possibility that actual PUF returns will exceed the PUF Policy Portfolio returns in future one year periods.	
<u>≅ 5 8 8</u>	Maximize the possibility that the PUF will have future returns in the top half of the universe consisting of the specified competitors for the top 5 endowment slots over future 3 year periods.	
<b>≥</b> % E	Maximize the possibility that future real returns over rolling 10 year time periods will exceed the 5.1% MAR by a "safety margin" of 2%.	
Σ Ε	Minimize the possibility that the PUF will have a return of minus 20% or less over any future 3 year time period.	
_≥ ਲ਼	Minimize the exposure of PUF assets to "illiquid" investment options as defined in the PUF Liquidity Policy Statement.	



# 2003 Decision Factors

# Permanent University Fund 2003 Decision Factors Decision Factor

	Minimize the possibility that distributions made at the current
2	policy rate of 4.75% of average assets would remain flat or fall over any future 1 year period.
22	Maximize the possibility that future rolling 10 year compound annual real returns in the PUF will exceed 5.1%
P3	Minimize the possibility that the real value of the PUF, after distributions at the current 4.75% distribution policy rate, will decline over future 10 year periods.
<b>p</b> 4	Maximize the possibility that actual PUF returns will exceed the PUF Policy Portfolio returns in future one year periods.
P5	Maximize the possibility that the PUF will have future returns in the top half of the universe consisting of the specified competitors for the top 5 endowment slots over future 3 year periods.
94	Maximize the possibility that future real returns over rolling 10 year time periods will exceed the 5.1% MAR by a "safety margin" of 2%.
Р7	Minimize the possibility that the PUF will have a return of minus 20% or less over any future 3 year time period.
P8	Minimize the exposure of PUF assets to "illiquid" investment options as defined in the PUF Liquidity Policy Statement.

# General Endowment Fund 2003 Decision Factors Decision Factor

5	Minimize the possibility that distributions made under the current distribution policy will be "frozen" at the upper bound payout rate of 5.5% in any year within the next 15 years.
<b>G2</b>	Maximize the possibility of rolling 10 year compound annual GEF real returns exceeding 5.1%.
63	Minimize the possibility that the real value of the GEF, after distributions, will decline over future 10 year periods.
64	Maximize the possibility that future actual annual GEF returns will exceed the GEF Policy Portfolio return.
59	Maximize the possibility that the GEF will have future returns in the top half of the universe consisting of the specified competitors for the top 5 endowment slots over future 3 year periods.
95	Maximize the possibility that future real returns over rolling 10 year time periods will exceed the 5.1% MAR by a "safety margin" of 2%.
G7	Minimize the possibility that the GEF will have a return of minus 20% or less over any future 3 year time period.
85	Minimize the exposure of GEF assets to "illiquid" investment options as defined in the GEF Liquidity Policy Statement.



# Potential 2005 Decision Factors For PUF

# Permanent University Fund 2003 Decision Factors Decision Factor

<u> </u>	Minimize the possibility that distributions made at the current policy rate of 4.75% of average assets would remain flat or fall over any future 1 year period.
P2	Maximize the possibility that future rolling 10 year compound annual real returns in the PUF will exceed 5.1%
P3	Minimize the possibility that the real value of the PUF, after distributions at the current 4.75% distribution policy rate, will decline over future 10 year periods.
Ьd	Maximize the possibility that actual PUF returns will exceed the PUF Policy Portfolio returns in future one year periods.
P5	Maximize the possibility that the PUF will have future returns in the top half of the universe consisting of the specified competitors for the top 5 endowment slots over future 3 year periods.
9d	Maximize the possibility that future real returns over rolling 10 year time periods will exceed the 5.1% MAR by a "safety margin" of 2%.
Р7	Minimize the possibility that the PUF will have a return of minus 20% or less over any future 3 year time period.
P8	Minimize the exposure of PUF assets to "illiquid" investment options as defined in the PUF Liquidity Policy Statement.

# Permanent University Fund 2005 Alternative Decision Factors Decision Factor

	Minimize the possibility that distributions made at the current
2	policy rate of 4.75% of average assets would match or exceed
<u> </u>	the prior year's inflation adjusted distribution in any future 1
	year period.
	Maximize the possibility that the PUF, making distributions at
РЗа	the current 4.75% distribution policy rate, will avoid the
	Constitutional "purchasing power wall."
	Maximize the possibility that the PUF will have returns in the
P5a	top quartile of the UTIMCO performance compensation peer
	universe over future 3 year periods.
	Maximize the possibility that future real returns over rolling 10
20	year time periods will exceed the 5.1% MAR by 1%, the
5	margin necessary to maintain HEPI purchasing power by
	historical standards.



# Potential 2005 Decision Factors For GEF

# General Endowment Fund 2003 Decision Factors Decision Factor

5	Minimize the possibility that distributions made under the current distribution policy will be "frozen" at the upper bound payout rate of 5.5% in any year within the next 15 years.
<b>G2</b>	Maximize the possibility of rolling 10 year compound annual GEF real returns exceeding 5.1%.
63	Minimize the possibility that the real value of the GEF, after distributions, will decline over future 10 year periods.
G4	Maximize the possibility that future actual annual GEF returns will exceed the GEF Policy Portfolio return.
G5	Maximize the possibility that the GEF will have future returns in the top half of the universe consisting of the specified competitors for the top 5 endowment slots over future 3 year periods.
99	Maximize the possibility that future real returns over rolling 10 year time periods will exceed the 5.1% MAR by a "safety margin" of 2%.
25	Minimize the possibility that the GEF will have a return of minus 20% or less over any future 3 year time period.
85	Minimize the exposure of GEF assets to "illiquid" investment options as defined in the GEF Liquidity Policy Statement.

# General Endowment Fund 2005 Alternative Decision Factors Decision Factor

	Maximize the possibility that the GEF will have returns in the
G5a	G5a top quartile of the UTIMCO performance compensation peer
	universe over future 3 year periods.
	Maximize the possibility that future real returns over rolling 10
ğ	year time periods will exceed the 5.1% MAR by 1%, the
5	margin necessary to maintain HEPI purchasing power by
	historical standards.



## RESOLUTION RELATED TO BRIDGEWATER CURRENCY OVERLAY

WHEREAS, the Board has reviewed the Corporation's Investment Recommendation to use PUF and GEF assets to acquire up to a \$600 million combined institutional investment interest (the "Investment") in **Bridgewater Currency Overlay portfolio** and

WHEREAS, the Corporation has determined that the Investment does not constitute an agreement or transaction entered into in violation of Subsection 66.08(i) of the <u>Texas</u> <u>Education Code</u>;

NOW, THEREFORE, BE IT RESOLVED, that the terms and provisions of the proposed investment as described in the Investment Memorandum dated March 23, 2005 for **Bridgewater Currency Overlay portfolio** be approved; and be it further

RESOLVED, that the President and CEO, and any Managing Director of this Corporation be, and each of them hereby is, authorized to make such further revisions to the terms and provisions as may be necessary or in the best interests of this Corporation, in the amount of the capital commitment to **Bridgewater Currency Overlay portfolio**; and be it further

RESOLVED, that the President and CEO, any Managing Director, and the Secretary of this Corporation be, and each of them hereby is, authorized and empowered (any one of them acting alone) to do or cause to be done all such acts or things and to sign and deliver, or cause to be signed and delivered, all such documents, instruments and certificates (including, without limitation, all notices and certificates required or permitted to be given or made under the terms of the Investment), in the name and on behalf of the Corporation, or otherwise, as such officer of this Corporation may deem necessary, advisable or appropriate to effectuate or carry out the purposes and intent of the foregoing resolutions and to perform the obligations of this Corporation under the Investment and the instruments referred to therein.

## RESOLUTION RELATED TO DALTON'S JMBO FUND

WHEREAS, the Board has reviewed the Corporation's Investment Recommendation to use PUF and GEF assets to acquire up to a \$30 million combined institutional investment interest (the "Investment") in **Dalton's JMBO Fund** and

WHEREAS, the Corporation has determined that the Investment does not constitute an agreement or transaction entered into in violation of Subsection 66.08(i) of the <u>Texas</u> <u>Education Code</u>;

NOW, THEREFORE, BE IT RESOLVED, that the terms and provisions of the proposed investment as described in the Investment Memorandum dated March 23, 2005 for **Dalton's JMBO Fund** be approved; and be it further

RESOLVED, that the President and CEO, and any Managing Director of this Corporation be, and each of them hereby is, authorized to make such further revisions to the terms and provisions as may be necessary or in the best interests of this Corporation, in the amount of the capital commitment to **Dalton's JMBO Fund**; and be it further

RESOLVED, that the President and CEO, any Managing Director, and the Secretary of this Corporation be, and each of them hereby is, authorized and empowered (any one of them acting alone) to do or cause to be done all such acts or things and to sign and deliver, or cause to be signed and delivered, all such documents, instruments and certificates (including, without limitation, all notices and certificates required or permitted to be given or made under the terms of the Investment), in the name and on behalf of the Corporation, or otherwise, as such officer of this Corporation may deem necessary, advisable or appropriate to effectuate or carry out the purposes and intent of the foregoing resolutions and to perform the obligations of this Corporation under the Investment and the instruments referred to therein.



### Agenda Item

UTIMCO Board of Directors Meeting March 31, 2005

Agenda Item: Report on the External Investment Consultant

**Developed By:** Moeller

Presented By: Moeller

Type of Item: Information item

**Description:** The Comprehensive Report on External Investment Consultant is being submitted to update

the UTIMCO Board on the current scope of work of the external consultant. The report was prepared for the first time last year. The report submitted covers the period of March 1, 2004 to February 28, 2005. The investment consultant is Cambridge Associates LLC and the lead

consultant is Bruce Myers.

Discussion: Cambridge Associates has served as UTIMCO's consultant since its inception in 1996,

undertaking a number of assignments ranging from general consultant to non-discretionary investment manager of the non-marketable assets portfolio from 2000 to 2002. Under the current contract with Cambridge, UTIMCO receives Cambridge's full range of information services and research as well as consulting time. Our contract also includes full access to web based internet services. In addition, Cambridge Associates provides a variety of services, including benchmark review, hedge fund manager search, international equity manager search, manager search assistance, spending analysis, miscellaneous requests, discussion on private equity group, spending policy memorandum, preparation of endowment exhibits, investment research, data request of endowment returns, asset allocation review, asset allocation study, asset allocation presentation, and alternative assets study. The current Cambridge Associates contract is for \$900,000 annually, a renewal contract for

\$1,100,000 annually has been proposed by Cambridge.

Reference: Annual Comprehensive Report on External Investment Consultant

# **Annual Comprehensive Report on External Investment Consultant**

The services provided in the contract cover the following three areas:

- General Consulting Services
- Non-Marketable Alternative Asset Consulting Services
- Marketable Alternative Investment Consulting Services

## **General Consulting Services**

### Per contract:

- Access via the Cambridge Associates (CA) consulting team and in many instances CA's web site to proprietary databases on capital markets, investment managers and partnerships, and comparative peer performance; quarterly and annual surveys of investment and financial data.
- A variety of research reports and working papers on investment and financial issues
- A comprehensive asset allocation review including a presentation to the Board
- Attendance at up to eight (8) investment advisory meetings per year to discuss investment strategy, asset allocation, performance, market environment and investment manager selections.

## Report on services provided:

- Provided Periodic Updates of Cambridge's Reporting Institutions' Data
  - Quarterly Investment Return and Asset Allocation (hardcopy, via website and excel)
  - Annual Investment Return, Asset Allocation, Endowment size, spending rates and investment manager information
  - Annual updates to charts reflecting the impact of spending on future market values and future spending
- Provided written opinion of new strategy for investing the Core Fund
- Bruce Myers attended eight UTIMCO Board meetings
- Bruce Myers attended one compensation committee meeting. He also participated in non-committee meetings concerning the UTIMCO Compensation Program and provided guidance with respect to market benchmarks as well as the construction of a peer universe of educational endowments. Cambridge provided the peer universe for the performance period ending June 30, 2004, as well as the current period ending June 30, 2005. Cambridge also provided the peer ranking of the Total Endowment Assets.

- Bruce Myers attended one UT System Board of Regents meeting related to the UTIMCO Compensation Program.
- In process of conducting a custom survey of a select group of peer institutions, focusing on investment-related costs (a separate contract covers the survey.)
- Periodically conferred with Public Markets' Managing Director regarding leading candidates for various mandates
- Cambridge Associates provides many publications as a part of their services. A partial listing of the 2004 publications is attached as Exhibit A.

## Non-Marketable Alternative Investments Asset Consulting Services Per contract:

- Upon request, a comprehensive review of Client's non-marketable alternative investments asset program including an analysis of existing fund performance
- Preparation of quarterly forward calendars of non-marketable alternative investment opportunities
- Each quarter CA will provide the Client with its proprietary US Venture Capital and Private Equity benchmarks statistics to be used for individual manager evaluation
- Up to twelve due diligence memos and recommendations providing summaries of references, highlights of competitive advantages, and other issues for consideration. The provision of more than 12 due diligence memos and/or recommendations during the contract year will be "Additional Services" and provided upon request at CA's standard fee.
- Attendance at up to twenty in-person meetings (time but not travel expenses) and/or
  participation in conference calls with Client to discuss non-marketable alternative
  investment strategy, the market environment, and potential fund opportunities.
  Additionally, CA may be asked to address Client's concerns regarding potential limited
  partnership investments. Such reasonable requirements may include additional
  reference calls or attendance at additional meetings with potential partners.
- Subject to the License terms and conditions in Exhibit II, access to CA's web-based software program Private Equity Benchmark Calculator for creating customized benchmarks specifying multiple filter criteria, such as asset sector, vintage year, and industry focus, region and stage.

## Report on services provided: General Consulting Services

- Conference Calls and In-Person Meetings: The Non-Marketable Alternatives ("NMA") team has periodic conference calls with the Cambridge Associates consulting staff (Astrid Noltemy, Jennifer Urdan and several associates and analysts) to discuss the market environment, potential fund opportunities, and investment strategy. During the past twelve months, the team had 10 conference calls with the Cambridge staff. The team also held one (1) full-day meeting with the Cambridge staff at UTIMCO.
- Investment Recommendations: Cambridge Associates provides a written recommendation for each new deal the NMA team presents to the CIO and Board of Directors. The recommendations provide summaries of references, highlights of competitive advantages, and other issues for consideration.
- Due Diligence Reports: In addition to recommendations on new funds, the NMA team will
  from time to time ask Cambridge Associates to provide a complete due diligence
  memorandum on a proposed investment. Due diligence memoranda provide more detail
  on the fund and supplement the internal due diligence memorandum prepared by the NMA
  team.

- Annual Partnership Meeting Attendance: Cambridge will have representatives attend annual partnership meetings if members from the NMA team cannot attend. A summary and commentary of the meeting is provided to the team.
- Data and Analytical Tools: The NMA team has access to Cambridge data and online analytical tools, including the Private Equity Benchmark Calculator, the CPP System, quarterly US Venture Capital and Private Equity benchmark statistics, research reports and market commentary. A brief description of each of these information services is listed below.
  - Private Equity Benchmark Calculator: Customized benchmarks that specify multiple filter criteria, such as asset sector, vintage year, industry focus, region and state.
  - CPP System: Cambridge maintains UTIMCO's portfolio information within its CPP or Cambridge Private Portfolio System (CPP), allowing UTIMCO to access online data and analysis about the portfolio.
  - US Venture Capital and Private Equity Benchmark Statistics: Quarterly valuation and return information on venture capital, private equity, mezzanine, non-US private equity and oil and gas partnerships.
  - Research Reports: In-depth research and analysis on asset classes, sectors and strategies. Examples of research reports received over the last twelve months include "US Venture Capital Investing 2003", "Reversal of Fortune: The Effect of the Market Decline on the Budgets of Endowed Institutions", and "Where Are We Now and What to Do About It".
  - Market Commentary: Cambridge viewpoints on various market segments and events. Examples of market commentary received over the last twelve months include – "Money For Nothing: The Global Liquidity Binge", "Investing in China: Not Yet", and "Why Has Value So Consistently Outperformed Growth?"

## Services Provided During the Last Twelve Months

As illustrated below, Cambridge conducted 11 conference calls/meetings with the NMA staff, provided eight investment recommendations, six due diligence reports and six annual meeting summaries (refer to **Exhibit B** for a detailed list of reports provided). In addition, the team had frequent email and phone exchanges with various Cambridge consultants that are not included in the numbers shown below.

Cambridge Associa Non-Marketable Alterna <i>March 1, 2004- Febr</i>	tive Investments		
Type of Service	Number of Reports/Meetings		
Conference Call/ In-Person Meeting	12		
Investment Recommendations	10		
Due Diligence Memoranda 5			
Annual Meeting Summaries	0		

# Marketable Alternative Asset Consulting Services Per contract:

- A comprehensive review of Client's marketable alternative investment assets including an analysis of existing programs and funds, a program risk assessment, and recommended changes in program structure and allocation.
- Attendance at up to fourteen in-person meetings (time but not travel expenses) and/or
  participation in conference calls to discuss marketable alternative investment strategy, the
  market environment, and potential investment opportunities. Additionally, CA may be
  asked to address Client's concerns regarding potential marketable alternative investments.
  Such reasonable requirements may include additional reference calls or attendance at
  additional meetings with potential partners.
- Up to ten due diligence memos and recommendations that provide summaries of references, highlights of competitive advantages, and other issues for consideration. The provision of more than 10 due diligence memos and/or recommendations during the contract year will be "Additional Services" and provided upon request at CA's standard fee.

## Report on services provided: General Consulting Services

- Marketable Alternatives accesses the Cambridge consulting team (more specifically, Ken Minklei at Cambridge) to obtain additional information and knowledge of investment managers. In addition, Marketable Alternatives utilizes the Cambridge Associates database of hedge fund managers (as presented on the CA website) for informational purposes.
- Review of existing program- UTIMCO maintains a contact database and monitors potential
  candidates that would complement the existing Marketable Alternatives program. This
  information is communicated to Cambridge during our conference calls and other meetings
  with Cambridge.

## Services Provided During the Last Twelve Months

As illustrated below, Cambridge conducted six conference calls/meetings with the MA staff and provided eight investment memorandums.

Marketable Alterr	ociates Services native Investments February 28, 2005	
Type of Service	Number of Reports/Meetings	
Conference Call/ In-person Meeting	6	
Due Diligence Memorandums & Recommendations	8	

### Exhibit A

## Various Publications provided by Cambridge Associates

- Analysis of College and University Investment Pool Returns
- 2. Asia Ex Japan Distressed Investing
- 3. Asian Hedge Funds
- 4. Asset Allocation in the Current Environment
- 5. Comparative Asset Allocations & Total Return Colleges & Universities
- 6. Comparative Asset Allocations & Total Return Non-Taxable Portfolios Over \$1 Billion
- 7. Freshman Financial Aid and Admissions
- 8. Global Market Comment
- 9. Implementing Investments in Real Estate
- 10. Investment Office Organization and Management
- 11. Long/Short Hedge Funds
- 12. Manager Hiring & Firing
- 13. Market Updates Returns & Valuations (Monthly)
- 14. Market Update: A Look Back and a Look Ahead
- 15. Multi-strategy hedge funds
- 16. Policy Portfolios, Tactical Asset Allocation
- 17. Rebalancing
- 18. Spending Policy Practices
- 19. Student Charges Academic Year 2004-2005
- 20. US Equity Managers (Ex-Small-Cap)
- 21. US Equity Managers (Ex-Small-Cap) Executive Summary
- 22. US Fixed Income Managers
- 23. US Fixed Income Managers Executive Summary
- 24. US Historical Capital Market Valuations
- 25. US Manager Update
- 26. US Market Comment
- 27. US Market Comment Tips, revisited
- 28. US Venture Capital Investing
- 29. US Small-Cap Equity Managers
- 30. US Small-Cap Equity Managers Executive Summary

Exhibit B

## Cambridge Associates Services Provided for NMA

March 1, 2004- February 28, 2005

Date Closed	Date Written	Description of Service	Fund (if applicable)
7/16/2004	6/1/2004	Due Diligence Report	Eos Capital Partners III, L.P.
2/15/2005	10/1/2004	Due Diligence Report	Pomona Capital VI, L.P.
3/15/2005	9/1/2004	Due Diligence Report	Prism Venture Partners V, L.P.
N/A	1/1/2005	Due Diligence Report	Barclays Private Equity II, L.P.
N/A	7/1/2004	Due Diligence Report	Interwest Partners IX, L.P.
Total =	5		
7/1/2004	6/4/2004	Recommendation	Fisher Lych Venture Partnership, L.P.
7/16/2004	6/29/2004	Recommendation	Eos Capital Partners III, L.P.
8/5/2004	6/8/2004	Recommendation	OCM Opportunities Fund V, L.P.
9/28/2004	7/1/2004	Recommendation	Tejas Venture Partners I, L.P.
10/29/2004	8/24/2004	Recommendation	Knightsbridge Venture Capital VI, L.P.
10/29/2004	8/23/2004	Recommendation	Doughy Hanson & Co. IV, L.P.
11/1/2004	7/1/2004	Recommendation	DDJ Total Return Loan Fund, L.P.
11/2/2004	9/1/2004	Recommendation	Unoin Square Ventures, L.P.
2/25/2005	2/9/2005	Recommendation	OCM/GFI Power Opportunities Fund II, L.P.
N/A	7/26/2004	Recommendation	Interwest Partners IX, L.P.
Total =	10		
2/0/2004		Caafa	
3/8/2004		Conference Call	
4/13/2004		Conference Call	
5/20/2004		Conference Call	
6/7/2004		Conference Call	
8/2/2004		Conference Call	
8/30/2004		Conference Call	
9/16/2004		Conference Call	
10/14/2004 12/7/2004		Conference Call Conference Call	
1/5/2005		Conference Call	
2/7/2005	44	Conference Call	
Total =	11		

All Day Meeting at UTIMCO

Total =



### Agenda Item

UTIMCO Board of Directors Meeting March 31, 2005

Agenda Item:

Report on External Counsel

Developed By:

Moeller

Presented By:

Moeller

Type of Item:

Information item

Description:

The Comprehensive Report on External Counsel is being submitted to update the UTIMCO Board on the scope of services provided by external counsel. This is the first year the report has been prepared and covers the period of March 1, 2004 to February 28, 2005. The external counsel is Vinson & Elkins and Jerry Turner is lead counsel.

Discussion:

Vinson & Elkins has been UTIMCO's counsel since UTIMCO's inception. Jerry Turner is lead counsel and manages the relationship with UTIMCO. He assigns specialized attorneys to work on various matters related to UTIMCO. Vinson & Elkins provides counsel on both corporate and investment matters and responds to issues and questions brought forth by

both UTIMCO directors and staff.

Reference:

Annual Comprehensive Report on External Counsel

## **Annual Comprehensive Report on External Counsel**

UTIMCO's external counsel is Vinson & Elkins LLP (V&E). Jerry Turner is lead counsel on the UTIMCO relationship. Various attorneys at V&E work on UTIMCO legal matters, both corporate and investment matters. This is the first comprehensive report prepared and covers the period of March 1, 2004 through February 28, 2005.

V&E has been outside legal counsel for UTIMCO since its inception in 1996, including the formation. The role of outside counsel is to provide guidance and assistance to the UTIMCO Board, its individual members, and UTIMCO staff in matters related to UTIMCO business. Mr. Turner is always available to answer any questions UTIMCO Board members may have related to his or her role as a director of UTIMCO, including ethics and policy questions.

Recurring general counsel services provided by V&E include the following:

- participation in all UTIMCO Board meetings and committee meetings (Mr. Turner represents V&E at most of the meetings)
- guidance related to the government provisions covering open meetings law and open records
- review and participation in drafting of policies, including investment policy statements, derivative policy, liquidity policies, etc.
- guidance, and opinions concerning the Code of Ethics.
- review of investment manager contracts, investment advisory agreements, limited partnership agreements, side letters, subscription documents, etc., including assistance with disclosure and tax issues
- review of certain vendor contracts such as broker ISDA (International Swap Dealers Association)
- guidance on various federal regulation rules and reporting requirements related to human resources, including employee benefit plan administration and compensation program
- development of materials and participation at new board member orientation
- review and/or draft language of amendments to corporate documents, including bylaws, investment management services agreement, and committee charters

During the period of this report, V&E provided additional services related to specific matters as follows:

- provided research on legal and constitutional restrictions associated with operations of West Texas Lands
- reviewed and provided draft language related to Compensation Program document covering legal and tax provisions
- reviewed and provided substitute language for the lease agreement for office space in the Frost Bank Tower
- participated in development of policies related to the Core Fund, including drafting of Swap agreement and research to determine if any constitutional restraints existed

- specific guidance and review of correspondence related to Open Records Ruling Requests submitted to the Texas Attorney General
- prepared general views memorandum on unrelated business tax issues related to revenue sharing agreements in investment manager contracts
- prepared comments concerning Code of Ethics questions related to hedge funds
- provided guidance on investment standards for UTIMCO managed endowments
- provided guidance on questions related to Derivative Policy
- · provided guidance and training on HIPAA compliance
- researched and prepared memorandum regarding UTIMCO's status under federal and state securities laws relating to regulation of broker-dealers and investment advisors and under Investment Company Act of 1940
- interpretation of anti-money laundering laws (Patriot Act)

**TAB 8** 

### Agenda Item

UTIMCO Board of Directors Meeting March 31, 2005

Agenda Item: Approval of Recommended Permanent University Fund distribution amount and the

Permanent Health Fund and the Long Term Fund Distribution Rates

**Developed By:** Boldt, Moeller

Presented By: Boldt

Type of Item: Action Item; Action Required by UTIMCO Board; Action required by U.T. System

Board of Regents

**Description:** Each of the Funds' respective Investment Policy Statement provides the guidelines

to calculate the distribution amount or rate and provides the spending policy objectives of the Fund. The recommendations for the distribution amount and payout rates are discussed in the attached Recommendation of Distribution Amount

and Rates and are based on the Investment Policy Statements.

Recommendation: UTIMCO staff recommends that the UTIMCO Board approve the following for fiscal

year ending August 31, 2005:

1) The distribution from the PUF to the Available University Fund be increased by 4.7% from \$341,174,270 to \$357,337,255.

2) The distribution rate for the PHF increased from \$0.047 per unit to

\$0.0482.

3) The distribution rate for the LTF be increased from \$0.2697 per

to \$0.2764.

**Reference:** Recommendation of Distribution Amount and Rates

**Investment Policy Statements** 

# RESOLUTION RELATED TO PUF DISTRIBUTION AND PHF AND LTF DISTRIBUTION RATE INCREASE

RESOLVED, that the annual distribution amount for the Permanent University Fund be increased from \$341,174,270 to \$357,337,255, for fiscal year 2006, effective with the September 1, 2005 distribution, and the distribution rate for the Permanent Health Fund be increased from \$.047 per unit to \$.0482 per unit for fiscal year 2006, and the Long Term Fund be increased from \$0.2697 per unit to \$0.2764 per unit, effective with the November 30, 2005, distributions.

BE IT FURTHER RESOLVED, that the annual distribution amount for the Permanent University Fund and the distribution rates for the Long Term Fund and Permanent Health Fund be approved and adopted by this Corporation's Board of Directors, subject to approval by The University of Texas System Board of Regents.

#### **Recommendation of Distribution Amount and Rates**

#### **PUF**

The PUF Investment Policy states that the annual distribution from the PUF to the AUF shall be an amount equal to 4.75% of the trailing 12 - quarter average of the net asset value of the Fund for the quarter ending February of each fiscal year. Per this formula, the amount to be distributed from the PUF for Fiscal Year 2005-2006 is \$357,337,255 as calculated below:

Quarter Ended	Net Asset Value
5/31/02	 7,303,322,636
8/31/02	6,738,274,515
11/30/02	6,397,124,818
2/28/03	6,299,971,921
5/31/03	6,850,946,583
8/31/03	7,244,827,576
11/30/03	7,655,088,067
2/28/04	8,218,934,425
5/31/04	7,997,992,228
8/31/04	8,087,877,617
11/30/04	8,648,150,213
02/28/05	8,832,164,283
	\$ 90,274,674,882
Number of Quarters	12
Average Net Asset Value	\$ 7,522,889,574
Distribution Percentage	4.75%
FY 2005-06 Distribution	\$ 357,337,255

Article VII, Section 18 of the <u>Texas Constitution</u> requires that the amount of distributions to the AUF be determined by the U.T. Board of Regents in a manner intended to provide the AUF with a stable and predictable stream of annual distributions and to maintain over time the purchasing power of PUF investments and annual distributions to the AUF. The Constitution further limits the U.T. Board's discretion to set annual PUF distributions to the satisfaction of three tests:

1. The amount of PUF distributions to the AUF in a fiscal year must be not less than the amount needed to pay the principal and interest due and owing in that fiscal year on PUF bonds and notes. The proposed distribution of \$357,337,255 is substantially greater than PUF Bonds Debt Service of \$105,305,880 projected for FY 2005-2006.

System	Debt Service
U. T.	\$ 86,681,122
TAMU	18,624,758
Total	\$ 105,305,880
Sources:	U. T. System Office of Finance
	Texas A&M University System Office of Treasury Services

2. The U. T. Board may not increase annual PUF distributions to the AUF (except as necessary to pay PUF debt service) if the purchasing power of PUF investments for any rolling 10-year period has not been preserved. As the schedule below indicates, the average annual increase in the rate of growth of the value of PUF investments (net of expenses, inflation, and distributions) for the trailing 10-year period ended February 28, 2005 was 5.03%, which indicates that the purchasing power test was met.

Average Annual	Percent
Rate of Total Return	10.71%
Mineral Interest Receipts	1.35%
Expense Rate	(0.15)% (1)
Inflation Rate	(2.43)%
Distribution Rate	(4.45)%
Net Real Return	5.03%

- (1) Paid from AUF until 1/01/00
- 3. The annual distribution from the PUF to the AUF during any fiscal year made by the U. T. Board may not exceed an amount equal to 7% of the average net fair market value of PUF investment assets as determined by the U. T. Board, (except as necessary to pay PUF bonds debt service). The annual distribution rate calculated using the trailing 12 quarter average value of the PUF is within the 7% maximum allowable distribution rate.

	•	Proposed Distribution	
		as a % of	Maximum
Value of PUF	Proposed	Value of PUF	Allowed
Investments (1)	Distribution	Investments	Rate
\$7,522,889,574	\$357.337.255	4.75%	7.00%

(1) Source: UTIMCO

#### LTF AND PHF

The spending policy objectives of the PHF and LTF are to:

- A. provide a predictable stable stream of distributions over time;
- B. ensure that the inflation adjusted value of the distributions is maintained over the long-term; and
- C. ensure that the inflation adjusted value of the assets of the PHF and the LTF, as appropriate, after distributions is maintained over the long-term.

The spending formula under the Long Term Fund (LTF) Investment Policy and the Permanent Health Fund (PHF) Investment Policy increases distributions at the rate of inflation subject to a distribution range of 3.5% to 5.5% of the average market value of the LTF assets and PHF assets for each fund's respective trailing twelve fiscal quarters. The Board of Regents has full authority to alter distributions rates at their sole discretion.

We are recommending a 2.5% increase in the LTF distribution rate from \$0.2697 to \$0.2764 per unit. The increase is recommended based on the LTF's Investment Policy to increase the distributions by the average rate of inflation for the trailing twelve quarters. The LTF's distribution rate calculated using the prior twelve quarter average value of the LTF is 5.3%, within the range of 3.5% to 5.5% set forth in the LTF Investment Policy. The increase in the consumer price index for the prior three years as of November 30, 2004, was 2.5%.

We are recommending a 2.6% increase in the PHF distribution rate of \$.047 to \$.0482 per unit. The rate for the PHF had been held at \$.047 for four years since fiscal year 2002 because the PHF's net asset value was less than the original PHF contributions of \$820.0 million due to difficult financial markets in the initial years of the PHF. However, as of November 30, 2004, the PHF's net asset value was \$864.7 million. The PHF's distribution rate calculated using the prior twelve quarter average value of the PHF is 5.2%, within the range of 3.5% to 5.5% set forth in the PHF Investment Policy.



#### Agenda Item

UTIMCO Board of Directors Meeting March 31, 2005

Agenda Item: UTIMCO Peer Group (appendix B of UTIMCO Compensation Program)

Developed By: Moeller

Presented By: Ferguson

Type of Item: Action Item; Action Required by UTIMCO Board

Discussion: The Peer Group is a peer group of endowment funds maintained by the Board's external

investment advisor that is composed of all endowment funds with assets greater than \$1 billion at the beginning of each Performance Period and is set forth in appendix B of the UTIMCO Compensation Program. Harvard University, Yale University and Total Endowment Assets (PUF and GEF) are excluded from this peer group. The peer group is updated annually at the beginning of each performance period, and appendix B is amended accordingly. The Compensation Committee interpreted this section as including those endowments that have assets greater than a \$1 billion for each year in the three year rolling

period; June 30, 2002, June 30, 2003, and June 30, 2004.

Cambridge Associates, the Board's external investment advisor, has provided the Peer

Group.

**Recommendation:** The Compensation Committee recommends that the UTIMCO Board approve Appendix B,

the UTIMCO Peer Group for the performance period ending June 30, 2005.

Reference: UTIMCO Peer Group (Appendix B of UTIMCO Compensation Program)

#### RESOLUTION RELATED TO UTIMCO PEER GROUP

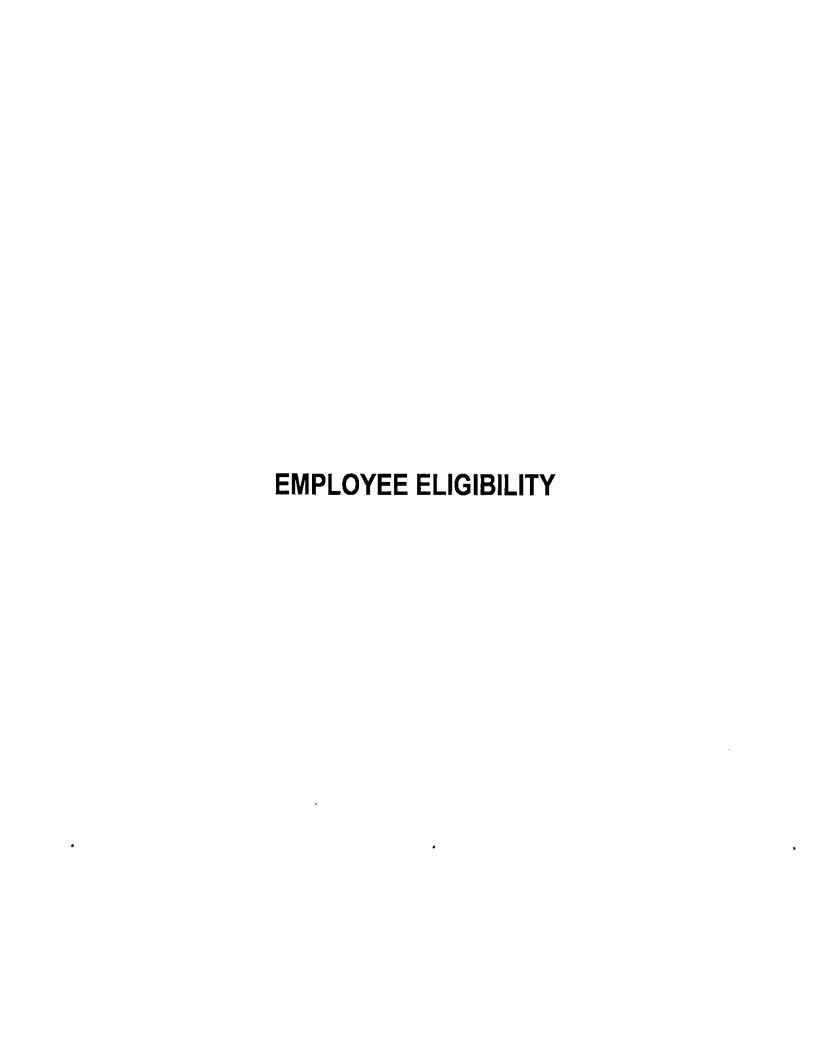
RESOLVED, that the UTIMCO Peer Group - Appendix B of the UTIMCO Compensation Program, for the performance period ending June 30, 2005, as recommended by the Compensation Committee, is hereby approved in the form submitted to the Corporation's Board of Directors.

#### APPENDIX B UTIMCO PEER GROUP

- Brown University
- California Institute of Technology
- Case Western Reserve University
- Columbia University
- Cornell University
- Dartmouth College
- Duke University
- Emory University
- Grinnell College
- Johns Hopkins University
- Massachusetts Institute of Technology
- New York University
- Northwestern University
- Ohio State University and Foundation
- Princeton University
- Purdue University
- Rice University
- Stanford University

- The Rockefeller University
- The Texas A&M University System and Foundations
- UNC at Chapel Hill and Foundations
- University of California
- University of Chicago
- University of Michigan
- University of Minnesota and Foundation
- University of Notre Dame
- University of Pennsylvania
- University of Pittsburgh
- University of Rochester
- University of Southern California
- University of Virginia
- University of Washington
- Vanderbilt University
- Washington University
- Wellesley College
- Williams College

Source: Cambridge Associates. Represents University endowments (excluding Harvard, Yale and Total Endowment Assets) with total assets in excess of \$1 billion as of <u>each</u> fiscal year end June <u>2002</u>, 2003, and <u>2004</u>.



#### Agenda Item

#### UTIMCO Board of Directors Meeting March 31, 2005

Agenda Item: Employees Eligible to Participate in UTIMCO Compensation Program (Plan)

Developed By: Moeller

Presented By: Ferguson

Type of Item: Action Item; Action Required by UTIMCO Board

Discussion: The UTIMCO Board approved the eligible positions, performance goals and incentive award

opportunities for the 2004/2005 Plan when it approved the Plan on September 29, 2004. The Committee is recommending that the Board approve the selection of the employees currently filling the positions to be eligible to participate in the Plan (participants as of July 1.

2004) and the employees hired since July 1, 2004.

The committee is not recommending any changes to the incentive award opportunities established by the UTIMCO Board when the Plan passed in September 2004. The Committee has authorized a weighting change for the analytical support position related to

an analyst in the Risk Management department.

**Recommendation:** The Compensation Committee recommends that the UTIMCO Board approve the employees

listed in the attached schedule as Participants in the Plan.

Reference: Schedule reporting employees, eligible positions, performance goals weights, and incentive

award opportunities; UTIMCO Compensation Program

### RESOLUTION RELATED TO PARTICIPATION IN PERFORMANCE INCENTIVE PLAN

RESOLVED, that the Employees Eligible to Participate in the UTIMCO Compensation Program, as recommended by the Compensation Committee, are hereby approved in the form submitted to the Corporation's Board of Directors.

			Weiohtino		ļ			
			Asset		Incentive	Incentive Award Opportunity (% of Salary)	rtunity (% 0	f Salary)
Eligible Position	Employee:	Entity	Class	Individual	< Threshold	Threshold	Target	Maximum
All participants eligible as of July 1, 2004 unless otherwise noted:	ess otherwise noted:							
		Investment Professionals	rofessionals					
President, CEO & CIO	Bob Boldt	%02	%0	30%	%0	18%	%06	180%
Deputy CIO & MD of Marketable Alt. Invest.	Cathy Iberg	40%	40%	20%	%0	13%	%59	130%
Risk Manager	Andrea Reed	<b>40%</b>	%0	30%	%0	12%	%09	120%
MD, Public Markets Invest.	Larry Goldsmith	20%	%09	20%	%0	12%	%09	120%
MD, Inflation Hedging Assets	unfilled	20%	%09	20%	%0	12%	%09	120%
Co-MD, Non-Marketable Alt Inv (n=2)	Sara McMahon	30%	20%	20%	%0	12%	%09	120%
Co-MD, Non-Marketable Alt Inv (n=2)	Trey Thompson	30%	20%	20%	%0	12%	%09	120%
Portfolio Manager, Equity Invest.	Greg Cox	20%	%09	20%	%0	10%	20%	100%
Sr. Portfolio Mgr., Fixed Income Invest.	Russ Kampfe	20%	%09	20%	%0	10%	20%	100%
Portfolio Manager, Fixed Income Invest.	Harland Doak	70%	%09	20%	%0	10%	20%	100%
Analytical Support:								
Nonmarketable Alternative	Lindel Eakman	20%	%09	20%	%0	2%	25%	20%
Public Markets	Tushar Shah	20%	%09	20%	%0	2%	25%	20%
Marketable Alternative	Jennifer Mandeville	20%	%09	70%	%0	2%	25%	20%
Marketable Alternative	Glenn Stotts *	20%	%09	70%	%0	2%	25%	20%
Risk Management	Uziel Yoeli **	%0/	%0	30%	%0	2%	25%	%0\$
	do	Operations/Support Professionals	ort Profession	ials				
MD, Accounting, Finance & Admin.	Joan Moeller	20%	%0	%08	%0	10%	20%	100%
MD, Information Technology	Bill Edwards	20%	%0	%08	%0	10%	20%	100%
Manager, Finance & Administration	Greg Lee	20%	%0	%08	%0	2%	25%	20%
Manager, Investment Reporting	Gary Hill	20%	%0	%08	%0	2%	25%	20%
Manager, Portfolio Accounting & Ops.	Debbie Childers	20%	%0	%08	%0	5%	25%	20%

<sup>\*</sup> Glenn Stotts eligible beginning with employment start date of November 22, 2004

\*\* Uziel Yoeli employment start date of December 1, 2004. New analyst position with weightings set the same as Risk Manager; incentive award opportunity maximum set at 50%.

#### Agenda Item

UTIMCO Board of Directors Meeting March 31, 2005

Agenda Item:

President and CEO's Performance Goals

Developed By:

Moeller

Presented By:

Ferguson

Type of Item:

Action Item; Action Required by UTIMCO Board

Discussion:

The UTIMCO Compensation Program (Plan) requires that the President and CEO's performance goals be determined and approved by the UTIMCO Board. There are three types of performance goals:

- (1) Entity performance (i.e., performance of the Total Endowment Assets)
- (2) Asset Class Performance (e.g., US public equity, international equity, private capital, fixed income, etc.)
- (3) Individual performance

The UTIMCO Board approved the 2004/2005 entity performance and asset class performance goals for eligible positions when it approved the Plan on September, 29, 2004. The President and CEO's goals were assigned a 70% weight for entity performance and a 30% weight for individual performance. The determination of the entity performance goal is documented in the Plan. The President and CEO's individual performance goals for 2004/2005 are presented for Board approval. The Compensation Committee approved the President and CEO's goals at their February 16, 2005, committee meeting.

The Compensation Committee approved the goals of all the other Plan participants at their February 16, 2005 meeting.

Recommendation:

The Compensation Committee recommends that the UTIMCO Board approve the President

and CEO's individual performance goals.

Reference:

President and CEO's individual performance goals; UTIMCO Compensation Program

## RESOLUTION RELATED TO PRESIDENT AND CEO PERFORMANCE GOALS

RESOLVED, that the President and CEO's Individual Performance Goals, as recommended by the Compensation Committee, are hereby approved in the form submitted to the Corporation's Board of Directors.

# **President and CEO's Performance Goals**

## TO BE PRESENTED AT THE MEETING